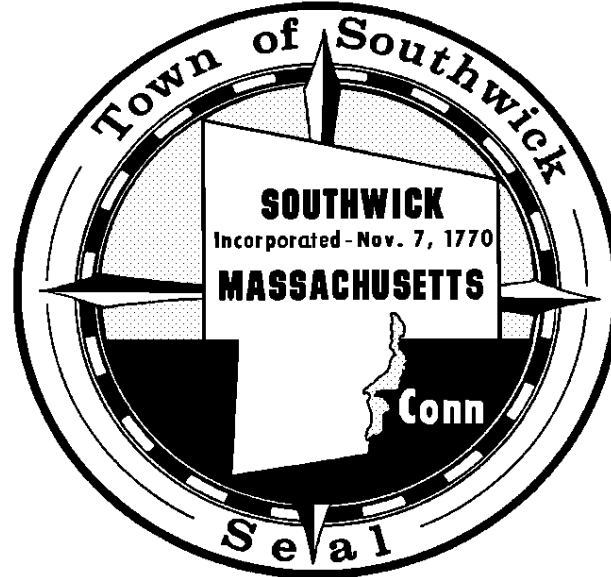


Town of Southwick

Report of the Finance Committee



To the Annual Town Meeting
May 17, 2016

Finance Committee

The primary functions of the Southwick Finance Committee are to review departmental budgets (with the exception of the school budget) and submit a balanced budget to the Town meeting. We must also maintain a reserve fund to make transfers for urgent or unforeseen expenditures before the Town meeting. Additionally, we have been charged to consider and make recommendations regarding the financial business of the Town.

Developing a balanced budget has been challenging for the last few years. We have been able to do it only through the extraordinary efforts of our Town Department Managers in controlling their expenses and helping our elected and appointed officials maintain the town's Aa2 bond rating.

The States' fiscal situation has further deteriorated this year and improvement is highly unlikely for the coming year. We also still have some major financial issues facing the Town, primarily related to our capital expenditure needs and costly infrastructure repairs. Substantial construction for culverts and road repair, and extensive renovations of existing School District structures are ongoing. Considering the struggling economy, finding the means to pay for these projects will be challenging. More than ever before, the community will need to work together to successfully solve the problems facing us, now and in the future.

Respectively submitted,

Richard Buley, Chairman
Robert Horacek, Vice-Chairman
Linda Bathel
Arthur Pinell
Sheila Chamberlin
Terry Mish
Dick Condron
Robin Solek, Secretary

Massachusetts Department of Revenue
Division of Local Services
Municipal Data Bank/Local Aid Section

General Fund Expenditures as a Percent of the Total

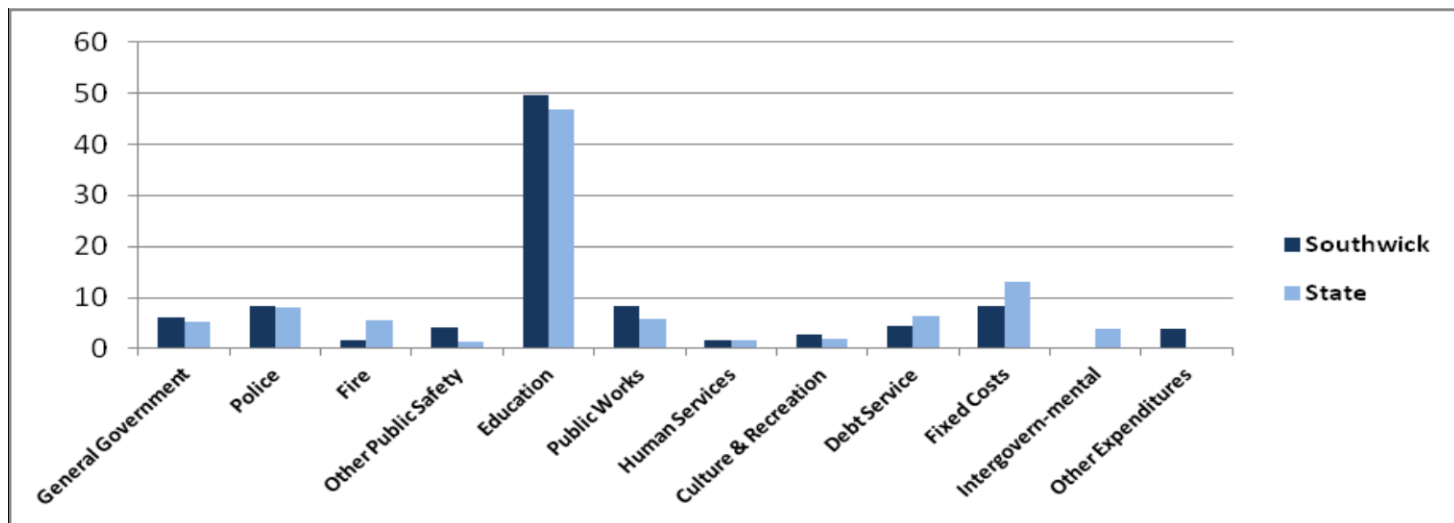
Municipality	Fiscal Year	General Govern- ment	Police	Fire	Other Public Safety	Education	Public Works	Human Services	Culture & Recreation	Debt Service	Fixed Costs	Intergovern- mental	Other Expenditures
SOUTHWICK	2011	6.27	9.19	1.79	3.47	49.51	7.42	1.51	2.67	4.33	8.34	0.43	5.07
	2012	5.79	8.78	1.82	3.95	49.53	6.85	1.52	2.43	5.45	8.45	0.41	5.02
	2013	6.27	9.19	1.79	3.47	49.51	7.42	1.51	2.67	4.33	8.34	0.43	5.07
	2014	6.26	8.32	1.74	4.1	49.7	8.46	1.80	2.65	4.51	8.33	0.37	3.76
	2015	5.5	8.19	2.23	3.74	49.91	9.74	1.57	2.37	4.27	8.59	0.2	3.69
State Totals	2011	5.15	7.51	5.77	1.24	48.12	5.40	1.63	1.95	7.11	12.68	3.25	0.19
	2012	4.88	7.46	5.56	1.23	48.45	4.57	1.65	1.96	7.47	13.23	3.36	0.18
	2013	5.15	7.51	5.77	1.24	48.13	5.40	1.63	1.95	7.11	12.68	3.25	0.18
	2014	5.16	8.03	5.69	1.31	46.88	5.74	1.73	2.02	6.30	13.10	3.90	0.14
	2015	5.27	6.83	5.38	1.08	48.17	6.64	1.27	1.95	6.65	13.56	3.02	0.18

NOTES:

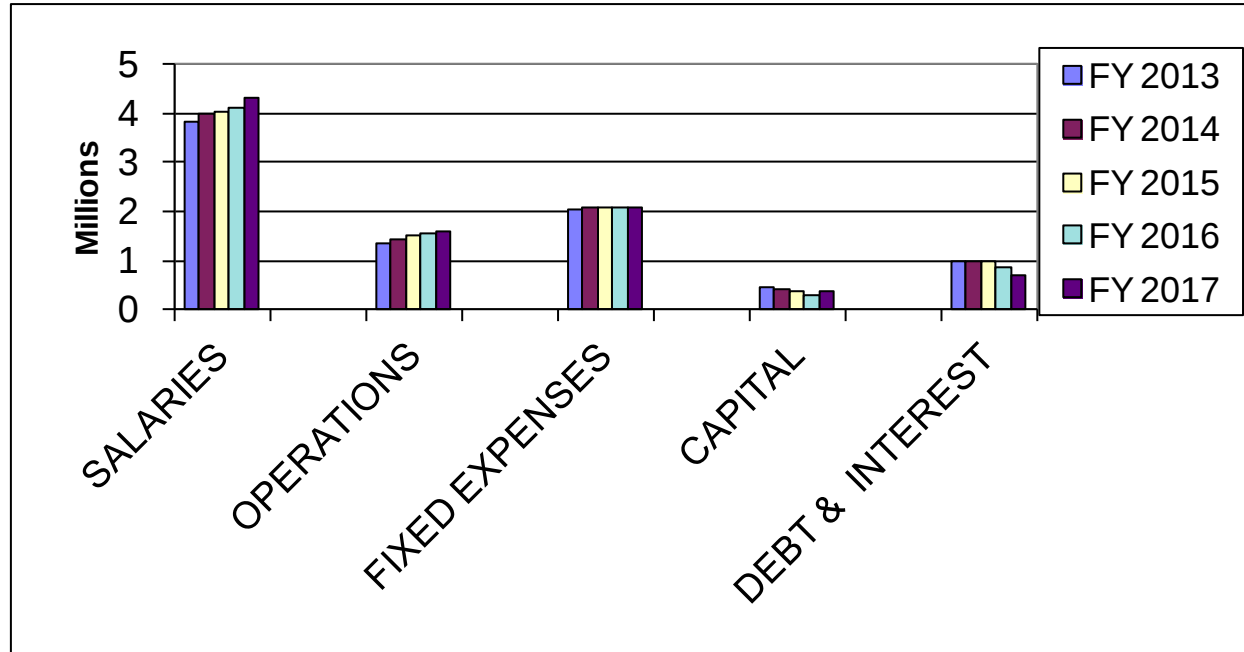
Included in this report are capital purchases that are paid for in cash instead of borrowing. If we used more debt, the payments would be included in the debt service column.

This saves on unnecessary interest payments.

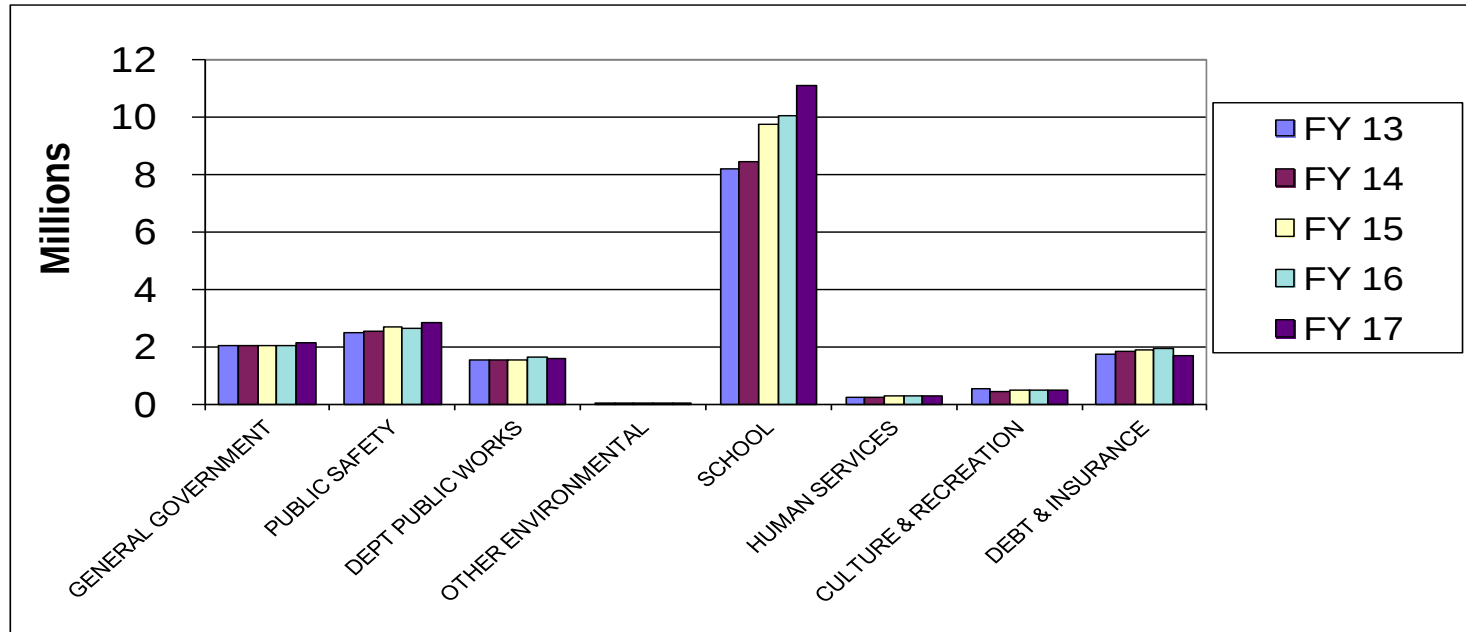
The Fire Department percentage would be higher if the Emergency Medical Services (EMS) were included but the services are mostly self funded and are not reflected here.



BUDGETS BY CLASSIFICATION



DEPARTMENTAL COMPARISON



GENERAL FUND					
FY2017 BUDGET REQUEST	TOTAL FY13 BUDGET	TOTAL FY14 BUDGET	TOTAL FY15 BUDGET	TOTAL FY16 BUDGET	FIN COMM FY 2017 BUDGET
ACCOUNT NAME					
01114 - MODERATOR SALARY					
ELECTED SALARY	150	150	150	150	150
TOTAL	150	150	150	150	150
01114 - MODERATOR OPERATIONS					
CONFERENCE & TRAVEL	38	38	36	36	36
SUPPLIES	41	41	39	39	39
TOTAL	79	79	75	75	75
01122 - SELECTMEN ELECTED SALARY					
ELECTED SALARIES	15,000	15,000	10,625	15,000	15,000
TOTAL	15,000	15,000	10,625	15,000	15,000
01122 - SELECTMEN SALARIES					
ADMINISTRATIVE ASSISTANT	45,508	45,965	47,110	47,292	49,100
PART TIME SALARIES	24,318	24,660	25,217	25,300	28,715
FIELD DRIVER SALARY	1	1	1	1	1
OVERTIME	5,000	6,000	6,000	6,000	6,000
LONGEVITY	753	753	904	907	904
TOTAL	75,580	77,379	79,232	79,500	84,720
01122 - SELECTMEN OPERATIONS					
DUES	1,500	1,500	1,425	1,425	1,425
HIRED SERVICE	5,000	5,000	5,000	5,000	5,000
CONFERENCE & TRAVEL	2,090	2,090	1,985	1,985	1,985
MINOR EQUIPMENT	650	650	618	618	618
SUPPLIES	1,325	1,325	1,500	1,500	1,500
EMPLOYEE/VOLUNTEER RECOGNITION	1,613	1,613	1,532	1,532	1,532
TOTAL	12,178	12,178	12,060	12,060	12,060
01129 - CHIEF ADMIN OFFICER SALARY					
CHIEF ADMINISTRATIVE OFFICER SALARY	90,597	91,505	93,335	93,691	95,200
LONGEVITY	603	753	753	756	753
TOTAL	91,200	92,258	94,088	94,447	95,953
01129 - CHIEF ADMIN OFFICER OPERATIONS					
DUES	783	783	1,183	1,183	1,183
CONFERENCE & TRAVEL	665	1,665	665	665	665
SUPPLIES	200	200	200	200	200
AUTO ALLOWANCE	1,800	1,800	1,800	1,800	1,800
TOTAL	3,448	4,448	3,848	3,848	3,848
01130 - RESERVE FUND					
RESERVE FUND ACCOUNT	org \$163,000 44,238	org \$163,000 48,500	org \$163,000 80,075	org \$163,000 85,085	163,000
TOTAL	44,238	48,500	80,075	85,085	163,000
01131 - FINANCE COMMITTEE SALARY					
CLERICAL PART TIME	3,907	3,957	4,007	4,056	4,106
CAPITAL EXPENDITURE COMMITTEE	515	535	535	549	549
TOTAL	4,422	4,492	4,542	4,605	4,655

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01131 - FINANCE COMMITTEE OPERATIONS</u>					
DUES	200	200	190	190	190
CONFERENCE & TRAVEL	2,940	2,940	3,893	3,743	2,793
SUPPLIES	200	200	190	240	190
TOTAL	3,340	3,340	4,273	4,173	3,173
<u>01132 - RESERVE FOR WAGE NEGOTIATIONS</u>					
	orig \$20,000	orig \$38,000	orig \$75,000	orig \$56,000	
RESERVE FOR WAGE NEGOTIATIONS	0	25,670	0	52,700	60,000
TOTAL	0	25,670	0	52,700	60,000
<u>01135 - ACCOUNTING SALARIES</u>					
TOWN ACCOUNTANT SALARY	68,520	68,520	67,257	67,517	71,275
ASSISTANT ACCOUNTANT SALARY	47,558	45,506	45,681	47,292	47,110
CLERICAL SALARIES	55,775	56,695	50,320	55,365	61,785
NEW ACCOUNTANT TRAINING TRANSITION	0	0	0	0	7,000
OVERTIME	1,000	1,000	1,000	1,000	1,000
LONGEVITY	1,807	1,807	1,205	1,512	1,657
TOTAL	174,660	173,528	165,463	172,686	189,827
<u>01135 - ACCOUNTING OPERATIONS</u>					
DUES	300	400	400	400	400
CONFERENCE & TRAVEL	1,767	1,767	1,438	1,938	1,938
MINOR EQUIPMENT	1,000	900	900	900	900
SUPPLIES	2,500	2,500	2,000	2,000	2,000
MICROFICHE SERVICES	1,000	1,000	1,500	1,000	1,000
TOTAL	6,567	6,567	6,238	6,238	6,238
<u>01135 - ACCOUNTING CAPITAL</u>					
MICROFICHE SCANNER	0	0	0	5,000	0
DESK	0	0	0	300	0
TOTAL	0	0	0	5,300	0
<u>01136 - MUNIC AUDIT</u>					
GASB 45 SERVICES	1,500	1,500	3,500	3,500	3,500
AUDIT OF ACCTS	26,000	26,000	26,000	26,000	26,000
TOTAL	27,500	27,500	29,500	29,500	29,500
<u>01141 - ASSESSOR ELECTED SALARIES</u>					
ELECTED SALARIES	1,900	1,900	1,900	1,900	1,900
TOTAL	1,900	1,900	1,900	1,900	1,900
<u>01141 - ASSESSOR SALARIES</u>					
DIRECTOR OF ASSESSMENTS	55,800	56,000	56,400	55,900	60,232
CLERICAL FULL TIME	75,847	78,165	79,726	81,635	82,960
CLERICAL OVERTIME	500	500	500	500	500
LONGEVITY	1,205	1,356	1,506	1,663	1,657
TOTAL	133,352	136,021	138,132	139,698	145,349

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01141 - ASSESSOR OPERATIONS</u>					
DUES	200	200	200	200	250
STAFF DEVELOPMENT	1,200	1,200	1,200	1,200	1,100
PHOTO COPY	400	400	400	400	250
REVAL CONSULTANT	9,000	9,000	9,000	9,000	9,000
CONFERENCE & TRAVEL	570	570	570	570	570
MINOR EQUIPMENT	900	900	900	900	900
SUPPLIES	1,260	1,260	1,260	1,260	1,260
CARTOGRAPHIC GIS-ASSESSOR SHARE	500	500	500	500	500
MAPPING MAINTENANCE	4,800	4,800	4,800	4,800	5,000
TOTAL	18,830	18,830	18,830	18,830	18,830
<u>01141 - ASSESSOR CAPITAL</u>					
COPIER	4,000	0	0	0	0
TOTAL	4,000	0	0	0	0
<u>01145 - TOWN CLERK SALARIES</u>					
TOWN CLERK/TREASURER/COLLECTOR SALARY	68,523	69,208	70,591	70,861	75,290
ASSISTANT TREASURER/COLLECTOR SALARY	45,508	45,965	45,965	46,187	46,015
CLERICAL SALARIES	74,224	76,260	76,260	76,740	77,985
PART TIME CLERICAL	1,000	1,000	1,000	1,000	1,000
OVERTIME	1,600	2,100	1,600	1,600	1,600
TOWN MEETINGS	1,000	1,000	1,000	1,000	1,000
CERTIFICATIONS (TOWN CLERK & TREASURER)	2,000	2,000	2,000	2,000	2,000
LONGEVITY	603	603	452	303	452
TOTAL	194,458	198,136	198,868	199,691	205,342
<u>01145 - TOWN CLERK OPERATIONS</u>					
DUES	450	450	450	450	450
FINANCIAL ADVISOR FEE	1,500	1,500	1,500	1,500	1,500
PRINTING	7,500	7,500	6,900	6,900	7,600
STREET LIST/CENSUS	2,000	2,000	1,750	1,750	2,000
CONFERENCE & TRAVEL & EDUCATION	3,800	3,800	3,500	3,500	3,500
MINOR EQUIPMENT	1,000	2,000	1,000	1,000	1,500
SUPPLIES	3,000	3,000	3,000	3,000	3,500
TOTAL	19,250	20,250	18,100	18,100	20,050
<u>01145 - TOWN CLERK CAPITAL</u>					
TWO COPIER REPLACEMENTS	0	0	0	0	9,000
LARGE FORMAT PLOTTER	0	0	0	2,000	0
LASER FICHE FOR GENERAL CODE ELECTRONIC FILES	0	0	0	3,000	3,000
TOTAL	0	0	0	5,000	12,000
<u>01150 - LEGAL ADS</u>					
ADVERTISEMENTS	7,290	8,290	8,790	7,290	7,290
TOTAL	7,290	8,290	8,790	7,290	7,290
<u>01151-LEGAL OPERATIONS</u>					
ATTORNEY FEES/RETAINER	113,732	121,732	91,732	86,520	86,520
CONSULTANT	500	0	0	0	0
RECORDING FEES	400	400	400	400	400
LAW BOOKS	1,369	1,369	0	0	0
TOTAL	116,001	123,501	92,132	86,920	86,920

FY2017 BUDGET REQUEST	TOTAL FY13 BUDGET	TOTAL FY14 BUDGET	TOTAL FY15 BUDGET	TOTAL FY16 BUDGET	FIN COMM FY 2017 BUDGET
ACCOUNT NAME					
<u>01151-LABOR NEGOTIATOR OPERATIONS</u>					
TELEPHONE	100	100	100	0	0
NEGOTIATOR FEE	6,570	12,000	12,000	12,000	13,200
TOTAL	6,670	12,100	12,100	12,000	13,200
<u>01158 - TAX TITLE OPERATIONS</u>					
TAX TITLE OPERATION	26,500	26,500	25,000	25,000	22,500
TOTAL	26,500	26,500	25,000	25,000	22,500
<u>01162 - ELECTION/REGISTRATION SALARIES</u>					
CLERK	150	150	150	150	150
REGISTRARS	500	500	500	500	500
POLL WORKERS	10,500	6,000	5,000	4,000	6,500
TOTAL	11,150	6,650	5,650	4,650	7,150
<u>01162 - ELECTION/REGISTRATION OPERATIONS</u>					
POLICE	8,500	3,500	3,500	3,000	4,500
JANITORS	300	300	300	300	300
BALLOT PROGRAMMING	5,500	3,500	3,500	3,000	5,700
PRINTING BALLOTS	4,000	2,000	2,000	2,000	4,000
CONFERENCE & TRAVEL	190	190	190	190	190
SUPPLIES	650	560	560	560	660
TOTAL	19,140	10,050	10,050	9,050	15,350
<u>01171 - CONSERVATION SALARIES</u>					
CONSERVATION COORDINATOR	24,537	25,035	25,705	25,756	26,170
LONGEVITY	193	193	193	194	193
TOTAL	24,730	25,228	25,898	25,950	26,363
<u>01171 - CONSERVATION OPERATIONS</u>					
LAND MAINTENANCE	5,645	5,645	5,700	5,700	5,700
DUES	350	350	342	342	342
CONFERENCE & TRAVEL	665	665	665	665	665
WESTFIELD WATER SHED	200	200	190	190	190
CONSULTANT	1,500	1,500	1,330	1,330	1,330
SUPPLIES	900	900	760	760	760
RECORDING FEES	200	200	0	0	0
TOTAL	9,460	9,460	8,987	8,987	8,987
<u>171 - CONSERVATION CAPITAL</u>					
LARGE FORMAT PRINTER	0	0	0	2,000	0
TOTAL	0	0	0	2,000	0
<u>01175 - PLANNING BOARD SALARIES</u>					
TOWN PLANNER	19,590	21,578	21,628	21,700	25,482
CLERICAL PART TIME	13,275	13,410	13,970	13,797	14,020
LONGEVITY	177	73	73	73	73
TOTAL	33,042	35,061	35,671	35,570	39,575

FY2017 BUDGET REQUEST	TOTAL FY13 BUDGET	TOTAL FY14 BUDGET	TOTAL FY15 BUDGET	TOTAL FY16 BUDGET	FIN COMM FY 2017 BUDGET
ACCOUNT NAME					
<u>01175 - PLANNING BOARD OPERATIONS</u>					
DUES	200	200	200	200	200
PROFESSIONAL FEES	1,200	1,200	1,140	1,140	1,140
CONFERENCE & TRAVEL	95	95	90	90	90
SUPPLIES	650	650	610	610	610
MINOR EQUIPMENT	250	250	238	238	238
PUBLICATIONS	250	250	238	238	238
ROBIN ROAD SURVEY	0	10,000	0	0	0
TOTAL	2,645	12,645	2,516	2,516	2,516
<u>01175 - PLANNING BD CAPITAL</u>					
LARGE FORMAT COPIER	0	0	0	2,000	0
TOTAL	0	0	0	2,000	0
<u>01176 - BOARD OF APPEALS SALARIES</u>					
CLERICAL PART TIME	4,181	4,231	4,250	4,250	4,300
TOTAL	4,181	4,231	4,250	4,250	4,300
<u>01176 -BOARD OF APPEALS OPERATIONS</u>					
DUES	90	90	86	86	86
CONFERENCE & TRAVEL	304	320	304	304	304
SUPPLIES	400	425	404	404	404
TOTAL	794	835	794	794	794
<u>01176 -BOARD OF APPEALS CAPITAL</u>					
LAPTOP	0	0	0	800	0
TOTAL	0	0	0	800	0
<u>01182 - ECONOMIC DEVELOPMENT OPERATIONS</u>					
SUPPLIES	855	855	812	812	812
TOTAL	855	855	812	812	812
<u>01191-COMPUTER OPERATIONS</u>					
HARDWARE/SOFTWARE MAINTENANCE	100,000	100,000	100,700	105,000	101,000
COMPUTER SYSTEM ADMINISTRATOR	25,928	37,928	39,435	40,314	40,970
COMPUTER TRAINING	500	500	475	475	475
MUNIS TRAINING	5,000	5,000	4,750	4,750	4,750
SUPPLIES	500	500	475	475	475
MINOR EQUIPMENT	500	500	475	475	475
TOTAL	132,428	144,428	146,310	151,489	148,145

FY2017 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME	FY13	FY14	FY15	FY16	FY 2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01191-COMPUTER-CAPITAL</u>					
PD PC'S	0	2,400	0	0	0
PD LAPTOP	0	3,800	0	0	0
PD MODEM	0	900	0	0	0
PD PRINTER	0	2,900	0	0	0
FIRE- REPLACE SERVER AND OPERATING SYSTEM	0	11,500	0	0	0
FIRE-2 COMPUTERS	0	1,900	0	0	0
FIRE-NETWORK SWITCH AND RACK	0	3,600	0	0	0
MOVE DATA RACK	0	0	0	0	7,500
WEB PAGE UPGRADE	0	0	0	0	2,500
PHONE SYSTEM UPGRADE	0	0	0	0	10,000
2-48 PORT POE NW SWITCHES	0	0	0	0	7,000
FORTY EIGHT NETWORK SWITCH (48)	0	15,000	0	0	0
TOWN HALL SERVER	0	5,000	0	0	0
MISC CAPITAL	32,800	0	0	0	0
OFFICE FURNITURE	0	0	500	0	0
NEW PC'S TOWN HALL	5,500	5,500	5,500	5,500	7,000
TOTAL	38,300	52,500	6,000	5,500	34,000
<u>01192 - TOWN HALL SALARIES</u>					
SECRETARY OF INSPECTIONAL SERVICES	38,029	38,600	39,850	41,325	41,990
BUILDING & GROUNDS SUPERVISOR	51,224	51,740	53,030	53,233	54,100
CUSTODIAL SALARIES	67,148	67,815	68,505	66,988	68,065
OVERTIME	14,300	12,000	12,000	11,500	11,500
PART TIME SALARIES	87,159	91,200	95,200	89,000	100,000
LONGEVITY	2,171	2,321	2,592	2,057	2,200
TOTAL	260,031	263,676	271,177	264,103	277,855
<u>01192 - TOWN HALL OPERATIONS</u>					
MAINTENANCE ACTIVITIES	40,500	40,500	40,500	40,500	40,500
LIBRARY MAINTENANCE	16,530	10,530	11,330	0	0
OLD LIBRARY MAINTENANCE	500	500	500	1,100	1,100
VEHICLE MAINTENANCE	3,300	3,300	3,300	3,300	3,300
OFFICE EQUIPMENT REPLACE	500	500	500	550	550
CONTRACTS/AGREEMENT	66,000	66,000	66,000	63,225	63,225
POSTAGE METER	3,800	3,800	3,800	3,800	3,800
ELECTRICITY	83,000	83,000	83,000	70,000	65,000
FUEL	37,000	37,000	37,000	34,225	30,000
TELEPHONE	33,000	33,000	34,175	34,175	30,000
CODIFICATION UPDATES	2,300	2,300	3,000	3,000	3,000
POSTAGE	34,000	34,000	35,000	32,225	29,000
PRINTING & BINDING	2,500	2,500	2,500	2,500	2,500
GROUND CONTRACTED SERVICES	19,035	35,000	36,000	40,000	40,000
MINOR EQUIPMENT	1,500	1,500	1,500	1,500	1,500
GROUNDS SUPPLIES	2,500	2,500	2,500	2,500	2,500
COPIER SUPPLIES	7,000	7,000	7,000	7,000	7,000
STATIONERY SUPPLIES	3,000	3,000	3,000	3,000	3,000
MAINTENANCE SUPPLIES	8,000	8,000	8,000	8,000	8,000
TOTAL	363,965	373,930	378,605	350,600	333,975

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01192 - TOWN HALL CAPITAL					
MISC CAPITAL	70,000	0	0	0	0
CONCRETE FOR NORTH SIDE SIDEWALK	0	5,000	0	0	0
CARPET REPLACEMENT PROGRAM	7,000	8,000	8,000	0	8,000
HEAT CONTROLS	0	0	0	0	0
HANDI-CAP ACCESSIBILITY	5,000	6,000	5,000	5,000	1,500
EXTERNAL SENSORS	0	0	0	0	0
SMALL WASHER & DRYER STACK UNIT	0	0	0	1,200	0
A.C. UNIT	0	0	0	7,846	0
NEW TABLES FOR TOWN HALL	0	0	0	0	2,600
TOTAL	82,000	19,000	13,000	14,046	12,100
01195-ANNUAL TOWN REPORT					
TOWN REPORT/FIN COM HANDBOOK	4,500	4,500	4,500	4,500	4,400
TOTAL	4,500	4,500	4,500	4,500	4,400
TOTAL GENERAL GOVERNMENT	1,973,834	1,999,666	1,918,241	1,967,413	2,117,902
01210 - POLICE SALARIES					
POLICE CHIEF	93,900	93,900	95,750	96,443	98,745
SECRETARY	42,367	42,790	43,857	44,025	45,780
FULL TIME OFFICERS	939,030	955,300	979,420	989,430	1,077,780
PART TIME RECORDS CLERK	14,891	14,900	14,950	14,920	15,145
OVERTIME	91,000	91,000	116,000	116,000	108,000
RECREATIONAL PATROL	9,000	9,000	9,000	9,000	9,000
RESERVE TRAINING	14,000	14,000	14,000	14,000	14,000
COMMUNITY POLICING	0	3,900	3,900	3,900	3,900
HOLIDAY STRAIGHT TIME	13,400	13,400	13,400	13,400	14,200
HOLIDAY PAY	29,500	29,500	30,500	32,500	40,000
COURT	13,500	13,500	13,500	13,500	13,500
RESERVES	33,990	33,990	33,990	33,990	33,990
CROSSING GUARDS	3,750	3,750	3,750	3,750	3,750
LONGEVITY	7,526	7,526	6,718	7,047	7,321
INCENTIVE	124,939	128,100	128,100	128,100	130,665
TOTAL	1,430,793	1,503,191	1,506,835	1,520,005	1,607,676

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01210 - POLICE OPERATIONS</u>					
CONTRACTS	26,950	26,950	26,950	26,950	26,950
DUES	2,900	2,900	2,900	2,900	2,900
CHIEF DEVELOPMENT TRAINING	1,000	1,000	1,000	1,000	1,000
SCHOOL EXPENSE	7,500	10,500	10,500	7,500	10,500
UNIFORMS	18,500	18,500	21,700	19,700	19,700
CONFERENCE & TRAVEL	950	950	950	950	950
BOAT	1,200	1,200	1,200	1,200	1,200
CRUISER MAINTENANCE	18,500	18,500	18,500	18,500	20,500
MINOR EQUIPMENT	1,550	1,550	1,550	1,550	1,550
OFFICE SUPPLIES	7,000	7,000	7,000	7,000	7,000
COMPUTER SUPPLIES	5,000	5,000	5,000	5,000	5,000
CRIME SUPPLIES	7,250	7,250	7,250	7,250	7,250
MEDICAL SUPPLIES	6,500	7,500	6,500	7,700	7,700
HARBORMASTER EXPENSE	1,350	1,350	1,350	1,350	1,350
PETTY CASH	1,170	1,170	1,170	1,170	1,170
AMMUNITION/FIREARMS	13,000	6,000	6,000	6,000	6,000
K-9 SUPPLIES/TRAINING	1,800	1,800	1,800	1,800	1,800
SECURITY/COMMUNICATONS SYSTEM	1,250	1,250	1,250	1,250	1,250
TASER AMMUNITION	0	0	2,400	2,400	2,400
ACTIVE SHOOTER TRAINING PROGRAM AND SIMULATION	0	0	1,300	1,300	1,300
DIVE EQUIPMENT SERVICE AND MAINTENANCE	0	0	1,000	1,000	1,000
CITIZEN POLICE ACADEMY SUPPLIES	0	0	1,200	1,500	2,000
MEDICAL REQUIREMENTS	750	750	750	750	750
FIREARMS & DEFENSIVE TACTICS TRAINING SUPPLIES & EQUIPMENT	0	0	0	3,250	0
DIVE & RECOVERY	0	1,500	1,500	1,500	1,500
TOTAL	124,120	122,620	130,720	130,470	132,720
<u>01210 - POLICE CAPITAL</u>					
TWO CRUISERS	35,000	59,000	64,000	61,000	30,500
PORTABLE RADIO	2,500	2,500	2,500	2,500	6,000
COMPUTER EQUIPMENT	0	0	10,000	10,000	10,000
SPY WARE SOFTWARE	0	0	0	1,811	0
REMINGTON SHOTGUNS/STAND ALONE PLATE CARRIERS	0	0	4,981	0	0
DIVE EQUIPMENT REPLACEMENT	0	0	2,000	0	2,000
10 CHAIRS	0	0	250	250	0
DIVE AND RECOVERY EQUIPMENT	0	0	1,000	0	1,000
DEFIBRILLATORS	0	0	4,000	4,000	4,000
COPIER	0	9,100	0	0	0
DIVE & RESCUE HUMMINGBIRD	0	0	0	3,100	0
SCHOOL SAFETY SOFTWARE	0	0	0	0	2,200
MISC CAPITAL	5,500	0	0	0	0
TOTAL	43,000	70,600	88,731	82,661	55,700

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01215 - DISPATCHER SALARIES</u>					
FULL TIME SALARIES	153,675	155,975	161,240	164,492	165,510
OVERTIME	20,000	20,000	20,500	20,000	20,000
HOLIDAY STRAIGHT TIME	3,140	3,140	3,140	3,140	3,140
HOLIDAY	6,600	6,600	6,750	6,600	6,600
PART TIME	24,180	24,180	24,180	24,180	24,180
LONGEVITY	1,808	1,808	1,958	1,965	2,109
SHIFT OVERLAP	7,500	7,500	7,500	7,500	7,500
TRAINING	3,000	3,000	3,000	3,000	3,000
TOTAL	219,903	222,203	228,268	230,877	232,039
<u>01215-DISPATCH OPERATIONS</u>					
UNIFORM ALLOWANCE	3,300	3,300	3,300	3,300	3,300
MEDICAL REQUIREMENTS	300	300	300	300	300
MINOR EQUIPMENT	1,500	1,500	1,790	1,790	1,790
CONFERENCE AND TRAVEL	95	95	95	95	95
TRAINING	1,000	1,000	900	900	900
TOTAL	6,195	6,195	6,385	6,385	6,385
<u>01215-DISPATCH CAPITAL</u>					
RADIO COMMUNICATIONS	0	20,000	0	0	0
TOTAL	0	20,000	0	0	0
<u>01217 - CONSTABLES SALARIES</u>					
SALARIES	100	100	100	100	100
TOTAL	100	100	100	100	100
<u>01220 - FIRE SALARIES</u>					
FIRE CHIEF SALARY	81,515	82,330	83,978	84,297	90,350
CLERICAL SALARY	26,050	26,548	27,204	27,847	28,315
PART TIME CLERICAL	3,605	3,605	3,605	3,605	3,605
VOLUNTEER STIPENDS	69,088	73,000	73,000	75,500	75,500
MANDATED AWAY TRAINING	2,400	2,400	2,400	0	1,200
LONGEVITY	753	753	753	303	303
TOTAL	183,411	188,636	190,940	191,552	199,273

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01220 - FIRE OPERATIONS</u>					
RADIO MAINTENANCE SUPPLY	2,250	2,500	2,138	2,138	2,138
INSPECTIONS & REPAIRS	25,500	121,600	34,225	26,225	26,225
DUES	1,500	1,500	1,425	1,425	1,500
EDUCATION & TRAINING	10,145	14,500	13,775	13,775	13,775
MEDICAL REQUIREMENT	900	900	855	855	855
FOOD EXPENSE	450	450	428	428	428
MINOR EQUIPMENT	2,700	10,000	9,500	9,500	9,500
SUPPLIES	3,600	3,600	3,420	3,420	3,420
OXYGEN & EXTINGUISHER REFILLS	1,200	1,200	1,140	1,140	1,140
INVESTIGATIONS	675	675	641	641	641
ASSOCIATION BUILDING MAINT	800	800	100	100	100
CLOTHING ALLOTMENT	4,500	5,000	4,750	4,750	4,750
TURN-OUT GEAR	10,145	10,145	9,638	9,638	9,638
COMMUNITY OUTREACH	4,000	3,500	2,000	2,000	2,000
CONTRACTS & AGREEMENTS	0	30,360	28,842	28,842	28,842
CAREER CLOTHING	0	1,600	1,600	2,400	3,900
VERIZON WIRELESS ACCOUNT	600	600	600	4,800	4,800
CONFERENCE AND TRAVEL	0	0	0	2,400	1,200
HOSE INSPECTION	0	0	0	3,000	3,000
TOTAL	68,965	208,930	115,077	117,477	117,852
<u>01220 - FIRE CAPITAL</u>					
TURN OUT GEAR	0	46,000	0	0	20,000
HOSE	2,500	2,500	2,500	0	0
RADIO EQUIPMENT	3,000	6,000	6,000	6,000	6,000
WASHER / DRYER	0	0	4,200	0	0
COPIER	0	0	8,800	0	0
COMPUTERS	0	0	0	1,000	2,000
MISC CAPITAL	38,100	0	0	0	0
TOTAL	43,600	54,500	21,500	7,000	28,000
<u>01230-PUBLIC SAFETY BUILDING-OPERATION</u>					
MAINTENANCE ACTIVITIES	23,850	28,850	28,850	28,850	28,850
CONTRACTS & AGREEMENTS	52,000	52,000	52,000	55,000	55,000
ELECTRICITY	82,000	82,000	82,000	82,000	82,000
FUEL	42,000	42,000	42,000	42,000	37,000
TELEPHONE	24,000	24,000	24,000	24,000	24,000
MAINTENANCE SUPPLIES	6,300	6,300	5,985	5,985	5,985
MINOR EQUIPMENT	1,800	1,800	1,710	1,710	1,710
TOTAL	231,950	236,950	236,545	239,545	234,545
<u>01230-PUBLIC SAFETY BUILDING-CAPITAL</u>					
INSTALL WATER METER AT FIRE DEPARTMENT	0	0	0	5,307	0
MISC CAPITAL	6,000	0	0	0	0
REPAIR FIRE DEPARTMENT DOOR SEALS	0	0	5,500	0	0
TOTAL	6,000	0	5,500	5,307	0

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01241 - BUILDING INSPECT SALARIES</u>					
BUILDING INSPECTOR SALARY	45,868	46,326	49,326	59,291	61,240
WEIGHTS & MEASURES STIPEND	3,000	3,000	3,000	3,000	4,000
OVERTIME	300	300	300	300	300
LONGEVITY	151	129	129	0	0
TOTAL	49,319	49,755	52,755	62,591	65,540
<u>01241 - BUILDING INSPECT OPERATIONS</u>					
VEHICLE MAINTENANCE	1,000	1,000	1,000	1,000	1,000
DUES	250	250	250	250	385
CONFERENCE & TRAVEL	855	855	800	800	800
SEALER CONFERENCE & TRAVEL	380	380	300	300	0
BUILDING/ELECT/PLUMBING SUPPLIES	1,750	1,750	1,650	1,650	1,950
SEALER SUPPLIES	681	681	670	670	0
OUTREACH PROGRAMS	0	0	0	0	1,500
NEW CODE BOOKS	0	0	0	0	500
TOTAL	4,916	4,916	4,670	4,670	6,135
<u>01241 - BUILDING INSPECT CAPITAL</u>					
EPERMITTING SYSTEM	0	0	0	0	30,000
COPIER	0	0	2,000	0	0
TOTAL	0	0	2,000	0	30,000
<u>01291 - EMERGENCY MANAGEMENT SALARIES</u>					
ASSISTANT DIRECTOR SALARY	1,441	1,597	1,600	1,700	1,700
DIRECTOR SALARY	10,082	10,600	10,846	10,846	11,063
AUXILIARY STIPEND	400	400	550	450	450
TOTAL	11,923	12,597	12,996	12,996	13,213
<u>01291 - EMERGENCY MANAGEMENT OPERATIONS</u>					
VEHICLE MAINTENANCE	4,500	4,500	4,275	4,275	4,275
INTERNET	720	720	684	684	684
CELL PHONE SERVICE	650	750	713	713	713
EDUCATION	300	300	1,800	1,800	1,800
INSURANCE & DUES	225	225	214	214	214
UNIFORMS	900	900	1,500	1,500	1,500
CONFERENCE & TRAVEL	190	200	190	190	190
RADIO MAINTENANCE	300	300	285	285	285
MINOR EQUIPMENT	800	800	760	760	760
AMMO SUPPLIES	300	300	285	350	350
TOTAL	8,885	8,995	10,706	10,771	10,771
<u>01291 - EMERGENCY MANAGEMENT CAPITAL</u>					
SEMA SAFETY EQUIPMENT	0	1,500	0	1,000	1,500
RADIO	0	0	4,500	2,000	0
TOTAL	0	1,500	4,500	3,000	1,500

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01292 - ANIMAL CONTROL SALARIES</u>					
ANIMAL CONTROL OFFICER	40,178	41,200	27,547	28,201	28,700
PART TIME HELP	0	0	14,300	19,600	19,700
ASSISTANT FEES	0	0	8,455	3,655	3,655
LONGEVITY	51	181	181	182	181
ANIMAL INSPECTOR STIPEND	1,000	1,200	1,200	1,200	1,200
TOTAL	41,229	42,581	51,683	52,838	53,436
<u>01292 - ANIMAL CONTROL OPERATIONS</u>					
VEHICLE MAINTENANCE	700	700	665	665	665
REPAIR & MAINTENANCE	3,400	3,400	2,200	2,200	2,200
ASSISTANT FEES	8,900	8,900	0	0	0
DOG DISPOSAL	700	700	665	665	665
MINOR EQUIPMENT	800	800	760	760	760
MAINTENANCE SUPPLIES	1,500	1,500	1,425	1,425	1,425
CLEANING SUPPLIES	1,300	1,300	2,600	2,600	2,600
OFFICE SUPPLIES	1,500	1,500	1,425	1,425	1,425
UNIFORM ALLOWANCE	600	570	570	570	570
CONTRACTS AND AGREEMENTS	0	0	0	0	750
NEW BUILDING OPERATIONS	0	0	500	500	500
CONFERENCE/TRAVEL/EDUCATION	570	600	570	570	570
TOTAL	19,970	19,970	11,380	11,380	12,130
<u>01292 - ANIMAL CONTROL CAPITAL</u>					
PD BAND RADIO FOR CRUISER	0	0	0	0	1,300
TOTAL	0	0	0	0	1,300
<u>01297-LAKE MANAGEMENT SALARY</u>					
PART TIME SECRETARY/CLERK	2,200	3,300	3,500	3,750	3,750
TOTAL	2,200	3,300	3,500	3,750	3,750
<u>01297-LAKE MANAGEMENT OPERATIONS</u>					
TELEPHONES	0	1,200	1,200	1,200	1,625
ELECTRICITY	0	1,500	1,500	1,500	1,150
SECURITY	0	500	475	475	475
WATER	0	150	143	143	84
SUPPLIES	3,240	490	466	466	450
TOTAL	3,240	3,840	3,784	3,784	3,784
<u>01297-LAKE MANAGEMENT CAPITAL</u>					
BUOYS & MOORINGS	2,100	2,100	2,100	2,100	2,100
WATER QUALITY & LEVEL / TEMPERATURE MONITORING	0	3,000	3,500	2,000	2,000
REPLACE SECURITY CAMERAS	0	500	500	600	600
MISC CAPITAL	42,000	0	0	0	0
TOTAL	44,100	5,600	6,100	4,700	4,700
<u>01299 - LAKE RESTORATION OPERATIONS</u>					
CONSULTANT FOR LAKE ASSESSMENT & PERMITTING	0	0	0	0	15,000
WATER SAMPLE TESTING	0	0	0	0	6,500
LAKE WEED CONTROL	9,000	9,000	9,000	9,000	9,000
TOTAL	9,000	9,000	9,000	9,000	30,500
TOTAL PUBLIC SAFETY	2,552,819	2,795,979	2,703,675	2,710,859	2,851,049

FY2017 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME	FY13	FY14	FY15	FY16	FY 2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01420 - GAS & OIL</u>					
GAS & OIL	140,000	150,000	140,000	130,000	130,000
TOTAL	140,000	150,000	140,000	130,000	130,000
<u>01422 - DPW - HIGHWAY DIVISION SALARIES</u>					
DPW DIRECTOR SALARY	36,968	36,970	38,385	40,566	41,680
DPW SUPERVISOR SALARY	26,442	27,000	27,000	23,000	23,500
DPW ASSISTANT	15,425	15,422	17,854	17,922	18,210
FULL TIME SALARY	132,683	138,154	142,755	146,810	159,631
OVERTIME	8,500	8,500	9,200	8,500	8,500
LABORERS	9,500	9,500	9,500	9,500	9,500
LONGEVITY	2,627	2,766	2,691	2,702	2,992
TOTAL	232,145	238,312	247,385	249,000	264,013
<u>01422 - DPW - HIGHWAY DIVISION OPERATIONS</u>					
DUES	500	500	500	500	500
ANNUAL WORK ORDER SYSTEM FEE	0	2,400	2,400	2,400	2,400
GARAGE REPAIRS AND MAINTENANCE	18,000	20,000	20,000	20,000	20,000
UTILITIES	20,000	29,000	41,000	47,000	47,000
CONTRACTS AND AGREEMENTS	10,000	12,000	16,100	16,100	16,100
STREET SWEEPING	24,000	24,000	24,000	35,000	35,000
PAVEMENT MARKING	28,000	28,000	28,000	40,000	40,000
FOOD EXPENSE	1,000	1,000	1,000	1,000	1,000
CONF/TRAVEL/EDUCATION	950	950	950	950	2,500
FORESTRY	25,000	15,000	15,000	15,000	15,000
MINOR EQUIPMENT	500	500	500	500	500
SUPPLIES	5,000	5,000	5,000	5,000	5,000
DRAINAGE SUPPLIES/PROJECT	12,000	12,000	12,000	12,000	12,000
SIGNS/GUARD RAILS	9,000	9,000	9,000	9,000	9,000
HAND TOOLS & EQUIPMENT	2,000	2,000	2,000	2,000	2,000
TRAP ROCK DUST	4,000	4,000	4,000	4,000	2,450
HOT/COLD PATCHING	15,300	15,300	15,300	15,300	15,300
MAINT MATERIAL AT GRAVEL ROADS	3,000	3,000	3,000	3,000	3,000
MAINTENANCE SUPPLIES	5,000	5,000	5,000	5,000	5,000
LIGHT AND SIGNAL MAINTENANCE	0	0	0	0	5,000
TOTAL	183,250	188,650	204,750	233,750	238,750
<u>01422 - DPW - HIGHWAY DIVISION CAPITAL</u>					
PAVING PROJECTS	50,000	150,000	125,000	50,000	50,000
CONSTRUCTION	47,500	47,500	47,500	47,500	47,500
IMPROVEMENT	30,800	30,800	30,800	30,800	30,800
MISC CAPITAL	45,000	0	0	0	0
LARGE FORMAT PLOTTER	0	0	0	4,000	0
ONE TON TRUCK	0	0	80,000	0	0
ENGINEERING FOR ROOF DESIGN	0	0	0	0	15,000
DEMOLITION OF OLD DPW GARAGE	30,000	30,000	0	0	0
TOTAL	203,300	258,300	283,300	132,300	143,300

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01423 - DPW - HWY WINTER ROAD SALARIES</u>					
DPW DIRECTOR SALARY	13,147	13,147	13,147	13,147	13,147
DPW SUPERVISOR SALARY	7,012	7,012	7,012	7,012	7,012
FULL TIME	56,815	56,815	56,815	56,815	56,815
OVERTIME	30,000	46,437	67,000	30,000	30,000
TOTAL	106,974	123,411	143,974	106,974	106,974
<u>01423 - DPW - HWY WINTER ROAD OPERATIONS</u>					
HIRED EQUIPMENT	104,073	162,825	216,230	40,000	40,000
SALT	85,927	105,000	128,700	50,000	50,000
SAND	16,000	25,739	49,070	16,000	16,000
CALCIUM CHLORIDE	5,500	5,500	5,500	5,500	5,500
TOTAL	211,500	299,064	399,500	111,500	111,500
<u>01424 - ST LIGHTING</u>					
STREET LIGHTING	62,000	62,000	62,000	62,000	62,000
TOTAL	62,000	62,000	62,000	62,000	62,000
<u>01425 - DPW - ROAD MACHINERY OPERATIONS</u>					
REPAIRS/INSPECTION	40,000	40,000	40,000	40,000	40,000
UNIFORMS	3,500	3,500	3,500	5,200	3,500
PHYSICALS	1,500	1,500	1,500	800	800
GARAGE SUPPLIES	7,000	7,000	7,000	7,000	7,000
PARTS	8,500	8,500	8,500	8,500	8,500
TIRES	8,500	8,500	8,500	8,500	8,500
SNOW PLOW/BLADES	4,000	4,000	4,000	4,000	4,000
STREET/ROAD NAME SIGNS	8,000	8,000	8,000	7,000	7,000
SAND BLAST & PAINT HIGHWAY TRUCK BODIES	6,000	6,000	6,000	6,000	6,000
TOTAL	87,000	87,000	87,000	87,000	85,300
<u>01425 - DPW - ROAD MACHINERY CAPITAL</u>					
WACKER NEUSON - SNOW REMOVAL	0	0	60,968	0	0
TOTAL	0	0	60,968	0	0
<u>01428-DPW ENGINEERING DIVISION OPERATIONS</u>					
ENGINEERING FILING FEES	1,000	1,000	865	865	865
MINOR EQUIPMENT	1,700	1,700	1,700	1,700	1,700
SOFTWARE	0	1,000	950	950	950
ROAD TAKINGS	0	0	0	38,000	0
OFFICE EQUIPMENT	0	1,000	950	950	950
TOTAL	2,700	4,700	4,465	42,465	4,465
<u>01428-DPW ENGINEERING DIVISION CAPITAL</u>					
NDPES STORMWATER PERMIT COMPLIANCE	0	0	0	0	25,000
TOTAL	0	0	0	0	25,000
<u>01429 - DPW - HWY CH 90 DIVISION</u>					
CH 90 TOWN SHARE	20,000	20,000	20,000	20,000	20,000
TOTAL	20,000	20,000	20,000	20,000	20,000

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01433 - DPW - SOLID WASTE SALARIES</u>					
FULL TIME SALARY	133,864	135,880	139,135	141,905	144,715
OVERTIME	18,000	18,000	18,000	18,000	18,000
LABORERS	2,500	2,500	2,500	2,500	2,500
LONGEVITY	301	302	151	0	0
TOTAL	154,665	156,682	159,786	162,405	165,215
<u>01433 - DPW - SOLID WASTE OPERATIONS</u>					
VEHICLE REPAIR	4,000	4,000	4,000	4,000	4,000
COMPACTOR REPAIR	4,000	4,000	4,000	4,000	4,000
ELECTRICITY	5,000	6,000	6,000	7,500	7,500
TELEPHONE	500	500	2,000	2,000	2,000
UNIFORMS	3,000	3,000	3,000	3,100	2,200
REFUSE FEES	250,252	250,252	210,000	210,000	210,000
HAUL TIRES	100	100	100	100	100
SUPPLIES	3,000	3,000	3,000	3,000	3,000
DEP MANDATED INSPECTIONS	1,650	1,650	1,650	1,550	1,550
COMPOSTING	3,500	3,500	3,500	3,500	3,500
TOTAL	275,002	276,002	237,250	238,750	237,850
<u>01433 - DPW - SOLID WASTE CAPITAL</u>					
NEW TRANSFER STATION BOX	6,000	6,000	6,000	6,000	6,000
DPW ROLL OFF TRUCK	0	0	180,000	0	0
TOTAL	6,000	6,000	186,000	6,000	6,000
TOTAL PUBLIC WORKS	1,684,536	1,870,121	2,236,378	1,582,144	1,600,367
<u>01439 - SEWER IMPLEMENTATION COMMITTEE</u>					
SECRETARIAL SALARY	2,300	2,283	2,285	2,300	2,400
TOTAL	2,300	2,283	2,285	2,300	2,400
<u>01439 - SEWER IMPLEMENTATION OPERATIONS</u>					
MISC OPERATIONS	405	405	384	384	384
TOTAL	405	405	384	384	384
TOTAL OTHER ENVIRONMENTAL	2,705	2,688	2,669	2,684	2,784
<u>01491 - CEMETERY SALARIES</u>					
SEXTON STIPEND	0	0	0	15,600	15,912
PART TIME AND SEASONAL	22,000	32,157	37,050	21,450	21,450
TOTAL	22,000	32,157	37,050	37,050	37,362
<u>01491 - CEMETERY OPERATIONS</u>					
REPAIRS/MAINTENANCE	1,500	1,500	1,425	1,500	1,425
GRAVE OPENING	300	300	285	300	300
ELECTRICITY	700	700	700	700	600
COMMISSIONERS EXPENSES	600	600	600	600	600
OFFICE SUPPLIES	300	300	285	300	150
GROUND SUPPLIES	630	630	599	630	630
MINOR EQUIPMENT	200	200	190	200	200
WATER BILLS	0	0	0	500	0
IMPROVEMENT	6,800	6,800	12,000	6,800	6,800
TOTAL	11,030	11,030	16,084	11,530	10,705

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01510 - BOARD OF HEALTH SALARIES					
HEALTH INSPECTOR SALARY	42,088	42,510	43,320	43,525	44,225
NURSE SALARY	2,000	2,000	2,000	2,000	2,000
CLERICAL SALARY	2,070	2,105	2,105	2,100	2,200
LONGEVITY	314	314	314	315	314
TOTAL	46,472	46,929	47,739	47,940	48,739
01510 - BOARD OF HEALTH OPERATIONS					
EDUCATION/CONFERENCE/TRAVEL	2,130	2,130	2,130	2,130	2,130
IMMUNIZATION CLINICS	1,100	1,100	556	556	556
CONSULTANT	1,325	1,325	1,325	1,325	1,325
MINOR EQUIPMENT	400	400	400	400	400
SUPPLIES	922	922	922	922	922
HAZARDOUS WASTE COLLECTION DAY	0	5,000	0	0	0
TOTAL	5,877	10,877	5,333	5,333	5,333
510 - BOARD OF HEALTH CAPITAL					
COPIER	0	0	2,000	0	0
TOTAL	0	0	2,000	0	0
01541 - COUNCIL ON AGING SALARIES					
DIRECTOR SALARY	35,677	36,214	36,946	37,087	37,700
CLERICAL PART TIME	42,633	42,802	44,690	44,800	40,470
SHINE COUNSELOR	0	0	0	0	6,630
LONGEVITY	1,055	1,235	904	303	402
TOTAL	79,365	80,251	82,540	82,190	85,202
01541 - COUNCIL ON AGING OPERATIONS					
TELEPHONE	850	850	0	0	0
DUES	350	350	250	250	250
EDUCATION CLASSES	7,300	7,300	7,300	7,300	7,300
CLINICS	300	300	300	300	300
CONFERENCE & TRAVEL	238	238	238	238	238
MINOR EQUIPMENT	250	250	150	150	150
SUPPLIES	542	542	542	542	542
TOTAL	9,830	9,830	8,780	8,780	8,780
01541 - COUNCIL ON AGING CAPITAL					
EXTRA OFFICE SPACE	0	0	5,000	0	0
TOTAL	0	0	5,000	0	0
01543 - VETERANS					
VETERANS CASH	71,000	73,000	79,000	77,000	80,000
BENEFITS	13,000	13,000	13,000	13,000	13,000
TOTAL	84,000	86,000	92,000	90,000	93,000
TOTAL HUMAN SERVICES	258,574	277,074	296,526	282,823	289,121

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01610 - LIBRARY SALARIES</u>					
LIBRARIAN SALARY	58,398	61,010	68,610	59,460	61,338
ASSISTANT LIBRARIAN SALARY	44,210	45,670	46,978	46,988	47,745
PART TIME SALARIES	125,800	126,553	126,553	129,853	135,000
NEW CIRCULATION STAFF	0	0	0	0	0
LONGEVITY	1,326	1,476	1,777	1,271	1,265
TOTAL	229,734	234,709	243,918	237,572	245,348
<u>01610 - LIBRARY OPERATIONS</u>					
MAINTENANCE CONTRACTS	1,550	1,550	890	1,190	1,190
LIBRARY MAINTENANCE	0	0	0	10,530	10,530
COMPUTER LINE SUPPORT	2,957	3,061	12,075	7,554	7,927
ELECTRICITY	32,000	32,000	32,000	30,000	30,000
FUEL	18,000	18,000	14,400	8,400	8,400
TELEPHONE	4,000	4,000	4,000	4,000	4,000
DUES	310	310	310	322	367
BINDERY	100	100	100	100	100
CONFERENCE & TRAVEL	769	769	769	769	769
SUPPLIES	4,000	4,000	4,000	4,500	4,750
PROGRAMS	1,000	1,000	1,000	1,500	2,250
INFORMATIONAL MATERIAL	73,660	73,660	73,660	78,660	81,950
TOTAL	138,346	138,450	143,204	147,525	152,233
<u>01610 - LIBRARY CAPITAL</u>					
CARPET REPLACEMENT PROGRAM	7,000	7,000	0	0	7,000
GAS POWERED GENERATOR FOR LIBRARY	0	2,000	0	0	0
LIBRARY DRIVEWAY	0	0		41,000	0
SPRINKLER SYSTEM REPLACEMENT	0	0	90,000	0	0
MISC CAPITAL	5,000	0	0	0	0
TOTAL	12,000	9,000	90,000	41,000	7,000
<u>01630 - PARK & REC SALARIES</u>					
CLERICAL SALARIES	12,913	13,075	13,200	13,200	18,350
RAILS TO TRAILS SALARY	0	3,800	5,700	5,700	5,700
SEASONAL PART TIME	16,800	13,000	13,000	13,000	13,000
TOTAL	29,713	29,875	31,900	31,900	37,050
<u>01630 - PARK & REC OPERATIONS</u>					
PARK MAINTENANCE	1,500	3,000	3,000	3,000	3,000
FIREWORKS	2,000	2,000	1,800	1,800	1,800
BEACH CONTRACTS/AGREEMENTS	0	0	2,160	2,160	2,635
MINOR EQUIPMENT	1,000	1,000	847	847	847
SUPPLIES	700	700	400	400	400
VARIOUS PROGRAMS	9,200	9,200	8,850	8,850	8,850
BEACH EXPENSES	4,900	4,900	4,900	4,900	4,900
OLD BEACH EXPENSES	1,000	1,000	850	850	850
INFORMATIONAL MATERIALS	400	400	100	100	100
WHALLEY PARK IRRIGATION REPAIR	0	3,000	0	0	0
WHALLEY PARK WATER	0	0	25,000	35,000	5,000
RAILS TO TRAILS VANDALISM	2,000	2,000	2,000	2,000	2,000
RAILS TO TRAILS EROSION	0	0	20,000	0	0
RAILS TO TRAILS EXPENSES	6,360	6,360	4,460	4,460	4,460
TOTAL	29,060	33,560	74,367	64,367	34,842

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01630 - PARK & REC CAPITAL</u>					
TOWN BEACH CODE/ADA REPAIRS	20,000	20,000	15,000	5,000	0
ADA PICNIC TABLES	0	1,600	0	2,000	2,000
ADA BEACH WHEEL CHAIR	1,200	0	0	0	0
BEACH BOUY AND LIFELINE	0	3,000	0	0	0
SURVEILLANCE EQUIPMENT	5,000	1,000	0	0	0
WHALLEY PARK IRRIGATION WELLS	0	0	0	50,000	0
TOTAL	26,200	25,600	15,000	57,000	2,000
<u>01690-CULTURAL COUNCIL OPERATIONS</u>					
CULTURAL PROJECTS	1,500	1,500	1,800	1,800	1,800
TOTAL	1,500	1,500	1,800	1,800	1,800
<u>01691 - HISTORICAL OPERATIONS</u>					
MEMBERSHIPS	351	351	142	86	100
PRESERVATION OF TOWN RECORDS	540	0	0	0	0
CONSULTANT	450	450	286	286	0
CONFERENCE & TRAVEL	342	342	230	174	200
SUPPLIES	392	392	1,092	392	185
VETERANS' MARKERS	0	700	372	700	800
COMMUNITY OUTREACH	0	0	0	372	725
TOTAL	2,075	2,235	2,122	2,010	2,010
TOTAL CULTURE & RECREATION	468,628	474,929	602,311	583,174	482,283
<u>01710 - PRINCIPLE</u>					
DPW SITE & GARAGE	50,000	50,000	50,000	50,000	50,000
MUNICIPAL PROJECTS	407,105	402,850	401,789	296,789	148,859
POLICE STATION RENOVATION	52,895	52,150	51,405	51,405	49,335
TOWN HALL HEATING SYSTEM	20,000	20,000	20,000	20,000	20,000
SOUTH LONGYARD CULVERT	95,000	95,000	90,000	90,000	90,000
AMBULANCE	40,000	40,000	40,000	40,000	46,000
TANKER	55,000	55,000	55,000	55,000	50,000
BOND ANTICIPATION	0	55,000	0	10,000	10,000
FIRE TRUCK	30,000	30,000	30,000	25,000	0
BAN FOR TRUCK, FUEL TANK AND LIBRARY HVAC & INSULATION	0	0	83,000	63,000	83,000
ABOVE GROUND FUEL TANKS	0	0	0	0	23,200
BASIN CLEANER/JET RODDER UNIT	15,000	15,000	15,000	15,000	0
TOTAL	765,000	815,000	836,194	716,194	570,394

FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01751 - INTEREST					
ANTICIPATION	25,412	10,000	15,000	15,000	15,000
REAL ESTATE REFUND	500	500	500	500	500
MOTOR VEHICLE REFUND	500	500	500	500	500
1998 MUNICIPAL PROJECTS	59,932	46,470	33,985	26,185	13,170
BOND ANTICIPATION/LOCAL SHARE	16,000	30,000	30,000	30,000	30,000
POLICE STATION RENOVATION	11,839	10,095	8,332	6,559	4,771
AMBULANCE	4,200	3,000	1,600	400	6,325
TOWN HALL HEATING SYSTEM	4,350	3,750	3,050	2,450	2,050
SOUTH LONGYARD CULVERT	18,450	15,600	12,376	9,675	7,875
FIRE TRUCK	4,525	3,400	2,200	1,000	0
TANKER	10,650	9,000	7,076	5,425	4,375
DPW SITE & GARAGE	26,334	24,850	23,085	21,584	20,584
BAN FOR TRUCK, FUEL TANK AND LIBRARY HVAC & INSULATION	0	0	2,697	7,875	8,300
ABOVE GROUND FUEL TANKS	0	0	0	0	3,000
BASIN CLEANER/JET RODDER UNIT	2,363	1,800	1,200	600	0
TOTAL	185,055	158,965	141,601	127,753	116,450
01914-01916 - EMPLOYEE BENEFITS					
MEDICARE	65,000	65,000	65,000	66,000	70,400
LIFE	16,200	16,200	16,200	16,200	16,000
HEALTH/DENTAL/RETIREMENT/UNEMPLOYMENT	560,000	560,000	565,000	565,000	575,000
DISABILITY BENEFITS	250	250	250	250	250
TOTAL	641,450	641,450	646,450	647,450	661,650
01945 - CASUALTY INSURANCE					
WORKERS COMP	31,500	42,000	57,400	60,270	67,000
PROPERTY & CASUALTY	117,875	126,126	139,240	147,595	155,000
POLICE ACCIDENT	17,500	38,000	47,000	59,975	62,000
FIRE ACCIDENT	12,000	12,000	12,500	14,100	15,000
BONDS	3,000	3,000	3,200	3,400	3,400
POLICE INDEMNITY	17,000	17,000	21,360	22,428	23,500
P.D. MARINE & RADIO	700	700	700	700	700
TOWN OFFICERS LIAB	20,000	20,000	20,000	24,696	24,696
TOTAL	219,575	258,826	301,400	333,164	351,296
TOTAL DEBT, INTEREST AND INSURANCE	1,811,080	1,874,241	1,925,645	1,824,561	1,699,790
GRAND TOTAL GENERAL GOVERNMENT	8,752,176	9,294,698	9,685,445	8,953,658	9,043,296

WATER

FY2017 BUDGET REQUEST		TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME		FY13	FY14	FY15	FY16	FY 2017
		BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450-ELECTED SALARIES						
ELECTED SALARIES		1,500	1,500	1,500	1,500	1,500
	TOTAL	1,500	1,500	1,500	1,500	1,500
61450-SALARIES						
DIRECTOR SALARY		25,104	25,104	25,766	26,907	27,500
SUPERVISOR SALARY		13,461	13,793	14,149	14,204	14,403
DPW ASSISTANT SALARY		15,422	15,422	17,859	17,930	18,220
CLERICAL SALARY		38,980	39,565	48,327	38,372	39,965
FULL TIME SALARIES		145,830	150,649	153,650	157,331	161,615
INSPECTOR SALARY		3,500	3,500	3,500	3,500	3,500
OVERTIME		11,000	11,000	11,100	11,000	11,000
PART TIME LABORERS		1,000	1,000	5,300	5,300	5,300
CLERICAL PART TIME		10,850	10,900	11,000	11,173	8,860
LONGEVITY		2,184	2,485	2,259	1,362	1,506
	TOTAL	267,331	273,418	292,910	287,079	291,869
61450-OPERATIONS						
ADVERTISEMENT		750	750	750	750	750
TRUCK & GEN REPAIR		4,000	4,000	6,000	6,000	6,000
CONTRACTED EQUIP		13,500	20,000	15,000	35,000	35,000
PUMP STATION		80,000	80,000	90,000	90,000	90,000
GAS & OIL		15,000	15,000	15,000	15,000	15,000
OFFICE TELEPHONE		1,200	1,200	1,200	1,200	1,200
DUES		300	300	1,000	1,000	1,000
CONSULTANT		2,000	2,000	2,000	2,000	2,000
TESTING OF WATER		13,000	13,000	15,000	15,000	15,000
FOOD EXPENSE		300	300	300	300	300
POSTAGE		10,000	10,000	10,000	10,000	10,000
UNIFORM ALLOWANCE		1,200	1,200	3,500	3,700	2,800
CONFERENCE/TRAVEL/EDUCATION		2,500	2,500	2,500	2,500	2,500
D.E.P. PERMIT FEES		3,000	3,000	3,000	3,000	3,000
CITY OF SPRINGFIELD		74,000	64,000	99,960	90,000	30,000
OFFICE SUPPLIES		3,000	3,000	5,000	5,000	5,000
STOCK SUPPLIES		40,000	76,000	40,000	40,000	40,000
SURFACE MATERIAL		21,000	30,000	15,000	15,000	15,000
TOOLS & EQUIPMENT		2,000	2,000	2,000	2,000	2,000
DIG SAFE MEMBERSHIP		1,000	1,000	1,000	1,000	1,000
HEALTH INSURANCE		36,000	36,000	36,000	36,000	36,000
WTR EQUIP SURGE PROTECTOR		8,000	8,000	8,000	8,000	8,000
DISINFECTION PRODUCT		0	8,000	10,000	8,000	8,000
DEP PERMIT FILINGS FOR CAPITAL PROJECTS		20,000	20,000	20,000	0	0
PHYSICALS		0	0	0	500	500
PRINTING BILLS		0	0	3,000	3,000	3,000
ADMIN EXP TO TOWN		48,895	50,850	77,890	77,890	77,890
	TOTAL	400,645	452,100	483,100	471,840	410,940

WATER					
FY2017 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME	FY13	FY14	FY15	FY16	FY 2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450-CAPITAL					
DISINFECTION SYSTEM EQUIPMENT	0	23,000	0	0	0
GATE BOX EXERCISER AND VACUUM TRUCK MOUNTED ON TRUCK	0	50,000	0	0	0
NEW F250 FOUR WHEEL DRIVE WATER MAINT. TRUCK	0	50,000	0	0	0
LEAK DETECTION AS PER DEP SANITARY SURVEY REQUIREMENT	0	10,000	10,000	0	0
HANDHELD WATER METER READER	0	0	10,000	0	0
SCADA SYSTEM	64,500	0	0	0	0
MISC CAPITAL	0	0	0	0	0
WELL CLEANING	0	0	0	17,000	0
SECURITY UPGRADES	0	0	0	10,000	0
POWDER MILL ROAD	0	0	25,000	0	0
GUILLOTINE SAW	0	0	0	12,000	0
WATER TANK INSPECTION	0	0	0	0	5,000
LEAK DETECTION	0	0	0	0	10,000
HYDRANT REPLACEMENTS	0	0	0	0	20,000
ONE TON PICK-UP TRUCK	0	0	0	0	60,000
TOTAL	64,500	133,000	45,000	39,000	95,000
61450-DEBT					
PUMP STATION	35,000	35,000	35,000	35,000	35,000
WATER LINE REPLACE-COLLEGE HWY	110,000	110,000	105,000	0	0
WATER LINE REPLACE-CONGAMOND ROAD	65,000	65,000	65,000	65,000	65,000
DPW SITE & GARAGE	25,000	25,000	25,000	25,000	25,000
WATER TANK 2012	7,955	8,215	8,478	8,754	9,038
NEW WELL	40,000	35,000	35,000	35,000	35,000
WATER METERS	0	0	0	140,000	140,000
NEW WATER STORAGE TANK 2015	0	0	27,000	27,000	25,053
TOTAL	282,955	278,215	300,478	335,754	334,091
61450-INTEREST					
WATER LINE REPLACE/COLLEGE HIGHWAY	9,100	5,440	1,785	0	0
WATER LINE REPLACE-CONGAMOND ROAD	15,096	12,935	10,725	8,483	6,175
DPW SITE & GARAGE	13,167	12,400	11,542	10,792	10,292
PUMP STATION	20,169	19,120	17,894	16,844	16,144
NEW TANK	0	48,000	0	0	0
WATER TANK 2012	19,727	19,470	19,202	18,927	18,643
NEW WATER STORAGE TANK 2015	0	0	26,180	26,180	24,990
WATER METERS	0	0	0	56,000	56,000
NEW WELL	12,700	11,200	9,800	8,400	7,000
TOTAL	89,959	128,565	97,128	145,626	139,244
61450-SALARY RESERVE					
SALARY RESERVE			was \$5,000		
TOTAL	4,478	4,900	0	2,800	2,800
	4,478	4,900	0	2,800	2,800
61450-EMPLOYEE BENEFITS					
MEDICARE					
TOTAL	4,100	4,100	4,300	4,300	4,400
	4,100	4,100	4,300	4,300	4,400
GRAND TOTAL WATER DIVISION	1,115,468	1,275,798	1,224,416	1,287,899	1,279,844

SEWER					
FY2017 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME	FY13	FY14	FY15	FY16	FY 2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
60440-SALARIES					
SEWER SUPERVISOR SALARY	13,481	13,792	14,148	14,203	14,403
DPW ASSISTANT SALARY	15,424	15,422	17,859	17,922	18,220
MAINTENANCE STAFF SALARIES	55,634	59,099	62,600	64,755	65,980
OVERTIME	19,700	19,700	19,800	19,700	19,700
LONGEVITY	452	452	452	454	452
CLERICAL PART-TIME	4,800	4,750	4,950	4,971	5,500
TOTAL	109,491	113,215	119,809	122,005	124,255
60440-OPERATIONS					
SEWAGE FLOW FEES	218,000	218,000	229,100	220,000	260,000
IMA-CITY OF WESTFIELD / LOCAL SHARE	255,190	247,568	245,986	246,733	245,663
STOCK SUPPLIES	10,000	10,000	9,500	9,500	9,500
TELEPHONE MONITORING	3,000	3,000	3,000	3,000	3,000
TESTING AND SAMPLING	1,000	1,000	950	950	950
PUMP STATIONS	27,000	27,000	27,000	27,000	27,000
UNIFORMS	1,000	1,000	1,000	1,700	800
CONTRACTED EQUIPMENT/SERVICES	32,000	18,000	17,100	17,100	17,100
OFFICE SUPPLIES / SERVICES	200	200	190	190	190
CONFERENCE EDUCATION	1,500	1,500	1,425	1,425	1,425
SEWER MISC. EQUIPMENT REPLACEMENT	1,000	1,000	950	950	950
ODOR CONTROL PRODUCT	12,500	12,500	12,500	12,500	12,500
PHYSICALS	0	0	0	200	200
HEALTH INSURANCE	10,000	10,000	10,000	10,500	10,500
VEHICLE REPAIR	2,000	2,000	1,900	1,900	1,900
TOTAL	574,390	552,768	560,601	553,648	591,678
60440-CAPITAL					
GRINDER PUMP MAINTENANCE EQUIPMENT	15,000	15,000	15,000	15,000	40,000
PUMP STATION ROTATING ASSEMBLY T-SERIES	0	10,000	0	0	0
CONGAMOND ROAD SEWER LINE	0	0	34,700	0	0
PARALLEL INTERCEPTOR	50,000	0	0	0	0
SECURITY IMPROVEMENTS	0	0	0	0	4,000
FLOW MONITORING AND INFILTRATION/INFLOW ANALYSIS	0	0	0	0	20,000
TOTAL	65,000	25,000	49,700	15,000	64,000
60440-SALARY RESERVE					
SALARY RESERVE	1,670	2,000	was \$2,000 0	2,000	2,000
TOTAL	1,670	2,000	0	2,000	2,000
60440- PRINCIPLE					
SEWER DEBT	194,430	200,125	205,584	212,345	218,897
SEWER INTERCEPTOR PROJECT	0	0	43,840	24,118	24,785
TOTAL	194,430	200,125	249,424	236,463	243,682
60440-INTEREST					
SEWER INTERCEPTOR PROJECT	0	88,000	46,273	45,748	45,081
BOND CONGAMOND RD-COLLEGE HWY-POWDERMILL	0	0	0	20,000	0
BOND ANTICIPATION	0	0	0	0	15,000
SEWER INTEREST	372,430	363,920	355,461	345,696	336,143
TOTAL	372,430	451,920	401,734	411,444	396,224
GRAND TOTAL SEWER DIVISION	\$1,317,411	\$1,345,028	1,381,268	1,340,560	1,421,839

EMS					
FY2017 BUDGET REQUEST	TOTAL FY13	TOTAL FY14	TOTAL FY15	TOTAL FY16	FIN COMM FY 2017
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>01225-EMS SALARIES</u>					
CLERICAL SALARY	12,800	13,077	13,210	13,925	14,160
DAYTIME EMT/FF	180,000	195,267	195,267	195,267	267,804
MANDATED AWAY TRAINING	1,200	1,200	1,200	6,785	0
OVERTIME	24,200	7,933	7,500	15,400	10,000
HOLIDAY PAY	0	13,200	13,200	13,200	19,500
LONGEVITY	151	151	151	303	302
VOLUNTEER STIPENDS	62,776	76,000	78,000	80,500	70,000
TOTAL	281,127	306,828	308,528	325,380	381,766
<u>01225-EMS OPERATIONS</u>					
RADIO MAINTENANCE SUPPLIES	1,800	2,400	2,280	2,280	4,000
INSPECTIONS & REPAIRS	8,450	8,450	8,027	8,027	8,027
RECERTIFICATIONS/SUBSCRIPTIONS	1,800	1,800	1,710	1,710	2,500
EDUCATION & TRAINING	10,000	12,500	11,875	11,875	21,875
MEDICAL REQUIREMENT	900	900	855	855	855
AMBULANCE BILLING	12,000	14,500	12,900	11,400	15,000
MINOR EQUIPMENT	1,250	4,000	2,000	2,000	5,000
SUPPLIES	2,250	4,000	3,000	3,000	3,000
OXYGEN & EXTINGUISHER REFILLS	1,800	2,000	1,900	1,900	4,000
INSURANCE PREMIUM	12,000	12,000	11,400	11,400	11,400
MEDICAL SUPPLIES	5,250	10,000	9,500	9,500	20,000
CONFERENCE AND TRAVEL	0	0	0	1,200	1,200
PERSONAL PROTECTIVE EQUIPMENT	3,000	5,000	4,750	4,750	7,000
TOTAL	60,500	77,550	70,197	69,897	103,857
<u>01225-EMS CAPITAL</u>					
MISC CAPITAL	18,500	0	0	0	0
LUKAS CHEST COMPRESSION TOOL	0	0	0	15,000	0
EMS SOFTWARE	0	0	3,150	0	0
ALS EQUIPMENT/STOCK FOR AMBULANCE	0	0	0		50,000
TOUGH BOOK LAPTOPS	0	0	0	4,000	0
AED'S	0	10,000	0	0	0
RADIO REPLACEMENT	0	4,000	0	0	6,000
TOTAL	18,500	14,000	3,150	19,000	56,000
<u>01225-SALARY RESERVE</u>					
SALARY RESERVE	1,700	1,700	0	0	3,905
TOTAL	1,700	1,700	0	0	3,905
GRAND TOTAL E. M. S. BUDGET					
	361,827	400,078	381,875	414,277	545,528