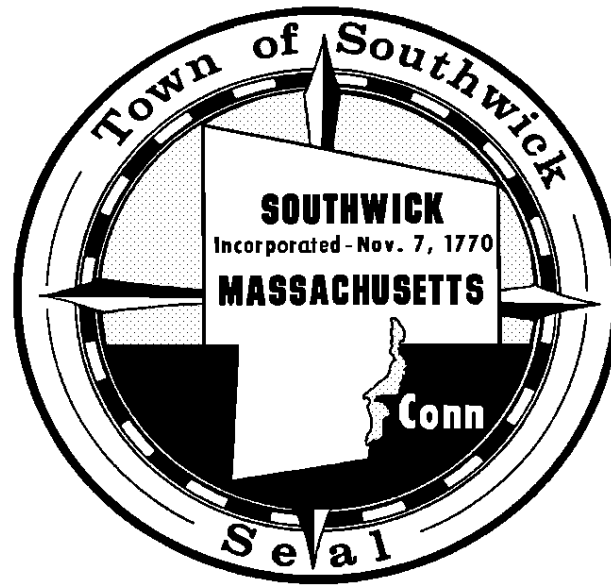


Town of Southwick

Report of the Finance Committee



To the Annual Town Meeting
May 18, 2021

Finance Committee

Primary responsibilities of the Southwick Finance Committee include an annual comprehensive review of departmental budgets (with the exception of the School budget), establishing and maintaining a reserve fund account to fund unanticipated and emergency expenses throughout the year, and to make recommendations on the financial decisions of the Town, including warrants submitted at the Annual Town Meeting.

Budget development continues to present a challenge due to rising costs of goods and services, compliance with new regulations, and unpredictable State aid. The Covid-19 pandemic has added considerably to financial uncertainty and the ultimate financial impact to the Town is yet to be established.

Major issues facing the Town include costly capital expenses for necessary equipment replacement including computers, Department of Public Works equipment and vehicles, and emergency response vehicles and equipment. A comprehensive review of all Town-owned buildings was completed, and resulted in recommendations for infrastructure repairs with costs projected for the next 10 to 20 years. The investment will be substantial.

In conjunction with the Select Board and Department Administrators, we have constructed a budget which addresses the needs for departmental operations while addressing concerns of the taxpayers to present a fiscally responsible budget at the Annual Town Meeting. We thank Department Administrators and employees of the Town for their work in developing the annual budget and for their daily efforts to make the operations of Town Government more effective and efficient for our Townspeople.

Public participation is vital as our community addresses the challenges before us and as we plan for our future. Thoughtful, responsible development, balanced with our valuable natural resources including our lakes and aquifer, open spaces and recreational opportunities, will be part of the equation which will provide for our financial well-being.

The Southwick Finance Committee thanks you for the opportunity to provide a solid financial foundation for all our friends and neighbors now and in years ahead.

Respectively submitted,

Linda Bathel, Chairman
Art Pinell, Vice-Chairman
Sheila Chamberlin
Karen Demaio
Kerry Doherty
Robert Horacek
Terry Mish
John Viel, Alternate
Robin Solek, Secretary

Massachusetts Department of Revenue
Division of Local Services
Municipal Data Bank/Local Aid Section

General Fund Expenditures as a Percent of the Total

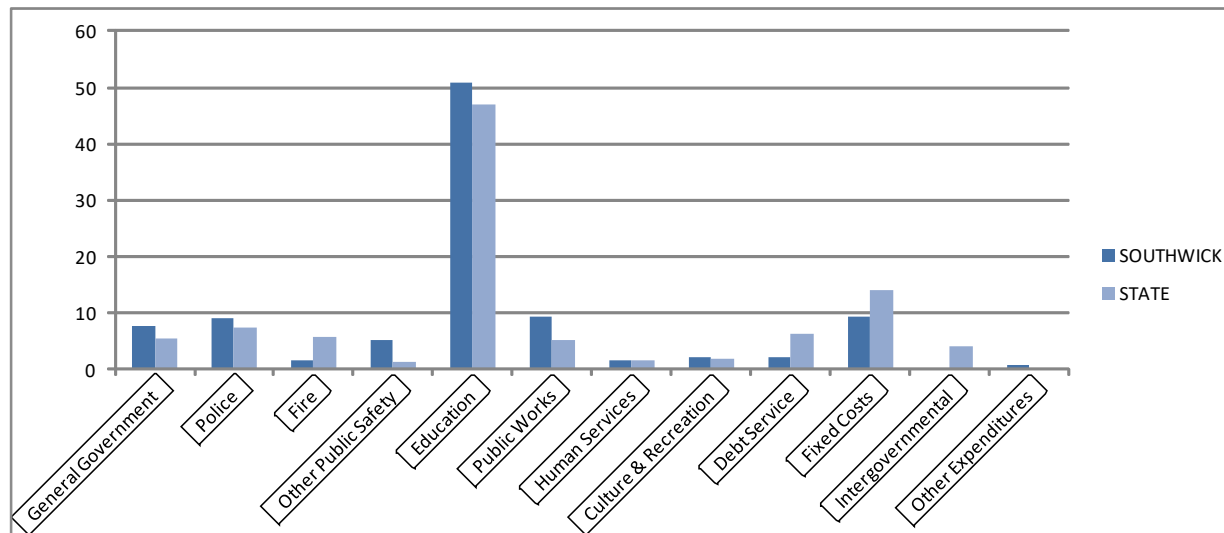
Municipality	Fiscal Year	General Government	Police	Fire	Other Public Safety	Education	Public Works	Human Services	Culture & Recreation	Debt Service	Fixed Costs	Intergovernmental	Other Expenditures	Total Expenditures
SOUTHWICK	2016	5.66	8.10	1.76	3.97	51.06	8.53	1.40	2.77	3.86	9.04	0.20	3.65	100.00
	2017	5.47	8.19	1.74	4.26	50.70	9.82	1.40	3.09	2.55	9.19	0.31	3.28	100.00
	2018	5.69	8.20	1.68	5.06	49.68	8.75	1.41	2.58	2.97	9.8	0.32	3.86	100.00
	2019	7.54	8.79	1.59	5.15	48.73	10.22	1.38	2.55	2.74	9.96	0.31	1.04	100.00
	2020	7.65	8.97	1.62	5.24	50.89	9.29	1.46	2.25	2.03	9.46	0.32	0.83	100.00
State Totals	2016	5.46	6.77	5.30	1.21	48.82	5.88	1.28	1.89	6.21	13.98	3.02	0.18	100.00
	2017	5.27	7.86	5.75	1.32	46.66	5.62	1.70	1.96	6.24	13.40	4.08	0.14	100.00
	2018	5.50	6.72	5.23	1.23	47.96	6.21	1.28	1.92	6.02	14.35	3.33	0.25	100.00
	2019	5.44	7.64	5.67	1.26	46.82	5.52	1.58	1.97	6.17	13.79	3.97	0.17	100.00
	2020	5.49	7.53	5.75	1.24	46.86	5.21	1.58	1.92	6.23	14.01	3.99	0.18	100.00

NOTES:

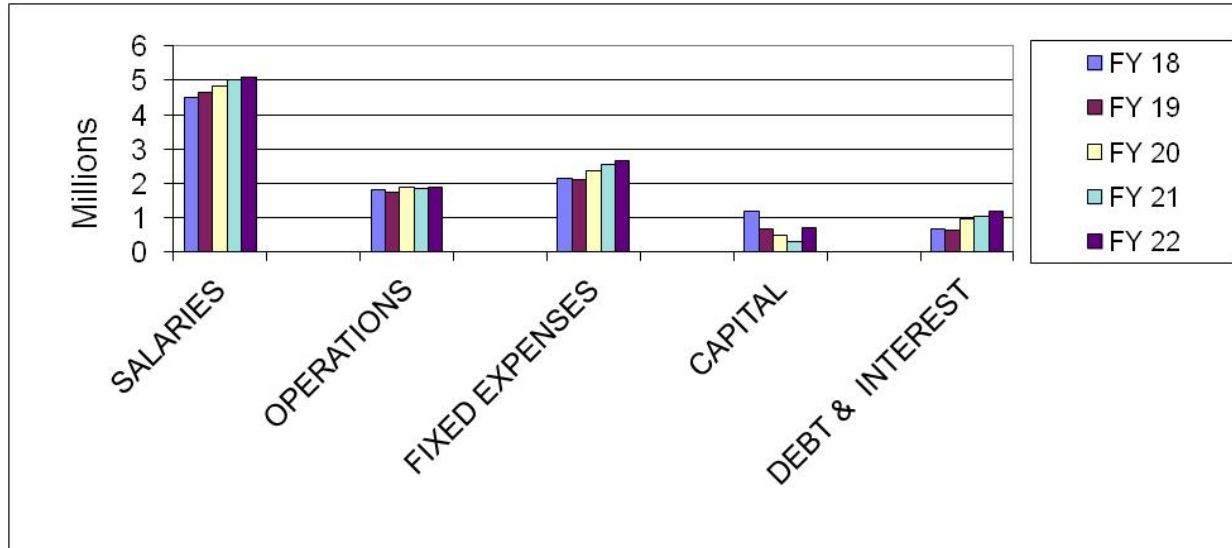
Included in this report are capital purchases that are paid for in cash instead of borrowing. If we used more debt, the payments would be included in the debt service column.

This saves on unnecessary interest payments.

The Fire Department percentage would be higher if the Emergency Medical Services (EMS) were included but the services are mostly self funded and are not reflected here.



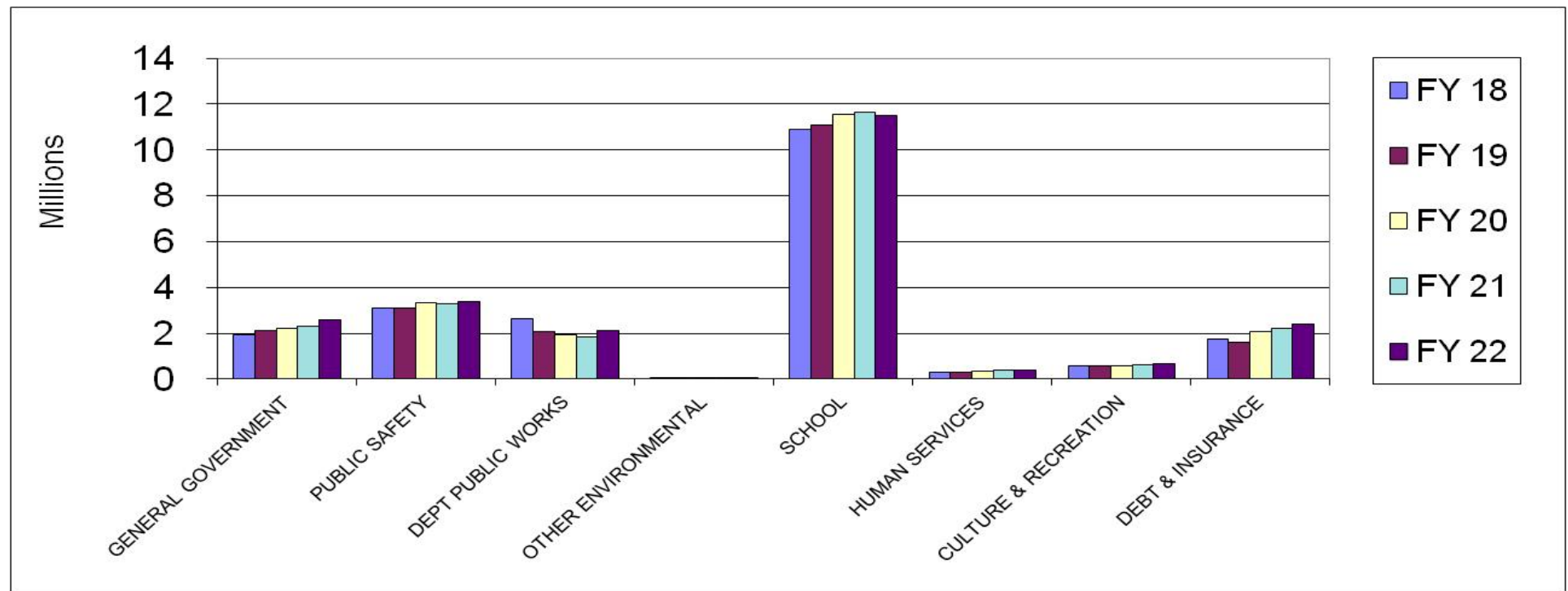
BUDGETS BY CLASSIFICATION



REVENUES USED FOR FY22 ANNUAL BUDGET

RAISE AND APPROPRIATE	13,104,797.00
FREE CASH	1,565,000.00
CABLE TV RECEIPTS	67,000.00
SALE OF LOTS	6,800.00
OVERLAY SURPLUS	70,000.00
SEWER CAPITAL FUND	23,000.00
SEWER RETAINED EARNINGS	383,920.00
WATER RETAINED EARNINGS	495,364.00
	<hr/>
	15,715,881.00

DEPARTMENTAL COMPARISON



GENERAL FUND					
FY2022 BUDGET REQUEST	TOTAL FY 18 BUDGET	TOTAL FY 19 BUDGET	TOTAL FY 20 BUDGET	TOTAL FY21 BUDGET	FIN COM FY22 BUDGET
ACCOUNT NAME					
01114 - MODERATOR SALARY					
ELECTED SALARY	150	150	150	150	150
TOTAL	150	150	150	150	150
01114 - MODERATOR OPERATIONS					
CONFERENCE & TRAVEL	36	36	36	230	180
SUPPLIES	39	39	39	40	40
TOTAL	75	75	75	270	220
01122 - SELECTMEN ELECTED SALARIES					
ELECTED SALARIES	15,000	15,000	15,000	15,000	15,000
TOTAL	15,000	15,000	15,000	15,000	15,000
01122 - SELECTMEN SALARIES					
ADMINISTRATIVE ASSISTANT	50,890	52,156	53,347	53,144	54,206
PART TIME SALARIES	29,906	31,615	31,165	31,737	32,054
OVERTIME	6,000	6,000	6,000	6,000	6,000
FIELD DRIVER SALARY	1	0	1	1	1
LONGEVITY	1,050	1,050	1,200	1,200	450
TOTAL	87,847	90,821	91,713	92,082	92,711
01122 - SELECTMEN OPERATIONS					
DUES	1,425	1,425	1,500	1,600	1,600
HIRED SERVICE	5,000	5,000	5,000	5,000	5,000
CONFERENCE & TRAVEL	1,985	1,985	1,985	2,000	1,500
MINOR EQUIPMENT	618	618	618	618	618
SUPPLIES	1,500	1,500	1,500	1,500	1,500
EMPLOYEE/VOLUNTEER RECOGNITION	1,532	1,532	1,532	1,532	1,482
TOWN 250TH ANNIVERSARY CELEBRATION	5,000	5,000	5,000	0	0
TOTAL	17,060	17,060	17,135	12,250	11,700
01129 - CHIEF ADMIN OFFICER SALARIES					
CHIEF ADMINISTRATIVE OFFICER SALARY	98,670	103,598	106,484	108,199	110,363
LONGEVITY	750	750	750	750	750
ASSISTANT FOR HUMAN RESOURCE/PROCUREMENT	0	0	0	0	30,000
TOTAL	99,420	104,348	107,234	108,949	141,113
01129 - CHIEF ADMIN OFFICER OPERATIONS					
DUES	1,183	1,183	1,183	1,200	1,200
CONFERENCE & TRAVEL	665	665	665	700	650
SUPPLIES	200	200	200	200	200
AUTO ALLOWANCE	1,800	1,800	1,800	1,800	1,800
TOTAL	3,848	3,848	3,848	3,900	3,850
01130 - RESERVE FUND					
RESERVE FUND ACCOUNT	orig \$163,000 6,002	orig \$163,000 0	orig \$163,000 73,501	orig \$163,000 98,000	163,000
TOTAL	6,002	0	73,501	98,000	163,000
01131 - FINANCE COMMITTEE SALARIES					
CLERICAL PART TIME	4,477	4,464	4,589	4,662	4,756
CAPITAL EXPENDITURE COMMITTEE	549	549	630	644	656
TOTAL	5,026	5,013	5,219	5,306	5,412

FY2022 BUDGET REQUEST	TOTAL FY 18 BUDGET	TOTAL FY 19 BUDGET	TOTAL FY 20 BUDGET	TOTAL FY21 BUDGET	FIN COM FY22 BUDGET
ACCOUNT NAME					
01131 - FINANCE COMMITTEE OPERATIONS					
DUES	190	190	190	190	190
CONFERENCE & TRAVEL	4,393	393	4,393	4,393	3,893
SUPPLIES	190	190	190	190	190
TOTAL	4,773	773	4,773	4,773	4,273
01132 - RESERVE FOR WAGE NEGOTIATIONS	orig \$120,000	orig \$55,000	orig \$55,000		
RESERVE FOR WAGE NEGOTIATIONS	0	0	0	130,000	85,000
TOTAL	0	0	0	130,000	85,000
01135 - ACCOUNTING SALARIES					
TOWN ACCOUNTANT SALARY	75,500	78,287	80,616	80,616	85,327
ASSISTANT ACCOUNTANT SALARY	49,823	50,817	52,232	52,033	51,197
OVERTIME	1,000	1,000	1,000	1,020	1,040
CLERICAL SALARIES	50,785	57,770	58,828	58,828	62,683
LONGEVITY	750	300	750	750	450
TOTAL	177,858	188,174	193,426	193,247	200,697
01135 - ACCOUNTING OPERATIONS					
DUES	400	400	400	400	400
CONFERENCE & TRAVEL	2,938	4,573	4,000	2,835	4,700
MINOR EQUIPMENT	900	900	900	900	900
SUPPLIES	2,000	2,000	2,000	2,000	2,000
MICROFICHE SERVICES & MAINTENANCE AGREEMENT	335	335	335	0	0
TOTAL	6,573	8,208	7,635	6,135	8,000
01135 - ACCOUNTING CAPITAL					
PRINTER	0	0	0	0	3,800
TOTAL	0	0	0	0	3,800
01136 - MUNIC AUDIT					
AUDIT OF ACCOUNTS	26,000	26,000	26,000	26,000	26,000
GASB 45 SERVICES	4,500	4,500	4,500	4,500	4,500
TOTAL	30,500	30,500	30,500	30,500	30,500
01141 - ASSESSOR ELECTED SALARIES					
ELECTED SALARIES	1,900	1,900	1,900	1,900	1,900
TOTAL	1,900	1,900	1,900	1,900	1,900
01141 - ASSESSOR SALARIES					
DIRECTOR OF ASSESSMENTS	61,500	63,000	65,072	65,072	67,442
CLERICAL FULL TIME	85,110	85,662	86,234	86,234	89,644
CLERICAL OVERTIME	500	500	500	500	500
LONGEVITY	1,650	1,650	1,500	1,500	1,500
TOTAL	148,760	150,812	153,306	153,306	159,086

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FIN COM
	BUDGET	BUDGET	BUDGET	BUDGET	FY22
					BUDGET
01141 - ASSESSOR OPERATIONS					
DUES	250	600	600	260	325
STAFF DEVELOPMENT	1,100	1,100	1,100	1,750	1,685
PHOTO COPY	250	250	250	70	70
REVAL CONSULTANT	9,000	9,000	9,000	9,500	9,500
CONFERENCE & TRAVEL	570	570	570	300	250
MINOR EQUIPMENT	900	900	1,100	800	800
SUPPLIES	1,260	1,260	1,260	1,400	1,400
MAPPING MAINTENANCE	5,000	5,000	5,000	5,000	5,000
CARTOGRAPHIC GIS-ASSESSOR SHARE	500	500	500	600	600
TOTAL	18,830	19,180	19,380	19,680	19,630
01141 - ASSESSOR CAPITAL					
PAPER SHREDDER	100	0	0	0	0
FILE CABINET	0	400	0	0	0
TOTAL	100	400	0	0	0
01145 - TOWN CLERK SALARIES					
TOWN CLERK/TREASURER/COLLECTOR SALARY	78,000	82,725	83,411	83,411	88,112
ASSISTANT TREASURER/COLLECTORS SALARY	47,730	94,658	102,414	102,414	104,462
CLERICAL SALARIES	66,985	41,203	41,521	41,521	43,033
PART TIME CLERICAL	1,000	1,000	8,274	27,000	18,000
CERTIFICATIONS (TOWN CLERK & TREASURER)	2,000	2,000	2,000	2,000	2,000
OVERTIME	1,600	2,940	3,325	3,000	3,000
TOWN MEETINGS	1,000	1,770	1,000	1,000	1,000
LONGEVITY	450	450	450	900	900
TOTAL	198,765	226,746	242,395	261,246	260,507
01145 - TOWN CLERK OPERATIONS					
DUES	450	600	700	700	750
FINANCIAL ADVISOR FEE	1,500	1,500	2,000	2,000	2,000
PRINTING	7,600	7,600	8,000	8,000	8,000
STREET LIST/CENSUS	2,000	2,000	2,000	2,000	2,000
CONFERENCE/TRAVEL/EDUCATION	3,500	3,500	4,000	2,500	2,400
MINOR EQUIPMENT	1,500	1,500	1,500	1,500	1,500
SUPPLIES	3,000	3,000	3,000	3,000	3,000
HARDWARE/SOFTWARE LASER FICHE MAINTENANCE	0	3,000	4,000	4,000	4,000
TOTAL	19,550	22,700	25,200	23,700	23,650
01145 - TOWN CLERK CAPITAL					
COPIER REPLACEMENTS	0	9,000	0	0	0
TOTAL	0	9,000	0	0	0
01150 - LEGAL ADS					
ADVERTISEMENTS	12,290	8,500	11,500	10,000	10,000
TOTAL	12,290	8,500	11,500	10,000	10,000
01151 - LEGAL OPERATIONS					
ATTORNEY FEES/RETAINER	86,520	102,520	86,520	86,520	86,520
RECORDING FEES	400	400	400	400	400
TOTAL	86,920	102,920	86,920	86,920	86,920

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FIN COM
	BUDGET	BUDGET	BUDGET	BUDGET	FY22
					BUDGET
01151 - LABOR NEGOTIATOR OPERATIONS					
NEGOTIATOR FEE	14,400	15,600	16,800	17,136	17,478
TOTAL	14,400	15,600	16,800	17,136	17,478
01158 - TAX TITLE OPERATIONS					
TAX TITLE OPERATION	24,000	50,000	25,000	28,000	28,000
TOTAL	24,000	50,000	25,000	28,000	28,000
01162 - ELECTION/REGISTRATION SALARIES					
CLERK	150	150	150	150	150
REGISTRARS	500	500	500	500	500
POLL WORKERS	4,000	7,000	9,500	11,430	3,500
TOTAL	4,650	7,650	10,150	12,080	4,150
01162 - ELECTION/REGISTRATION OPERATIONS					
POLICE	2,500	4,500	6,000	6,300	1,000
JANITORS	300	300	300	0	0
BALLOT PROGRAMMING	3,000	5,500	4,000	6,000	5,000
PRINTING BALLOTS	2,000	4,000	4,000	9,000	2,000
CONFERENCE & TRAVEL	190	190	400	500	450
SUPPLIES	560	1,500	2,500	3,000	2,500
TOTAL	8,550	15,990	17,200	24,800	10,950
01162 - ELECTION/REGISTRATION CAPITAL					
VOTING BOOTHS	15,000	22,500	5,000	0	0
TOTAL	15,000	22,500	5,000	0	0
01171 - CONSERVATION SALARIES					
CONSERVATION COORDINATOR	27,233	27,872	28,435	28,327	28,893
LONGEVITY	288	288	288	288	288
TOTAL	27,521	28,160	28,723	28,615	29,181
01171 - CONSERVATION OPERATIONS					
LAND MAINTENANCE	5,700	4,700	4,700	4,700	4,600
DUES	342	342	350	350	350
CONFERENCE & TRAVEL	655	665	700	700	65
WESTFIELD WATER SHED MEMBERSHIP	190	190	200	200	200
CONSULTANT	1,330	1,330	1,330	1,330	1,264
SUPPLIES	760	760	760	760	722
TOTAL	8,977	7,987	8,040	8,040	7,201
01175 - PLANNING BOARD SALARIES					
TOWN PLANNER	25,990	26,410	27,145	27,582	28,134
CLERICAL PART TIME	15,085	14,529	14,933	15,174	15,174
LONGEVITY	144	144	0	0	0
TOTAL	41,219	41,083	42,078	42,756	43,308

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FIN COM
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01175 - PLANNING BOARD OPERATIONS					
DUES	200	200	200	200	200
PROFESSIONAL FEES	1,140	1,140	1,140	1,140	1,140
CONFERENCE & TRAVEL	90	1,500	1,500	1,500	500
MINOR EQUIPMENT	238	238	238	500	500
SUPPLIES	610	610	610	480	480
PUBLICATIONS	238	238	238	100	100
TOTAL	2,516	3,926	3,926	3,920	2,920
01175 - PLANNING BOARD CAPITAL					
FILE FOR STORAGE	0	2,000	0	0	0
MASTER PLAN	0	0	0	0	25,000
TOTAL	0	2,000	0	0	25,000
01176 - BOARD OF APPEALS SALARIES					
CLERICAL PART TIME	4,380	4,450	4,587	4,554	4,645
TOTAL	4,380	4,450	4,587	4,554	4,645
01176 - BOARD OF APPEALS OPERATIONS					
DUES	86	86	86	86	86
CONFERENCE & TRAVEL	304	300	300	300	25
SUPPLIES	404	400	400	400	400
TOTAL	794	786	786	786	511
01182 - ECONOMIC DEVELOPMENT OPERATIONS					
SUPPLIES	812	1,200	1,200	1,200	600
TOTAL	812	1,200	1,200	1,200	600
01191 - COMPUTER SALARIES					
COMPUTER SYSTEM ADMINISTRATOR	42,241	43,290	43,623	43,623	46,343
OVERTIME	0	400	650	400	450
LONGEVITY	0	450	450	450	600
TOTAL	42,241	44,140	44,723	44,473	47,393
01191 - COMPUTER OPERATIONS					
HARDWARE/SOFTWARE MAINTENANCE	107,000	107,000	120,944	125,000	127,000
COMPUTER TRAINING	475	475	475	475	475
MUNIS TRAINING	4,750	1,040	6,000	6,000	6,000
MANAGED SERVICE PROVIDER	0	0	0	25,000	76,176
MINOR EQUIPMENT	475	475	475	475	475
SUPPLIES	475	475	475	475	475
TOTAL	113,175	109,465	128,369	157,425	210,601
01191 - COMPUTER CAPITAL					
ARCHIVING E-MAIL PROJECT	0	0	9,648	0	0
NEW PC'S/LAPTOPS/DOCKING STATION TOWN HALL	5,500	5,500	5,500	5,500	5,500
ASSESSOR SERVER	0	10,000	0	0	0
WINDOWS 10 UPGRADE	0	0	11,890	0	0
VIRTUAL SERVER PROJECT	0	0	34,136	0	0
WEB PAGE UPGRADE	2,500	0	0	0	0
ASSESSOR SOFTWARE UPGRADE	1,500	0	0	0	0
TOTAL	9,500	15,500	61,174	5,500	5,500

FY2022 BUDGET REQUEST	TOTAL FY 18 BUDGET	TOTAL FY 19 BUDGET	TOTAL FY 20 BUDGET	TOTAL FY21 BUDGET	FIN COM FY22 BUDGET
ACCOUNT NAME					
01192 - TOWN HALL SALARIES					
SECRETARY OF INSPECTIONAL SERVICES	41,990	41,204	41,933	42,396	43,033
BUILDING & GROUNDS SUPERVISOR	55,000	56,500	58,447	59,729	61,235
CUSTODIAL SALARIES	69,810	70,640	80,783	81,688	85,510
OVERTIME	11,500	12,500	11,500	11,730	11,965
PART TIME SALARIES	110,000	113,500	137,000	123,522	125,150
LONGEVITY	1,590	2,200	2,200	150	300
TOTAL	289,890	296,544	331,863	319,215	327,193
01192 - TOWN HALL OPERATIONS					
MAINTENANCE ACTIVITIES	68,000	57,525	44,651	46,885	46,885
OLD LIBRARY MAINTENANCE	1,100	1,155	1,213	0	0
VEHICLE MAINTENANCE	3,300	3,465	3,638	3,800	3,500
OFFICE EQUIPMENT REPLACE	550	550	578	580	580
CONTRACTS/AGREEMENT	63,225	63,225	66,386	64,366	64,336
POSTAGE METER	3,800	3,000	3,150	3,150	3,150
ELECTRICITY	65,000	65,000	74,000	75,000	75,000
FUEL	30,000	30,000	27,250	26,000	26,000
TELEPHONE	30,000	37,000	43,696	44,000	46,300
CODIFICATION UPDATES	3,000	3,000	3,150	3,150	3,150
POSTAGE	29,000	29,000	30,450	33,450	33,450
PRINTING & BINDING	2,500	500	525	525	525
GROUND CONTRACTED SERVICES	40,000	40,000	42,000	40,760	38,760
GROUNDS SUPPLIES	2,500	2,500	2,625	2,625	2,625
MINOR EQUIPMENT	1,500	1,500	1,575	1,575	1,575
COPIER SUPPLIES	7,000	7,000	7,350	7,350	7,350
STATIONERY SUPPLIES	3,000	3,000	3,150	3,150	3,150
MAINTENANCE SUPPLIES	8,000	8,400	8,820	8,820	8,820
TOTAL	361,475	355,820	364,207	365,186	365,156
01192 - TOWN HALL CAPITAL					
GARAGE IMPROVEMENT	0	15,000	0	0	0
FEASIBILITY STUDY OF MUNICIPAL BUILDINGS	0	50,000	0	0	0
TOWN HALL WATER HEATER	0	0	7,000	0	0
HANDI-CAP ACCESSIBILITY	1,500	0	1,500	0	5,000
CARPET REPLACEMENT PROGRAM	5,000	0	0	0	0
COPIER/PRINTER/SCANNER	15,000	0	0	0	0
NEW TABLES FOR TOWN HALL	2,600	0	0	0	0
FURNITURE REPLACEMENT	500	0	1,000	0	0
WINDOWS	0	0	0	0	3,000
FLOOR STRIPPER	0	0	0	0	2,850
NEW FLOOR COA HALLWAY	0	0	0	0	8,100
ROOF DESIGN TOWN HALL	0	0	0	0	85,000
TOTAL	24,600	65,000	9,500	0	103,950
01195 - ANNUAL TOWN REPORT					
TOWN REPORT/FIN COM HANDBOOK	4,400	4,400	4,400	4,400	4,400
TOTAL	4,400	4,400	4,400	4,400	4,400
TOTAL GENERAL GOVERNMENT	1,939,347	2,098,329	2,198,536	2,325,400	2,565,256

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01210 - POLICE SALARIES					
POLICE CHIEF	104,593	101,000	106,270	109,041	109,080
SECRETARY	47,595	48,393	49,740	49,550	54,206
FULL TIME OFFICERS	1,090,310	1,144,697	1,183,452	1,183,452	1,197,200
PART TIME RECORDS CLERK	15,395	15,796	17,008	16,393	16,720
OVERTIME	123,948	135,000	147,452	122,400	124,848
RECREATIONAL PATROL	9,000	5,000	5,000	5,000	5,000
RESERVE TRAINING	14,000	14,000	23,448	47,448	47,448
COMMUNITY POLICING	3,900	3,900	9,452	9,452	9,452
HOLIDAY STRAIGHT TIME	14,200	14,626	16,000	16,750	17,085
HOLIDAY PAY	55,445	43,200	50,000	65,750	68,406
COURT	13,500	13,500	13,500	13,500	13,500
RESERVES	33,990	33,990	33,990	33,990	33,990
CROSSING GUARDS	6,750	6,350	6,459	6,588	6,817
LONGEVITY	7,442	7,442	7,742	6,661	6,660
INCENTIVE	132,000	126,692	115,000	119,000	119,000
TOTAL	1,672,068	1,713,586	1,784,513	1,804,975	1,829,412
01210 - POLICE OPERATIONS					
CONTRACTS	26,950	28,000	44,752	46,094	47,477
DUES	3,300	3,800	3,990	4,110	4,234
CHIEF DEVELOPMENT TRAINING	1,500	2,500	5,000	5,150	5,305
SCHOOL EXPENSE	22,000	31,000	23,000	24,000	24,450
TASER AMMUNITION	2,800	2,800	2,800	0	0
ACTIVE SHOOTER TRAINING PROGRAM AND SIMULATION	1,300	1,300	1,300	1,300	1,300
DIVE EQUIPMENT SERVICE AND MAINTENANCE	1,000	1,000	2,500	1,000	3,285
CITIZEN POLICE ACADEMY SUPPLIES	2,000	2,500	2,500	2,500	2,500
UNIFORMS	27,850	28,900	28,890	29,766	30,659
CONFERENCE & TRAVEL	1,250	1,500	1,750	1,802	1,857
R.A.D. TRAINING	2,500	2,500	2,000	2,000	2,060
BOAT	1,200	1,200	1,200	1,236	2,472
CRUISER MAINTENANCE	20,500	20,500	21,115	27,748	21,748
MINOR EQUIPMENT	1,550	1,550	2,000	2,060	2,122
OFFICE SUPPLIES	7,000	7,000	7,000	7,210	7,427
COMPUTER SUPPLIES	5,000	5,000	5,500	5,665	5,835
DIVE & RECOVERY	1,500	1,500	1,500	1,500	1,500
CRIME SUPPLIES	7,250	7,250	7,250	7,467	7,691
MEDICAL SUPPLIES	8,700	8,700	8,700	7,700	9,625
AMMUNITION/FIREARMS	7,000	7,000	9,800	18,800	20,680
K-9 SUPPLIES/TRAINING	1,800	1,800	1,800	1,000	1,000
SECURITY/COMMUNICATONS SYSTEM	1,250	1,250	1,250	1,250	1,288
MEDICAL REQUIREMENTS	750	8,670	8,670	8,670	8,670
HARBORMASTER EXPENSE	1,350	1,350	1,350	1,350	1,350
PETTY CASH	1,170	500	500	515	531
WEAPONS MAINTENANCE & RECONDITIONING	0	0	5,000	3,000	3,300
TOTAL	158,470	179,070	201,117	212,893	218,366

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01210 - POLICE CAPITAL					
TWO CRUISERS	63,000	64,250	100,985	97,105	109,500
PORTABLE RADIO	9,760	9,760	9,700	10,000	10,000
COMPUTER EQUIPMENT	10,000	10,000	11,000	11,330	13,905
ELECTRONIC CONTROL WEAPON/TASER	1,600	1,800	0	0	0
1 SERGEANT DESK	0	0	1,700	0	0
INSTALL DEPARTMENT WIDE W/FI	0	0	14,806	0	0
RADAR UNIT FOR POLICE CRUISER	2,700	1,900	1,900	1,957	2,134
DEFIBRILLATORS	4,000	2,000	4,507	0	0
DIVE EQUIPMENT REPLACEMENT	0	0	0	0	2,155
SCHOOL SAFETY SOFTWARE	2,200	2,200	0	0	0
PATROL RIFLE	0	0	0	0	493
PATROL SHOTGUN	0	0	0	0	1,313
TOTAL	93,260	91,910	144,598	120,392	139,500
01215 - DISPATCHER SALARIES					
FULL TIME SALARIES	170,010	174,906	176,232	176,232	193,370
OVERTIME	23,168	21,500	36,500	36,930	26,930
HOLIDAY STRAIGHT TIME	3,140	3,140	3,140	3,140	3,140
HOLIDAY	6,600	6,600	6,600	6,600	6,600
PART TIME	41,080	30,068	46,530	27,571	28,674
LONGEVITY	2,100	2,199	2,250	2,400	2,400
SHIFT OVERLAP	7,500	7,500	7,500	7,500	7,500
TRAINING	3,000	3,500	4,000	4,120	4,250
TOTAL	256,598	249,413	282,752	264,493	272,864
01215 - DISPATCH OPERATIONS					
UNIFORM ALLOWANCE	3,300	3,300	3,500	3,605	3,714
CONFERENCE & TRAVEL	395	500	650	1,000	500
TRAINING	900	1,000	1,500	2,000	2,060
MINOR EQUIPMENT	1,790	1,900	2,000	2,060	2,122
MEDICAL REQUIREMENTS	300	300	300	300	309
TOTAL	6,685	7,000	7,950	8,965	8,705
01217 - CONSTABLES SALARIES					
SALARIES	100	100	100	100	100
TOTAL	100	100	100	100	100
01220 - FIRE SALARIES					
FIRE CHIEF SALARY	92,000	94,080	97,565	100,109	103,112
CLERICAL SALARY	29,680	0	0	0	0
FIRE INSPECTION OFFICER	0	20,000	0	0	0
MANDATED AWAY TRAINING	1,200	1,200	1,200	1,200	1,200
CALL FORCE STIPENDS	75,000	85,000	85,000	85,000	90,000
PART TIME CLERICAL	3,605	3,605	7,833	10,000	10,000
LONGEVITY	150	150	150	150	150
TOTAL	201,635	204,035	191,748	196,459	204,462

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01220 - FIRE OPERATIONS					
RADIO MAINTENANCE SUPPLY	2,300	2,300	4,000	10,000	10,000
INSPECTIONS & REPAIRS	54,000	34,000	35,000	35,000	35,000
CONTRACTS & AGREEMENTS	21,500	14,100	15,000	15,000	17,000
VERIZON WIRELESS ACCOUNT	4,800	4,800	4,800	4,800	8,000
DUES	1,500	1,500	2,000	2,500	2,500
EDUCATION & TRAINING	13,775	13,775	13,775	13,775	13,775
MEDICAL REQUIREMENT	1,000	1,000	1,000	1,000	1,000
FOOD EXPENSE	500	1,000	800	800	800
CLOTHING ALLOTMENT	4,700	4,700	4,700	4,700	4,700
CONFERENCE & TRAVEL	1,200	1,200	4,000	5,000	2,500
HOSE INSPECTION	3,300	4,300	4,300	4,300	4,300
MINOR EQUIPMENT	11,000	16,000	16,000	16,000	18,850
SUPPLIES	9,000	7,000	7,000	8,000	8,000
OXYGEN & EXTINGUISHER REFILLS	1,200	1,200	700	500	500
INVESTIGATIONS	500	500	500	500	0
ASSOCIATION BUILDING MAINTENANCE	100	0	0	0	0
TURN-OUT GEAR	13,500	21,300	21,300	21,300	21,300
COMMUNITY OUTREACH	2,000	2,000	3,000	3,000	3,000
CAREER CLOTHING	4,800	4,800	7,200	7,200	8,200
COMPUTER SUPPORT	0	2,000	2,000	3,000	8,000
TOTAL	150,675	137,475	147,075	156,375	167,425
01220 - FIRE CAPITAL					
SCBA 6 UNITS	46,571	0	0	0	0
ELECTRIC FAN	3,800	0	0	0	3,700
BLITZ NOZZLE	3,800	0	0	0	0
HOSE/NOZZLES/GATE	0	7,000	7,000	5,000	1,667
RADIO EQUIPMENT	6,000	0	10,000	0	0
GEAR DRYER	0	0	0	10,000	0
COMPUTERS	2,000	0	0	0	0
SECURITY AND FACILITY UPGRADE	0	10,000	5,000	0	0
TOTAL	62,171	17,000	22,000	15,000	5,367
01230-PUBLIC SAFETY BUILDINGS OPERATION					
MAINTENANCE ACTIVITIES	53,850	48,850	42,000	42,000	42,000
CONTRACTS & AGREEMENTS	55,000	57,750	60,638	60,638	60,638
ELECTRICITY	82,000	82,000	86,100	86,100	86,100
FUEL	37,000	37,000	38,850	38,850	38,850
TELEPHONE	24,000	25,000	37,866	43,500	52,500
MAINTENANCE SUPPLIES	5,985	5,985	6,300	6,300	6,300
MINOR EQUIPMENT	1,710	1,710	1,796	1,796	1,796
TOTAL	259,545	258,295	273,550	279,184	288,184
01230 - PUBLIC SAFETY BUILDINGS CAPITAL					
FIRE STATION HEATING CONTROLS	8,000	0	0	0	0
FIRE AC REPAIR-HEAT	0	13,000	20,000	0	0
NEW PHONE SYSTEM FOR POLICE/FIRE	0	0	13,772	0	0
POLICE DEPARTMENT HEATING CONTROLS	7,500	0	0	0	0
PD FLOOR TILE REPLACEMENT	0	0	0	0	7,000
FD PLUMBING TOILETS/SHUT OFF REPLACEMENT	0	0	0	0	4,000
TOTAL	15,500	13,000	33,772	0	11,000

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01241 - BUILDING INSPECT SALARIES					
BUILDING INSPECTOR SALARY	62,850	65,000	70,024	70,270	72,277
WEIGHTS & MEASURES STIPEND	4,000	4,000	4,000	5,000	5,000
OVERTIME	300	300	300	300	300
LONGEVITY	0	0	150	150	0
TOTAL	67,150	69,300	74,474	75,720	77,577
01241 - BUILDING INSPECT OPERATIONS					
VEHICLE MAINTENANCE	4,600	1,800	1,500	1,500	1,500
CELL PHONE	0	0	615	615	615
DUES	585	600	600	650	650
UNIFORM ALLOWANCE	0	0	0	300	300
CONFERENCE & TRAVEL	800	800	1,000	1,000	500
BUILDING/ELECT/PLUMBING SUPPLIES	1,950	1,950	1,950	1,950	1,450
OUTREACH PROGRAM	1,500	1,000	1,000	700	0
NEW CODE BOOKS	500	500	500	500	500
SEALER SUPPLIES	0	0	0	50	50
TOTAL	9,935	6,650	7,165	7,265	5,565
01241 - BUILDING INSPECT CAPITAL					
EPERMITTING SYSTEM	1,680	0	0	0	0
I PLAN TABLE /E-PERMIT PROGRAM	0	0	7,500	0	0
TOTAL	1,680	0	7,500	0	0
01291 - EMERGENCY MANAGEMENT SALARIES					
ASSISTANT DIRECTOR SALARY	1,700	1,700	1,700	1,734	1,734
DIRECTOR SALARY	11,514	11,741	11,976	11,975	12,215
AUXILIARY STIPEND	450	450	450	450	0
TOTAL	13,664	13,891	14,126	14,159	13,949
01291 - EMERGENCY MANAGEMENT OPERATIONS					
VEHICLE MAINTENANCE	4,275	4,488	4,500	4,725	4,725
INTERNET	684	718	718	720	720
CELL PHONE SERVICE	713	748	748	750	750
EDUCATION	1,800	1,890	1,890	1,900	100
INSURANCE & DUES	214	225	225	200	1,000
UNIFORMS	1,500	1,575	1,575	1,575	400
CONFERENCE & TRAVEL	190	200	400	400	300
RADIO MAINTENANCE	285	300	400	450	800
MINOR EQUIPMENT	760	800	800	800	800
AMMO SUPPLIES	350	400	400	425	0
TOTAL	10,771	11,344	11,656	11,945	9,595
01291 - EMERGENCY MANAGEMENT CAPITAL					
SAFETY EQUIPMENT	1,500	0	0	0	0
RADIO	2,000	4,000	0	0	0
TOTAL	3,500	4,000	0	0	0

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01292 - ANIMAL CONTROL SALARIES					
ANIMAL CONTROL OFFICER	28,750	28,750	27,750	20,199	20,604
ANIMAL INSPECTOR STIPEND	1,200	1,200	1,200	1,200	1,200
ASSISTANT ANIMAL CONTROL OFFICER	0	6,700	4,060	11,611	11,727
ASSISTANT FEES	3,655	2,000	2,000	2,000	2,000
PART TIME HELP	19,700	19,700	19,700	19,700	19,700
LONGEVITY	240	240	240	240	0
TOTAL	53,545	58,590	54,950	54,950	55,231
01292 - ANIMAL CONTROL OPERATIONS					
REPAIR & MAINTENANCE	2,200	2,200	2,310	2,400	2,400
NEW BUILDING OPERATIONS	500	500	500	500	500
VEHICLE MAINTENANCE	665	665	665	1,510	1,510
UNIFORM ALLOWANCE	570	570	750	1,500	1,500
DOG DISPOSAL	665	665	665	700	700
RABIES TESTING	750	750	750	2,000	2,000
MINOR EQUIPMENT	760	760	760	1,160	1,160
OFFICE SUPPLIES	1,425	1,425	1,496	1,539	1,539
MAINTENANCE SUPPLIES	1,425	1,425	1,496	1,500	1,500
CONFERENCE/TRAVEL/EDUCATION	570	570	570	570	370
CLEANING SUPPLIES	2,600	2,600	2,600	2,600	2,600
CONTRACTS AND AGREEMENTS	750	750	750	773	773
TOTAL	12,880	12,880	13,312	16,752	16,552
01292 - ANIMAL CONTROL CAPITAL					
SCANNER/PRINTER AND LAPTOP	0	0	1,800	0	0
VEHICLE CONVERSION	0	5,000	0	0	0
VARIOCAGE FOR VEHICLE	0	1,200	0	0	0
REFRIGERATOR	0	0	0	1,000	0
COMMERCIAL WASHER/DRYER	0	0	2,000	0	0
TOTAL	0	6,200	3,800	1,000	0
01297 - LAKE MANAGEMENT SALARY					
PART TIME SECRETARY/CLERK	3,750	3,951	4,000	4,081	4,918
TOTAL	3,750	3,951	4,000	4,081	4,918
01297 - LAKE MANAGEMENT OPERATIONS					
ELECTRICITY	1,150	1,150	1,200	1,200	1,300
TELEPHONES	1,700	1,700	2,700	2,700	2,700
WATER	84	84	84	95	200
SUPPLIES	450	475	500	600	600
SECURITY	475	500	1,000	1,000	1,000
TOTAL	3,859	3,909	5,484	5,595	5,800
01297 - LAKE MANAGEMENT CAPITAL					
BUOYS & MOORINGS	2,000	2,000	2,000	0	1,800
LAKE LEVEL/RAINFALL/TEMP DATALOGGER	900	1,000	1,000	1,000	200
REPLACE SECURITY CAMERAS	0	1,000	1,000	0	1,000
SECURITY CAMERA & WIRELESS CONNECTIVITY AT CANAL BROOK	0	4,000	0	0	0
TOTAL	2,900	8,000	4,000	1,000	3,000

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01299 - LAKE RESTORATION OPERATIONS					
LAKE WEED CONTROL	9,000	9,000	11,000	11,000	11,000
CONSULTANT FOR LAKE ASSESSMENT & PERMITTING	15,000	15,000	15,000	10,000	10,000
WATER SAMPLE TESTING	6,500	6,500	6,500	6,500	6,500
CANAL BROOK BEAVER DAM & LOG REMOVAL	0	0	0	5,000	0
TOTAL	30,500	30,500	32,500	32,500	27,500
TOTAL PUBLIC SAFETY	3,090,841	3,100,099	3,322,142	3,283,803	3,365,072
01420 - GAS & OIL					
GAS & OIL	101,000	115,000	130,000	110,000	110,000
TOTAL	101,000	115,000	130,000	110,000	110,000
01422 - DPW - HIGHWAY DIVISION SALARIES					
DPW DIRECTOR SALARY	44,303	45,963	47,255	48,695	50,367
DPW SUPERVISOR SALARY	24,385	23,614	24,331	24,348	24,975
FULL TIME SALARY	174,631	181,560	183,631	183,631	187,304
DPW ASSISTANT	18,877	19,253	19,788	19,713	20,107
OVERTIME	13,110	8,500	8,500	8,820	9,000
LABORERS	9,500	9,500	11,000	11,135	11,789
LONGEVITY	2,980	2,990	2,990	2,670	2,970
TOTAL	287,786	291,380	297,495	299,012	306,512
01422 - DPW - HIGHWAY DIVISION OPERATIONS					
GARAGE REPAIRS AND MAINTENANCE	20,000	20,000	20,000	20,000	20,000
CONTRACTS AND AGREEMENTS	16,100	16,100	16,100	16,100	16,100
UTILITIES	47,000	47,000	50,880	50,000	50,000
DUES	500	500	500	500	500
STREET SWEEPING	35,000	35,000	35,000	45,000	45,000
PAVEMENT MARKING	40,000	45,000	45,000	45,000	45,000
FOOD EXPENSE	1,000	1,000	1,000	1,000	1,000
CONFERENCE/TRAVEL/EDUCATION	4,500	4,500	6,000	6,000	3,500
FORESTRY	15,000	25,000	25,000	50,000	25,000
MINOR EQUIPMENT	500	500	500	500	500
SUPPLIES	5,000	5,000	5,000	5,000	5,000
DRAINAGE SUPPLIES/PROJECT	12,000	12,000	12,000	12,000	12,000
TRAFFIC SIGNS/GUARD RAILS	9,000	9,000	9,000	9,000	9,000
HAND TOOLS & EQUIPMENT	2,000	2,000	2,000	2,000	2,000
TRAP ROCK DUST	2,450	2,450	2,450	2,450	2,450
HOT/COLD PATCHING	15,300	20,000	20,000	20,000	20,000
MAINTENANCE SUPPLIES	5,000	5,000	5,000	5,000	5,000
LIGHT AND SIGNAL MAINTENANCE	5,000	6,000	6,000	6,000	6,000
HERBICIDE	0	6,000	6,000	6,000	1,000
MAINTENANCE MATERIALS FOR GRAVEL ROADS	3,000	3,000	3,000	3,000	3,000
TOTAL	238,350	265,050	270,430	304,550	272,050

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01422 - DPW - HIGHWAY DIVISION CAPITAL					
REPLACE OVERHEAD DOOR	2,600	0	0	0	0
PAVING PROJECTS	310,000	200,000	50,000	50,000	50,000
CONSTRUCTION	47,500	47,500	47,500	47,500	47,500
IMPROVEMENT	30,800	30,800	30,800	30,800	30,800
GRANVILLE RD CULVERT REPLACEMENT	422,085	0	0	0	0
DEPOT STREET SIDEWALK	10,000	0	0	0	0
DPW PARKING LOT IMPROVEMENT	0	0	0	0	20,000
TOTAL	822,985	278,300	128,300	128,300	148,300
01423 - DPW - HWY WINTER ROAD SALARIES					
DPW DIRECTOR SALARY	13,147	13,147	13,147	13,147	13,147
DPW SUPERVISOR SALARY	7,012	7,012	7,012	7,012	7,012
FULL TIME	56,815	56,815	56,815	56,815	56,815
OVERTIME	68,000	70,000	47,060	30,000	30,000
TOTAL	144,974	146,974	124,034	106,974	106,974
01423 - DPW - HWY WINTER ROAD OPERATIONS					
HIRED EQUIPMENT	144,000	152,000	89,175	40,000	40,000
SALT	208,000	106,000	123,765	60,000	60,000
SAND	16,000	6,000	6,000	6,000	6,000
CALCIUM CHLORIDE	5,500	7,500	5,500	5,500	5,500
TOTAL	373,500	271,500	224,440	111,500	111,500
01424 - STREET LIGHTING					
STREET LIGHTING	62,000	66,700	70,000	70,000	70,000
TOTAL	62,000	66,700	70,000	70,000	70,000
01425 - DPW - ROAD MACHINERY OPERATIONS					
REPAIRS/INSPECTION	40,000	40,000	40,000	55,000	55,000
PHYSICALS	800	800	800	800	800
UNIFORMS	3,500	3,900	4,300	4,400	4,800
GARAGE SUPPLIES	7,000	7,000	7,000	7,000	7,000
PARTS	8,500	8,500	8,500	8,500	8,500
TIRES	23,000	8,500	8,500	8,500	8,500
SNOW PLOW/BLADES	4,000	4,000	4,000	4,000	4,000
STREET/ROAD NAME SIGNS	7,000	7,000	7,000	7,000	7,000
SAND BLAST & PAINT HIGHWAY TRUCK BODIES	6,000	6,000	6,000	6,000	6,000
TOTAL	99,800	85,700	86,100	101,200	101,600
01425 - DPW - ROAD MACHINERY CAPITAL					
ONE TON PICK-UP TRUCK	0	85,000	0	0	0
BACKHOE(SHARED COST WITH DPW,WATER AND SEWER)	55,000	0	0	0	0
WHEEL LOADER	0	0	0	0	180,000
BOBCAT LOADER ATTACHMENT AUGER	0	0	0	0	2,900
BOBCAT LOADER ATTACHMENT ROOT GRAPPLER	0	0	0	0	2,900
BOBCAT LOADER ATTACHMENT 8' SNOW PUSHER	0	0	0	0	6,000
TOTAL	55,000	85,000	0	0	191,800
01428 - DPW ENGINEERING DIVISION SALARY					
STORMWATER TECHNICIAN/SUMMER HELP	0	0	21,500	25,000	25,000
TOTAL	0	0	21,500	25,000	25,000

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01428 - DPW ENGINEERING DIVISION OPERATIONS					
TESTING AND SAMPLING	0	0	0	24,000	18,000
STORMWATER PERMIT COMPLIANCE	0	0	77,200	0	0
DATA PLANS	950	950	1,100	1,100	1,200
DUES	0	0	0	3,200	3,500
TRAFFIC STUDIES	865	865	1,400	1,400	1,400
OFFICE SUPPLIES	1,700	1,700	465	2,500	1,000
STORMWATER MAPPING HOSTING/ADMIN/TROUBLESHOOTING	0	0	2,800	2,800	3,700
SOFTWARE	950	950	1,500	3,000	3,000
CONFERENCE/EDUCATION/TRAVEL	0	0	0	0	8,000
MS4 PERMIT FEASIBILITY REPORTS	0	0	0	0	18,000
PUBLIC OUTREACH	0	0	0	0	500
TOTAL	4,465	4,465	84,465	38,000	58,300
01429 - DPW - HWY CH 90 DIVISION					
CH 90 TOWN SHARE	20,000	20,000	20,000	20,000	20,000
TOTAL	20,000	20,000	20,000	20,000	20,000
01433 - DPW - SOLID WASTE SALARIES					
FULL TIME SALARY	144,715	151,438	152,918	154,056	162,848
OVERTIME	26,000	18,000	18,000	18,000	18,360
LABORERS	2,500	2,571	3,000	3,000	3,177
TOTAL	173,215	172,009	173,918	175,056	184,385
01433 - DPW - SOLID WASTE OPERATIONS					
VEHICLE REPAIR	4,000	4,000	5,000	8,000	15,000
COMPACTOR REPAIR	4,000	4,000	5,000	5,000	5,000
ELECTRICITY	7,500	8,018	8,000	8,000	8,000
TELEPHONE	2,000	2,000	1,500	1,500	1,500
UNIFORMS	2,200	2,500	2,700	2,800	3,400
REFUSE FEES	236,000	236,000	236,000	330,000	330,000
HAUL TIRES	100	100	0	0	0
SUPPLIES	3,000	3,000	5,000	5,000	5,000
COMPOSTING	3,500	3,500	1,000	1,000	1,000
DEP MANDATED INSPECTIONS	1,550	1,550	600	1,600	1,600
TRAILER	0	0	8,000	4,000	5,000
ENVIRONMENTAL MONITORING	0	0	0	0	5,000
LANDFILL CLOSURE	0	0	0	0	10,000
TOTAL	263,850	264,668	272,800	366,900	390,500
01433 - DPW - SOLID WASTE CAPITAL					
SITE IMPROVEMENT STORAGE BUILDING	0	0	23,000	0	0
NEW TRANSFER STATION BOX	6,000	6,000	0	0	0
40 YARD TRASH BOX	0	0	0	6,500	6,500
	6,000	6,000	23,000	6,500	6,500
TOTAL PUBLIC WORKS	2,652,925	2,072,746	1,926,482	1,862,992	2,103,421
01439 - SEWER IMPLEMENTATION SALARY					
SECRETARIAL SALARY	2,564	2,564	2,863	1,899	600
TOTAL	2,564	2,564	2,863	1,899	600

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FIN COM
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01439 - SEWER IMPLEMENTATION OPERATIONS					
MISC OPERATIONS	384	384	384	384	100
TOTAL	384	384	384	384	100
TOTAL OTHER ENVIRONMENTAL	2,948	2,948	3,247	2,283	700
01491 - CEMETERY SALARIES					
SEXTON STIPEND	16,561	16,555	17,224	17,224	17,655
PART TIME AND SEASONAL	21,450	25,450	23,445	30,000	30,000
TOTAL	38,011	42,005	40,669	47,224	47,655
01491 - CEMETERY OPERATIONS					
GRAVE OPENING	300	400	450	450	450
REPAIRS/MAINTENANCE	9,425	11,300	31,300	31,300	30,100
ELECTRICITY	600	600	600	700	750
COMMISSIONERS EXPENSES	600	600	600	600	600
MINOR EQUIPMENT	200	300	500	500	475
OFFICE SUPPLIES	150	150	850	850	300
GROUND SUPPLIES	630	630	800	1,500	1,400
IMPROVEMENT	6,800	6,800	16,100	16,100	16,100
TOTAL	18,705	20,780	51,200	52,000	50,175
01491 - CEMETERY CAPITAL					
MOWER REPLACEMENT	2,700	0	2,700	0	0
SURVEY OLD PART OF NEW CEMETERY	0	0	0	0	10,000
ROADS MULTIPHASE PROJECT	0	0	0	0	19,750
TOTAL	2,700	0	2,700	0	29,750
01510 - BOARD OF HEALTH SALARIES					
HEALTH INSPECTOR SALARY	47,843	49,903	55,302	61,134	62,357
NURSE SALARY	2,000	1,000	2,000	1,000	3,000
CLERICAL SALARY	2,300	3,400	3,638	3,714	4,094
LONGEVITY	416	416	416	416	0
TOTAL	52,559	54,719	61,356	66,264	69,451
01510 - BOARD OF HEALTH OPERATIONS					
EDUCATION/CONFERENCE/TRAVEL	2,130	2,130	2,130	3,130	2,800
IMMUNIZATION CLINICS	556	556	556	556	556
CONSULTANT	1,325	1,325	1,800	1,800	1,800
MINOR EQUIPMENT	400	400	225	225	225
SUPPLIES	922	922	922	922	922
TOTAL	5,333	5,333	5,633	6,633	6,303
01541 - COUNCIL ON AGING SALARIES					
DIRECTOR SALARY	43,152	45,459	47,381	47,381	51,678
SHINE COUNSELOR	6,630	6,630	6,630	6,630	6,630
CLERICAL PART TIME	41,500	41,860	46,179	46,938	47,795
LONGEVITY	580	785	700	700	525
TOTAL	91,862	94,734	100,890	101,649	106,628

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01541 - COUNCIL ON AGING OPERATIONS					
DUES	250	250	250	250	250
EDUCATION CLASSES	7,300	7,300	7,500	7,500	7,500
CLINICS	300	300	300	300	300
CONFERENCE & TRAVEL	238	288	288	288	238
MINOR EQUIPMENT	150	100	100	150	150
SUPPLIES	542	542	542	542	542
SOFTWARE MAINTENANCE	0	825	825	825	825
TOTAL	8,780	9,605	9,805	9,855	9,805
01543 - VETERANS					
VETERANS CASH	80,000	80,900	87,000	87,000	87,000
BENEFITS	4,000	4,000	4,000	4,000	4,000
TOTAL	84,000	84,900	91,000	91,000	91,000
TOTAL HUMAN SERVICES	301,950	312,076	363,253	374,625	410,767
01610 - LIBRARY SALARIES					
LIBRARIAN SALARY	63,518	65,825	68,523	67,258	69,265
ASSISTANT LIBRARIAN SALARY	49,490	50,477	50,865	46,076	46,998
PART TIME SALARIES	135,500	143,700	148,729	167,375	172,452
LONGEVITY	1,260	1,260	1,260	1,260	0
TOTAL	249,768	261,262	269,377	281,969	288,715
01610 - LIBRARY OPERATIONS					
LIBRARY MAINTENANCE	10,530	10,530	21,557	11,057	13,307
MAINTENANCE CONTRACTS	1,190	1,190	1,190	1,190	3,440
COMPUTER LINE SUPPORT	8,167	8,361	8,619	8,619	8,619
ELECTRICITY	30,000	33,250	33,000	33,000	33,000
FUEL	8,400	8,400	8,400	8,400	8,400
TELEPHONE	4,000	4,000	4,000	4,000	4,000
DUES	564	640	640	640	640
BINDERY	100	100	125	125	125
CONFERENCE & TRAVEL	572	769	800	800	300
MINOR EQUIPMENT	0	0	350	350	350
SUPPLIES	4,750	5,250	5,500	5,500	6,500
PROGRAMS	2,250	2,500	2,750	2,750	3,000
INFORMATIONAL MATERIAL	81,710	85,820	86,820	86,820	87,000
TOTAL	152,233	160,810	173,751	163,251	168,681
01610 - LIBRARY CAPITAL					
WALL REPAIR & PAINTING INTERIOR OF LIBRARY	18,000	0	0	0	0
CARPET REPLACEMENT PROGRAM & PAINTING	25,000	10,000	0	0	0
POWERWASH LIBRARY	0	0	0	0	2,250
TOTAL	43,000	10,000	0	0	2,250
01630 - PARK & REC SALARIES					
2 PART TIME MAINTENANCE (MARCH-OCTOBER)	19,200	19,200	19,200	19,200	19,200
PROGRAM COORDINATOR /CLERICAL SALARIES	22,180	22,397	22,707	22,742	23,196
RAILS TO TRAILS SALARY	5,700	5,700	5,700	5,700	5,700
BEACH SALARIES	13,000	13,000	14,400	18,276	19,090
TOTAL	60,080	60,297	62,007	65,918	67,186

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01630 - PARK & REC OPERATIONS					
PARK MAINTENANCE	3,000	3,000	3,000	3,000	3,000
BEACH CONTRACTS/AGREEMENTS	2,635	2,635	2,635	2,635	2,635
MINOR EQUIPMENT	847	847	847	847	847
SUPPLIES	400	400	400	400	400
VARIOUS PROGRAMS	8,850	8,850	8,850	8,850	8,850
BEACH EXPENSES	4,900	4,900	4,900	4,900	4,900
OLD BEACH EXPENSES	850	850	850	850	850
OLD BEACH SPRING MAINT	500	500	500	500	500
TOWN BEACH WINTERIZE BUILDING	800	800	800	800	800
INFORMATIONAL MATERIALS	100	100	100	100	100
RAILS TO TRAILS VANDALISM	2,000	2,000	2,000	2,000	2,000
RAILS TO TRAILS EXPENSES	5,460	5,460	5,460	5,460	5,460
WHALLEY PARK WINTERIZE RESTROOMS	1,250	1,250	1,250	1,250	1,250
WHALLEY PARK MISC PARK MAINTENANCE	3,000	3,000	5,000	5,000	5,000
WHALLEY PARK SPRINKLER MAINTENANCE	2,000	2,000	2,600	2,600	2,600
WHALLEY PARK SUPPLIES	400	400	600	600	600
WHALLEY PARK WATER	5,800	5,800	3,000	3,000	3,000
WHALLEY PARK LAWN CARE	0	0	0	0	10,000
TOTAL	42,792	42,792	42,792	42,792	52,792
01630 - PARK & REC CAPITAL					
MOWER	0	9,281	0	0	0
SCAG 61" GRASS COLLECTION SYSTEM	0	3,000	0	0	0
STIHL BACKPACK BLOWER	0	440	0	0	0
TREE REMOVAL, RAIL TRAIL	0	0	4,903	0	0
REPAIR RAIL TRAIL ROOT DAMAGE	0	0	8,000	0	0
TOWN BEACH TREE REMOVAL & TRIMMING SERVICE	0	0	0	0	4,500
TOWN BEACH ROOF POWERWASH	0	0	0	0	750
TOTAL	0	12,721	12,903	0	5,250
01670 - AGRICULTURAL COMMITTEE-OPERATIONS					
SUPPLIES	0	0	0	500	950
TOTAL	0	0	0	500	950
01690 - CULTURAL COUNCIL OPERATIONS					
CULTURAL PROJECTS	2,400	2,400	2,520	2,520	2,500
TOTAL	2,400	2,400	2,520	2,520	2,500
01691 - HISTORICAL OPERATIONS					
MEMBERSHIPS	100	100	100	100	100
CONFERENCE & TRAVEL	200	200	200	200	100
SUPPLIES	185	185	185	185	185
VETERANS' MARKERS	800	1,000	1,000	1,000	1,000
COMMUNITY OUTREACH	725	525	525	525	325
TOTAL	2,010	2,010	2,010	2,010	1,710
01692 - CHANNEL 15 - SALARIES					
STIPEND	6,000	6,000	6,000	6,000	5,000
TOTAL	6,000	6,000	6,000	6,000	5,000

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01692 - CHANNEL 15 - OPERATIONS					
CONTRACTS AND AGREEMENTS	8,000	8,000	8,000	8,000	8,000
TOWN CRIER	1,500	1,500	1,500	1,500	500
REMOTE MEETING PARTICIPATION ACTIVITIES	0	0	0	15,000	15,000
SUPPLIES	1,000	1,000	2,500	2,500	2,500
HARDWARE AND SOFTWARE SERVICES	0	2,500	1,000	1,000	1,000
TOTAL	10,500	13,000	13,000	28,000	27,000
01692 - CHANNEL 15 - CAPITAL					
EQUIPMENT AND EQUIPMENT UPGRADES	13,500	10,000	0	0	0
BROADCAST INFRASTRUCTURE FOR TOWN HALL	0	0	13,500	25,000	35,000
TOTAL	13,500	10,000	13,500	25,000	35,000
TOTAL CULTURE & RECREATION	582,283	581,292	597,860	617,960	657,034
01710 - PRINCIPLE					
DPW DUMP TRUCK 2018	28,000	26,000	28,000	31,200	31,200
TANKER	50,000	50,000	50,000	0	0
DPW SITE & GARAGE	50,000	50,000	50,000	50,000	50,000
MUNICIPAL PROJECTS	148,859	128,520	0	0	0
POLICE STATION RENOVATION	49,335	51,480	0	0	0
AMBULANCE	46,000	46,000	46,000	46,000	45,500
TOWN HALL HEATING SYSTEM	20,000	20,000	15,000	15,000	0
SOUTH LONGYARD CULVERT	90,000	90,000	90,000	0	0
BOND ANTICIPATION	2,100	0	127,000	10,000	10,000
BAN FOR TRUCK AND LIBRARY HVAC & INSULATION	83,000	69,863	0	0	0
ABOVE GROUND FUEL TANKS	34,560	21,750	22,500	22,500	22,500
FIRE TRUCKS-LADDER & PUMPER 2019	0	0	100,000	90,000	90,000
DPW DUMP TRUCK 2019	0	0	35,000	35,000	30,000
ROAD WORK	0	0	90,000	175,000	175,000
NORTH POND LAND ACQUISITION-CITIZEN PETITION - 15 YRS	0	0	80,000	60,000	60,000
FIRESTATION ROOF/MASONRY DESIGN	0	0	0	50,000	30,000
FIRESTATION ROOF/MASONRY REPLACEMENT	0	0	0	55,000	70,000
ROAD WORK 2021	0	0	0	100,000	80,000
AMBULANCE 2022	0	0	0	0	55,000
DUMP TRUCK 2022	0	0	0	0	37,143
PAVING PROJECT 2022	0	0	0	0	100,000
TOTAL	601,854	553,613	733,500	739,700	886,343

FY2022 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01751 - INTEREST					
DPW DUMP TRUCK 2018	950	4,550	4,030	1,852	498
ANTICIPATION	3,000	7,356	15,000	15,000	15,000
REAL ESTATE REFUND	500	500	500	500	500
MOTOR VEHICLE REFUND	500	500	500	500	500
1998 MUNICIPAL PROJECTS	7,780	2,507	0	0	0
BOND ANTICIPATION/LOCAL SHARE	1,000	33,796	56,983	30,000	24,000
POLICE STATION RENOVATION	2,946	1,004	0	0	0
AMBULANCE	6,325	4,575	4,008	1,626	363
TANKER	3,313	2,125	750	0	0
TOWN HALL HEATING SYSTEM	1,625	1,150	675	225	0
SOUTH LONGYARD CULVERT	5,963	3,825	1,350	0	0
DPW SITE & GARAGE	19,521	18,333	16,959	15,459	13,959
BAN FOR TRUCK AND LIBRARY HVAC & INSULATION	9,000	1,223	0	0	0
ABOVE GROUND FUEL TANKS	3,000	3,263	2,447	1,059	266
FIRE TRUCKS-LADDER & PUMPER-2019	0	0	48,189	44,800	40,300
DPW DUMP TRUCK 2019	0	0	10,033	9,875	8,250
ROAD WORK	0	0	10,000	79,925	71,175
NORTH POND LAND ACQUISITION-CITIZEN PETITION - 15 YRS	0	0	56,000	42,150	39,150
FIRESTATION ROOF/MASONRY DESIGN	0	0	0	3,561	10,394
FIRESTATION ROOF/MASONRY REPLACEMENT	0	0	0	22,550	32,947
ROAD WORK 2021	0	0	0	15,000	31,820
AMBULANCE 2022	0	0	0	0	825
DUMP TRUCK 2022	0	0	0	0	558
PAVING PROJECT 2022	0	0	0	0	15,000
TOTAL	65,423	84,707	227,424	284,082	305,505
01914-01916 - EMPLOYEE BENEFITS					
DISABILITY BENEFITS	250	250	250	250	250
HEALTH/DENTAL/RETIREMENT/UNEMPLOYMENT	607,900	550,001	650,027	707,020	717,793
LIFE	16,000	10,000	16,000	16,000	16,000
MEDICARE	72,727	81,000	80,600	84,000	85,000
TOTAL	696,877	641,251	746,877	807,270	819,043
01945 - CASUALTY INSURANCE					
WORKERS COMP	73,000	73,025	72,000	76,000	77,000
PROPERTY & CASUALTY	160,000	130,975	170,000	176,000	176,000
POLICE ACCIDENT	64,000	68,000	67,352	70,000	71,000
FIRE ACCIDENT	16,000	20,000	21,600	24,000	24,764
BONDS	2,500	3,000	3,240	3,500	3,500
POLICE INDEMNITY	24,200	25,000	25,000	26,000	27,300
P.D. MARINE & RADIO	600	800	864	864	864
TOWN OFFICERS LIAB	25,000	25,000	25,000	26,000	27,300
TOTAL	365,300	345,800	385,056	402,364	407,728
TOTAL DEBT, INTEREST AND INSURANCE	1,729,454	1,625,371	2,092,857	2,233,416	2,418,619
GRAND TOTAL GENERAL GOVERNMENT	10,299,748	9,792,861	10,504,377	10,700,479	11,520,869

WATER					
FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY 21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450 - ELECTED SALARIES					
ELECTED SALARIES	1,500	1,500	1,500	1,500	1,500
TOTAL	1,500	1,500	1,500	1,500	1,500
61450 - SALARIES					
DIRECTOR SALARY	28,390	28,391	30,292	31,014	31,853
CLERICAL SALARY	41,015	42,234	44,685	44,635	46,261
FULL TIME SALARIES	164,905	167,490	176,380	176,065	183,810
SUPERVISOR SALARY	15,026	15,013	15,741	15,680	15,994
DPW ASSISTANT SALARY	18,557	18,883	19,798	19,721	20,116
INSPECTOR SALARY	3,500	3,500	0	0	0
OVERTIME	19,500	12,964	12,735	11,550	13,530
PART TIME LABORERS	5,300	5,300	6,000	6,000	6,290
CLERICAL PART TIME	9,010	8,910	8,910	8,910	9,000
LONGEVITY	1,500	1,500	1,500	1,500	1,350
TOTAL	306,703	304,185	316,041	315,075	328,204
61450 - OPERATIONS					
ADVERTISEMENT	750	1,000	1,000	1,050	1,050
TRUCK & GEN REPAIR	6,000	6,000	6,000	6,000	6,000
CONTRACTED EQUIP	35,000	35,000	35,000	35,000	35,000
PUMP STATION	90,000	90,000	90,000	90,000	97,000
GAS & OIL	15,000	15,000	15,000	15,000	15,000
OFFICE TELEPHONE & CELL PHONE	1,200	3,168	3,168	3,192	3,192
DUES	1,000	1,000	1,000	1,000	1,000
CONSULTANT	2,000	2,000	2,000	2,000	2,000
TESTING OF WATER	15,000	15,000	15,000	15,000	15,000
FOOD EXPENSE	300	300	300	300	300
POSTAGE	10,000	10,000	10,000	10,000	10,000
UNIFORM ALLOWANCE	2,800	3,100	3,300	3,400	3,400
CONFERENCE/TRAVEL/EDUCATION	2,500	2,500	2,500	2,500	2,500
D.E.P. PERMIT FEES	3,000	3,000	3,000	3,000	3,000
CITY OF SPRINGFIELD	30,000	30,000	30,000	38,000	50,000
OFFICE SUPPLIES	5,000	5,000	5,000	5,000	5,000
STOCK SUPPLIES	40,000	40,000	40,000	40,000	40,000
SURFACE MATERIAL	15,000	8,000	8,000	6,000	6,000
TOOLS & EQUIPMENT	2,000	2,000	2,000	2,000	2,000
WTR EQUIP SURGE PROTECTOR	8,000	0	0	0	0
DIG SAFE MEMBERSHIP	1,000	1,000	1,000	1,000	1,000
DISINFECTION PRODUCT	8,000	8,000	8,000	8,000	8,000
PRINTING BILLS	3,000	3,000	3,000	3,000	3,000
PHYSICALS	500	500	500	500	500
BACKFLOW INSPECTION	0	5,000	5,000	6,000	6,000
WATER METER AMI SYSTEM	0	25,000	25,000	25,000	25,000
ADMIN EXP TO TOWN	95,000	95,000	95,000	95,000	95,000
HEALTH INSURANCE	37,000	53,500	54,000	54,000	54,000
TOTAL	429,050	463,068	463,768	470,942	489,942

WATER					
FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 18	FY 19	FY 20	FY 21	FY22
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450 - CAPITAL					
WATER TANK INSPECTION	0	0	0	10,000	0
LEAK DETECTION	10,000	10,000	10,000	0	0
HYDRANT REPLACEMENTS	20,000	20,000	20,000	20,000	20,000
BACKHOE (COST SPLIT BETWEEN WATER, SEWER AND HIGHWAY)	74,500	0	0	0	0
SCADA IMPROVEMENTS	0	20,000	15,000	15,000	15,000
WATER LINE EASEMENT	30,000	0	0	0	0
WELL 1 CHLORINATION	0	30,000	0	0	0
IMPROVEMENTS	0	10,000	10,000	10,000	10,000
WELL #2 REHABILITATION	20,000	0	0	0	0
TOTAL	154,500	90,000	55,000	55,000	45,000
61450 - DEBT					
PUMP STATION	35,000	35,000	35,000	35,000	35,000
WATER LINE REPLACE-CONGAMOND ROAD	65,000	65,000	0	0	0
DPW SITE & GARAGE	25,000	25,000	25,000	25,000	25,000
WATER TANK 2012	9,332	9,635	9,948	10,272	10,606
NEW WELL	35,000	35,000	35,000	35,000	0
NEW WATER STORAGE TANK 2015	25,053	25,053	25,053	25,053	25,053
WATER METERS	140,000	120,000	120,000	120,000	115,000
ABOVE GROUND FUEL TANK	8,640	7,250	7,500	7,500	7,500
PUMP STATION UPGRADES	40,000	40,000	85,000	80,000	80,000
COLLEGE HIGHWAY WATER MAIN REPLACEMENT	165,000	165,000	165,000	155,000	155,000
TRANSMISSION MAIN IMPROVEMENT FY22	0	0	0	0	45,000
TOTAL	548,025	526,938	507,501	492,825	498,159
61450 - INTEREST					
PUMP STATION	15,400	14,569	13,607	12,557	11,507
WATER LINE REPLACE-CONGAMOND ROAD	3,770	1,268	0	0	0
NEW WELL	5,600	4,200	2,800	1,400	0
DPW SITE & GARAGE	9,761	9,167	8,479	7,729	6,979
WATER TANK 2012	18,349	18,046	17,733	17,409	17,075
NEW WATER STORAGE TANK 2015	24,333	23,675	23,018	22,360	21,702
WATER METERS	56,000	56,000	35,117	39,000	33,125
ABOVE GROUND FUEL TANK	500	1,088	816	353	89
PUMP STATION UPGRADES	10,000	10,000	63,715	55,932	51,932
COLLEGE HWY WATER MAIN REPLACEMENT	146,700	146,700	122,343	107,500	99,750
TRANSMISSION MAIN IMPROVEMENT FY22	0	0	0	0	23,000
TOTAL	290,413	284,713	287,628	264,240	265,159
61450 - SALARY RESERVE					
SALARY RESERVE	orig \$5,200	orig \$2,800	orig \$2,800		
TOTAL	0	0	0	7,500	2,800
61450 - EMPLOYEE BENEFITS					
MEDICARE	4,450	4,450	4,600	4,600	4,600
TOTAL	4,450	4,450	4,600	4,600	4,600
GRAND TOTAL WATER DIVISION	1,734,641	1,674,854	1,636,038	1,611,682	1,635,364

SEWER					
FY2021 BUDGET REQUEST	TOTAL FY 18	TOTAL FY 19	TOTAL FY 20	TOTAL FY21	FIN COM FY22
ACCOUNT NAME	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
60440 - SALARIES					
DPW ASSISTANT SALARY	18,874	19,255	19,789	19,713	20,107
MAINTENANCE STAFF SALARIES	66,880	69,371	71,660	71,386	74,729
OVERTIME	19,700	19,700	19,700	19,700	22,494
CLERICAL PART-TIME	5,550	5,600	5,600	5,550	5,550
LONGEVITY	450	612	600	600	600
SEWER SUPERVISOR SALARY	14,875	15,314	15,740	15,680	15,994
TOTAL	126,329	129,852	133,089	132,629	139,474
60440 - OPERATIONS					
SEWAGE FLOW FEES	275,000	280,000	300,000	300,000	300,000
IMA-CITY OF WESTFIELD / LOCAL SHARE	246,428	250,079	245,587	239,685	227,638
STOCK SUPPLIES	9,500	11,000	11,000	11,000	11,000
TELEPHONE MONITORING	3,000	3,000	3,000	3,000	3,000
TESTING AND SAMPLING	950	950	950	950	950
PUMP STATIONS	27,000	27,000	28,500	31,000	32,000
UNIFORMS	800	900	970	1,000	1,200
CONTRACTED EQUIPMENT/SERVICES	17,100	19,500	19,500	19,500	19,500
OFFICE SUPPLIES	190	190	190	190	190
CONFERENCE EDUCATION	1,425	1,425	1,425	1,425	1,200
SEWER MISC. EQUIPMENT REPLACEMENT	950	950	950	950	950
ODOR CONTROL PRODUCT	12,500	16,000	16,000	16,000	16,000
VEHICLE REPAIR	1,900	1,900	1,900	2,500	2,000
PHYSICALS	200	200	200	200	200
HEALTH INSURANCE	11,200	11,900	11,900	11,900	11,900
TOTAL	608,143	624,994	642,072	639,300	627,728
60440 - CAPITAL					
GRINDER PUMP MAINTENANCE EQUIPMENT	40,000	40,000	40,000	30,000	30,000
SEWER FLOW METER	0	0	18,000	0	0
SECURITY IMPROVEMENTS	4,000	0	0	0	0
INFILTRATION AND INFLOW REMOVAL	0	0	0	10,000	10,000
BACKHOE(COST SPLIT BETWEEN WATER, SEWER AND HIGHWAY)	35,500	0	0	0	0
SCADA UPGRADES	20,000	20,000	15,000	10,000	10,000
ONE TON PICK UP TRUCK WITH PLOW	0	0	0	0	80,000
TOTAL	99,500	60,000	73,000	50,000	130,000
60440 - SALARY RESERVE					
SALARY RESERVE	orig \$2,450	orig \$2,450	orig \$2,450		
TOTAL	1,083	647	1,702	3,600	2,450
60440 - PRINCIPLE					
SEWER DEBT	225,763	232,956	240,949	248,392	256,667
SEWER INTERCEPTOR PROJECT	25,470	26,174	26,898	27,642	28,406
TOTAL	251,233	259,130	267,847	276,034	285,073
60440 - INTEREST					
SEWER INTEREST	326,278	316,084	305,546	294,649	283,373
SEWER INTERCEPTOR PROJECT	44,396	43,691	42,968	42,224	41,460
BOND ANTICIPATION	15,000	15,000	5,000	5,000	5,000
TOTAL	385,674	374,775	353,514	341,873	329,833
GRAND TOTAL SEWER DIVISION	1,471,962	1,449,398	1,471,224	1,443,436	1,514,558

EMS

FY2022 BUDGET REQUEST		TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME		FY 18	FY 19	FY 20	FY 21	FY22
		BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01225 - EMS SALARIES						
CLERICAL SALARY		14,440	0	0	0	0
DAYTIME EMT/FF		270,000	351,000	446,792	476,967	591,370
DISPATCHER TRAINING		0	0	2,000	2,500	2,500
OVERTIME		32,938	43,438	38,000	43,000	58,860
HOLIDAY PAY		15,000	15,000	15,000	17,000	21,000
CALL FORCE STIPENDS		96,500	123,905	160,000	160,000	160,000
LONGEVITY		450	450	450	450	600
OFFICER IN CHARGE		4,380	4,380	4,380	4,380	8,760
TOTAL		433,708	538,173	666,622	704,297	843,090
01225 - EMS OPERATIONS						
RADIO MAINTENANCE SUPPLIES		4,000	5,000	5,000	6,000	6,000
INSPECTIONS & REPAIRS		9,000	8,000	8,000	10,000	10,000
CONTRACTS & AGREEMENTS		0	12,820	15,500	15,500	19,000
RECERTIFICATIONS/SUBSCRIPTIONS		2,500	2,500	2,500	2,500	2,500
EDUCATION & TRAINING		40,500	35,000	35,000	35,000	35,000
MEDICAL REQUIREMENT		2,000	2,000	0	0	0
AMBULANCE BILLING		18,000	18,000	18,000	19,000	19,000
CONFERENCE AND TRAVEL		1,200	1,800	2,000	2,000	1,500
MINOR EQUIPMENT		8,500	8,500	8,500	9,500	9,500
SUPPLIES		10,000	10,000	12,000	12,000	12,000
OXYGEN & EXTINGUISHER REFILLS		3,000	2,500	2,500	2,000	2,000
INSURANCE PREMIUM		11,400	12,000	12,000	12,000	12,000
MEDICAL SUPPLIES		18,000	18,000	16,000	17,000	25,000
PERSONAL PROTECTIVE EQUIPMENT		8,000	8,000	8,500	8,500	8,500
TOTAL		136,100	144,120	145,500	151,000	162,000
01225 - EMS CAPITAL						
CHIEF VEHICLE		45,000	0	0	0	0
ALS EQUIPMENT/STOCK FOR AMBULANCE		15,000	0	0	28,000	0
AUTO CPR DEVICES		0	0	0	0	15,000
TOTAL		60,000	0	0	28,000	15,000
01225 - SALARY RESERVE						
SALARY RESERVE	orig 7,100	0	orig 3905	3,905	30,000	25,000
TOTAL		0	0	3,905	30,000	25,000
GRAND TOTAL EMS BUDGET		629,808	682,293	816,027	913,297	1,045,090