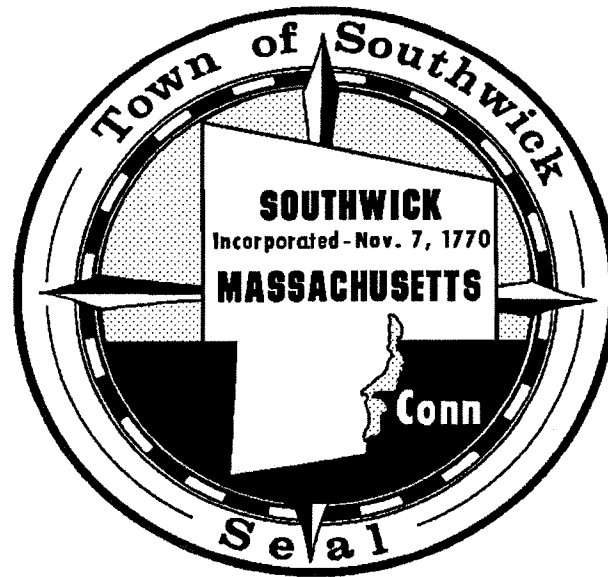


Town of Southwick

Report of the Finance Committee



To the Annual Town Meeting
June 16, 2020

Finance Committee

The primary functions of the Southwick Finance Committee are to review departmental budgets (with the exception of the school budget) and submit a balanced budget to the Town meeting. We must also maintain a reserve fund to make transfers for urgent or unforeseen expenditures before the Town meeting. Additionally, we have been charged to consider and make recommendations regarding the financial business of the Town.

Developing a balanced budget has been challenging for the last few years. We have been able to do it only through the extraordinary efforts of our Town Department Managers in controlling their expenses. On behalf of the Town of Southwick we thank them for their cooperation.

The Commonwealth's fiscal situation continues to present financial challenges and has been further compromised due to the COVID-19 complications and business shutdown crisis. The Town has major financial issues, primarily related to our capital expenditure needs and costly infrastructure repairs. Finding the means to pay for these upcoming projects will be even more challenging due to the (at least) 14% reduction in state aid. This reduction could be even further reduced due to the uncertainty of the COVID pandemic.

The community will need to work together to successfully solve the problems facing us now. We'll need to focus on filling the industrial park and complete the residential developments to add to the tax base and ease the burden on our residents.

Respectively submitted,

Robert Horacek, Chairman
Linda Bathel, Vice-Chairman
Sheila Chamberlin
Karen Demaio
Kerry Doherty
Terry Mish
Art Pinell
John Viel, Alternate
Robin Solek, Secretary

Massachusetts Department of Revenue
Division of Local Services
Municipal Data Bank/Local Aid Section

General Fund Expenditures as a Percent of the Total

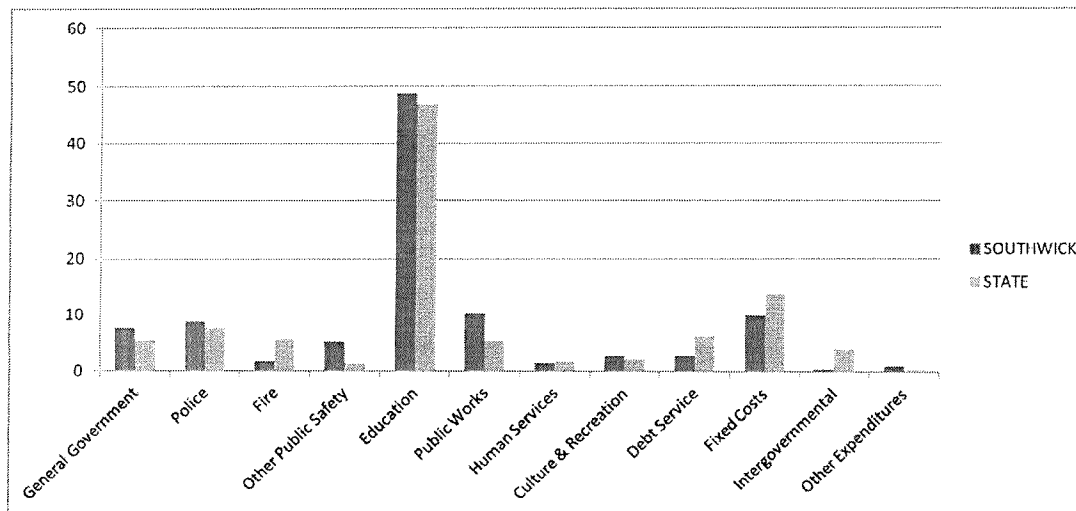
Municipality	Fiscal Year	General Govern- ment	Police	Fire	Other Public Safety	Education	Public Works	Human Services	Culture & Recreation	Debt Service	Fixed Costs	Intergovern- mental	Other Expenditures	Total Expenditures
SOUTHWICK	2015	5.5	8.19	2.23	3.74	49.91	9.74	1.57	2.37	4.27	8.59	0.20	3.69	100.00
	2016	5.66	8.10	1.76	3.97	51.06	8.53	1.40	2.77	3.86	9.04	0.20	3.65	100.00
	2017	5.47	8.19	1.74	4.26	50.70	9.82	1.40	3.09	2.55	9.19	0.31	3.28	100.00
	2018	5.69	8.20	1.68	5.06	49.68	8.75	1.41	2.58	2.97	9.8	0.32	3.86	100.00
	2019	7.54	8.79	1.59	5.15	48.73	10.22	1.38	2.55	2.74	9.96	0.31	1.04	100.00
State Totals	2015	5.27	6.83	5.38	1.08	48.17	6.64	1.27	1.95	6.65	13.56	3.02	0.18	100.00
	2016	5.46	6.77	5.30	1.21	48.82	5.88	1.28	1.89	6.21	13.98	3.02	0.18	100.00
	2017	5.27	7.86	5.75	1.32	46.66	5.62	1.70	1.96	6.24	13.40	4.08	0.14	100.00
	2018	5.50	6.72	5.23	1.23	47.96	6.21	1.28	1.92	6.02	14.35	3.33	0.25	100.00
	2019	5.44	7.64	5.67	1.26	46.82	5.52	1.58	1.97	6.17	13.79	3.97	0.17	100.00

NOTES:

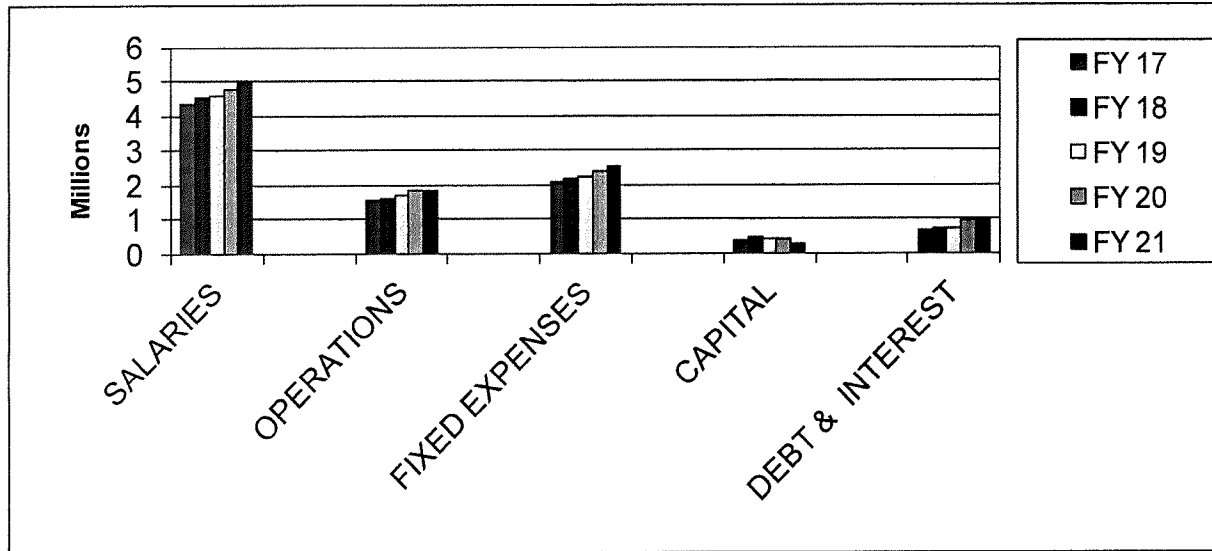
Included in this report are capital purchases that are paid for in cash instead of borrowing. If we used more debt, the payments would be included in the debt service column.

This saves on unnecessary interest payments.

The Fire Department percentage would be higher if the Emergency Medical Services (EMS) were included but the services are mostly self funded and are not reflected here.



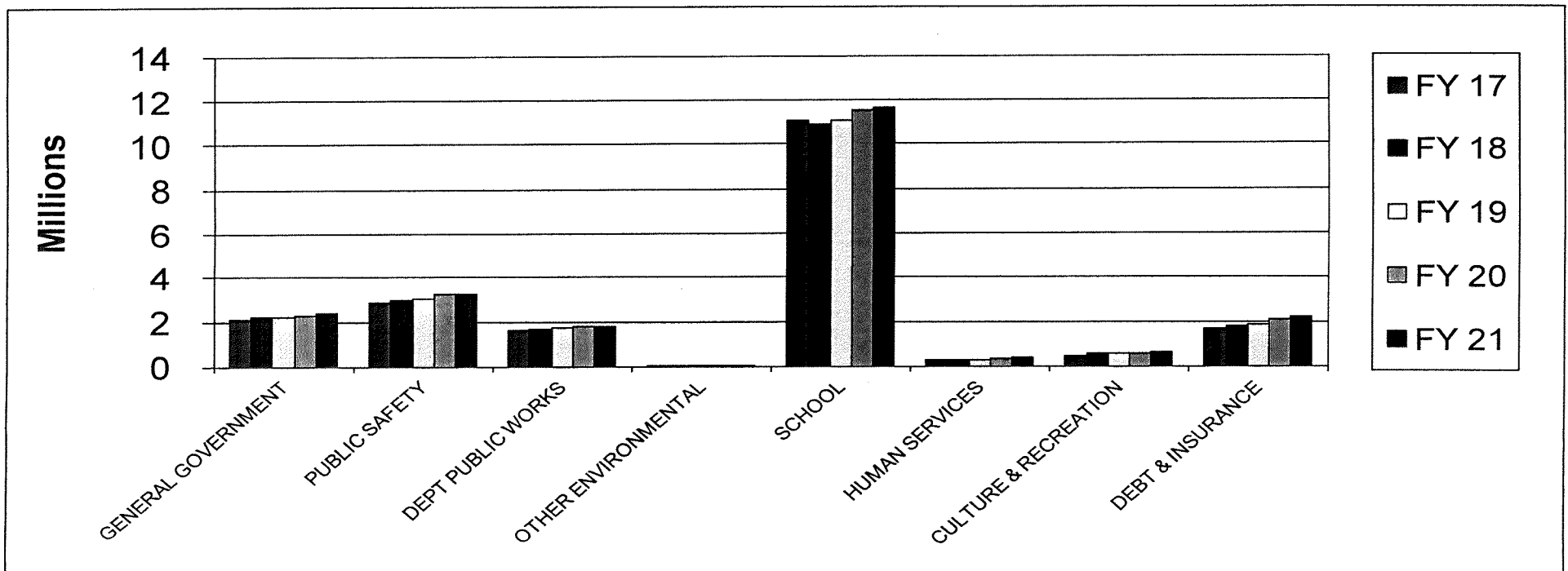
BUDGETS BY CLASSIFICATION



REVENUES USED FOR FY21 ANNUAL BUDGET

RAISE AND APPROPRIATE	12,544,461.00
FREE CASH	1,090,000.00
CABLE TV RECEIPTS	59,000.00
SALE OF LOTS	0.00
OVERLAY SURPLUS	120,000.00
SEWER CAPITAL FUND	30,000.00
SEWER RETAINED EARNINGS	293,751.00
WATER RETAINED EARNINGS	531,682.00
	<u>14,668,894.00</u>

DEPARTMENTAL COMPARISON



GENERAL FUND					
FY2021 BUDGET REQUEST	TOTAL FY 17 BUDGET	TOTAL FY 18 BUDGET	TOTAL FY 19 BUDGET	FINAL FY 20 BUDGET	FIN COM FY21 BUDGET
ACCOUNT NAME					
01114 - MODERATOR SALARY					
ELECTED SALARY	150	150	150	150	150
TOTAL	150	150	150	150	150
01114 - MODERATOR OPERATIONS					
CONFERENCE & TRAVEL	36	36	36	36	230
SUPPLIES	39	39	39	39	40
TOTAL	75	75	75	75	270
01122 - SELECTMEN ELECTED SALARY					
ELECTED SALARIES	15,000	15,000	15,000	15,000	15,000
TOTAL	15,000	15,000	15,000	15,000	15,000
01122 - SELECTMEN SALARIES					
ADMINISTRATIVE ASSISTANT	50,080	50,890	52,156	52,301	53,144
PART TIME SALARIES	29,302	29,906	31,615	31,115	31,737
OVERTIME	6,000	6,000	6,000	6,000	6,000
FIELD DRIVER SALARY	1	1	0	1	1
LONGEVITY	904	1,050	1,050	1,200	1,200
TOTAL	86,287	87,847	90,821	90,617	92,082
01122 - SELECTMEN OPERATIONS					
DUES	1,425	1,425	1,425	1,500	1,600
HIRED SERVICE	5,000	5,000	5,000	5,000	5,000
CONFERENCE & TRAVEL	1,985	1,985	1,985	1,985	2,000
MINOR EQUIPMENT	618	618	618	618	618
SUPPLIES	1,500	1,500	1,500	1,500	1,500
EMPLOYEE/VOLUNTEER RECOGNITION	1,532	1,532	1,532	1,532	1,532
TOWN 250TH ANNIVERSARY CELEBRATION	0	5,000	5,000	5,000	0
TOTAL	12,060	17,060	17,060	17,135	12,250
01129 - CHIEF ADMIN OFFICER SALARY					
CHIEF ADMINISTRATIVE OFFICER SALARY	97,105	98,670	103,598	106,484	108,199
LONGEVITY	753	750	750	750	750
TOTAL	97,858	99,420	104,348	107,234	108,949
01129 - CHIEF ADMIN OFFICER OPERATIONS					
DUES	1,183	1,183	1,183	1,183	1,200
CONFERENCE & TRAVEL	665	665	665	665	700
SUPPLIES	200	200	200	200	200
AUTO ALLOWANCE	1,800	1,800	1,800	1,800	1,800
TOTAL	3,848	3,848	3,848	3,848	3,900
01130 - RESERVE FUND					
RESERVE FUND ACCOUNT	org \$163,000 64,929	org \$163,000 6,002	org \$163,000 0	org \$163,000 76,501	163,000
TOTAL	64,929	6,002	0	76,501	163,000
01131 - FINANCE COMMITTEE SALARY					
CLERICAL PART TIME	4,131	4,477	4,464	4,589	4,662
CAPITAL EXPENDITURE COMMITTEE	549	549	549	630	644
TOTAL	4,680	5,026	5,013	5,219	5,306

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01131 - FINANCE COMMITTEE OPERATIONS					
DUES	190	190	190	190	190
CONFERENCE & TRAVEL	2,793	4,393	393	4,393	4,393
SUPPLIES	190	190	190	190	190
TOTAL	3,173	4,773	773	4,773	4,773
01132 - RESERVE FOR WAGE NEGOTIATIONS					
RESERVE FOR WAGE NEGOTIATIONS	orig \$60,000	orig \$120,000	org \$55,000		
TOTAL	0	0	0	55,000	130,000
01135 - ACCOUNTING SALARIES					
TOWN ACCOUNTANT SALARY	86,275	75,500	78,287	80,616	80,616
ASSISTANT ACCOUNTANT SALARY	48,055	49,823	50,817	51,208	52,033
OVERTIME	1,000	1,000	1,000	1,000	1,020
CLERICAL SALARIES	61,785	50,785	57,770	58,828	58,828
LONGEVITY	1,657	750	300	750	750
TOTAL	198,772	177,858	188,174	192,402	193,247
01135 - ACCOUNTING OPERATIONS					
DUES	400	400	400	400	400
CONFERENCE & TRAVEL	1,938	2,938	4,573	4,000	2,835
MINOR EQUIPMENT	900	900	900	900	900
SUPPLIES	2,000	2,000	2,000	2,000	2,000
MICROFICHE SERVICES & MAINTENANCE AGREEMENT	1,000	335	335	335	0
TOTAL	6,238	6,573	8,208	7,635	6,135
01136 - MUNIC AUDIT					
AUDIT OF ACCOUNTS	26,000	26,000	26,000	26,000	26,000
GASB 45 SERVICES	3,500	4,500	4,500	4,500	4,500
TOTAL	29,500	30,500	30,500	30,500	30,500
01141 - ASSESSOR ELECTED SALARIES					
ELECTED SALARIES	1,900	1,900	1,900	1,900	1,900
TOTAL	1,900	1,900	1,900	1,900	1,900
01141 - ASSESSOR SALARIES					
DIRECTOR OF ASSESSMENTS	60,232	61,500	63,000	65,072	65,072
CLERICAL FULL TIME	82,960	85,110	85,662	86,234	86,234
CLERICAL OVERTIME	500	500	500	500	500
LONGEVITY	1,657	1,650	1,650	1,500	1,500
TOTAL	145,349	148,760	150,812	153,306	153,306
01141 - ASSESSOR OPERATIONS					
DUES	250	250	600	600	260
STAFF DEVELOPMENT	1,100	1,100	1,100	1,100	1,750
PHOTO COPY	250	250	250	250	70
REVAL CONSULTANT	9,000	9,000	9,000	9,000	9,500
CONFERENCE & TRAVEL	570	570	570	570	300
MINOR EQUIPMENT	900	900	900	1,100	800
SUPPLIES	1,260	1,260	1,260	1,260	1,400
MAPPING MAINTENANCE	5,000	5,000	5,000	5,000	5,000
CARTOGRAPHIC GIS-ASSESSOR SHARE	500	500	500	500	600
TOTAL	18,830	18,830	19,180	19,380	19,680

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01141 - ASSESSOR CAPITAL					
PAPER SHREDDER	0	100	0	0	0
FILE CABINET	0	0	400	0	0
TOTAL	0	100	400	0	0
01145 - TOWN CLERK SALARIES					
TOWN CLERK/TREASURER/COLLECTOR SALARY	78,305	78,000	82,725	83,411	83,411
ASSISTANT TREASURER/COLLECTORS SALARY	46,932	47,730	94,658	102,414	102,414
CLERICAL SALARIES	77,985	66,985	41,203	41,521	41,521
PART TIME CLERICAL	1,000	1,000	1,000	8,274	27,000
CERTIFICATIONS (TOWN CLERK & TREASURER)	2,000	2,000	2,000	2,000	2,000
OVERTIME	2,478	1,600	2,940	3,325	3,000
TOWN MEETINGS	1,000	1,000	1,770	1,000	1,000
LONGEVITY	452	450	450	450	900
TOTAL	210,152	198,765	226,746	242,395	261,246
01145 - TOWN CLERK OPERATIONS					
DUES	450	450	600	700	700
FINANCIAL ADVISOR FEE	1,500	1,500	1,500	2,000	2,000
PRINTING	7,600	7,600	7,600	8,000	8,000
STREET LIST/CENSUS	2,000	2,000	2,000	2,000	2,000
CONFERENCE & TRAVEL & EDUCATION	3,500	3,500	3,500	4,000	2,500
MINOR EQUIPMENT	1,500	1,500	1,500	1,500	1,500
SUPPLIES	3,500	3,000	3,000	3,000	3,000
HARDWARE/SOFTWARE LASER FICHE MAINTENANCE	0	0	3,000	4,000	4,000
TOTAL	20,050	19,550	22,700	25,200	23,700
01145 - TOWN CLERK CAPITAL					
LASER FICHE FOR GENERAL CODE ELECTRONIC FILES	3,000	0	0	0	0
COPIER REPLACEMENTS	9,000	0	9,000	0	0
TOTAL	12,000	0	9,000	0	0
01150 - LEGAL ADS					
ADVERTISEMENTS	10,290	12,290	8,500	11,500	10,000
TOTAL	10,290	12,290	8,500	11,500	10,000
01151-LEGAL OPERATIONS					
ATTORNEY FEES/RETAINER	102,520	86,520	102,520	86,520	86,520
RECORDING FEES	400	400	400	400	400
TOTAL	102,920	86,920	102,920	86,920	86,920
01151-LABOR NEGOTIATOR OPERATIONS					
NEGOTIATOR FEE	13,200	14,400	15,600	16,800	17,136
TOTAL	13,200	14,400	15,600	16,800	17,136
01158 - TAX TITLE OPERATIONS					
TAX TITLE OPERATION	42,500	24,000	50,000	25,000	28,000
TOTAL	42,500	24,000	50,000	25,000	28,000
01162 - ELECTION/REGISTRATION SALARIES					
CLERK	150	150	150	150	150
REGISTRARS	500	500	500	500	500
POLL WORKERS	6,789	4,000	7,000	9,500	11,430
TOTAL	7,439	4,650	7,650	10,150	12,080

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01162 - ELECTION/REGISTRATION OPERATIONS					
POLICE	4,500	2,500	4,500	6,000	6,300
JANITORS	300	300	300	300	0
BALLOT PROGRAMMING	5,700	3,000	5,500	4,000	6,000
PRINTING BALLOTS	4,000	2,000	4,000	4,000	9,000
CONFERENCE & TRAVEL	190	190	190	400	500
SUPPLIES	1,492	560	1,500	2,500	3,000
TOTAL	16,182	8,550	15,990	17,200	24,800
01162 - ELECTION/REGISTRATION CAPITAL					
VOTING BOOTHS	0	15,000	22,500	5,000	0
TOTAL	0	15,000	22,500	5,000	0
01171 - CONSERVATION SALARIES					
CONSERVATION COORDINATOR	26,791	27,233	27,872	27,878	28,327
LONGEVITY	193	288	288	288	288
TOTAL	26,984	27,521	28,160	28,166	28,615
01171 - CONSERVATION OPERATIONS					
LAND MAINTENANCE	5,700	5,700	4,700	4,700	4,700
DUES	342	342	342	350	350
CONFERENCE & TRAVEL	665	655	665	700	700
WESTFIELD WATER SHED MEMBERSHIP	190	190	190	200	200
CONSULTANT	1,330	1,330	1,330	1,330	1,330
SUPPLIES	760	760	760	760	760
TOTAL	8,987	8,977	7,987	8,040	8,040
01171 - CONSERVATION CAPITAL					
COMPUTER EQUIPMENT	2,500	0	0	0	0
TOTAL	2,500	0	0	0	0
01175 - PLANNING BOARD SALARIES					
TOWN PLANNER	25,992	25,990	26,410	27,145	27,582
CLERICAL PART TIME	14,372	15,085	14,529	14,933	15,174
LONGEVITY	73	144	144	0	0
TOTAL	40,437	41,219	41,083	42,078	42,756
01175 - PLANNING BOARD OPERATIONS					
DUES	200	200	200	200	200
PROFESSIONAL FEES	1,140	1,140	1,140	1,140	1,140
CONFERENCE & TRAVEL	90	90	1,500	1,500	1,500
MINOR EQUIPMENT	238	238	238	238	500
SUPPLIES	610	610	610	610	480
PUBLICATIONS	238	238	238	238	100
TOTAL	2,516	2,516	3,926	3,926	3,920
01175 - PLANNING BD CAPITAL					
FILE FOR STORAGE	2,000	0	2,000	0	0
TOTAL	2,000	0	2,000	0	0

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01176 - BOARD OF APPEALS SALARIES					
CLERICAL PART TIME	4,325	4,380	4,450	4,482	4,554
TOTAL	4,325	4,380	4,450	4,482	4,554
01176 -BOARD OF APPEALS OPERATIONS					
DUES	86	86	86	86	86
CONFERENCE & TRAVEL	304	304	300	300	300
SUPPLIES	404	404	400	400	400
TOTAL	794	794	786	786	786
01182 - ECONOMIC DEVELOPMENT OPERATIONS					
SUPPLIES	812	812	1,200	1,200	1,200
TOTAL	812	812	1,200	1,200	1,200
01191-COMPUTER SALARY					
COMPUTER SYSTEM ADMINISTRATOR	42,020	42,241	43,290	43,623	43,623
LONGEVITY	0	0	450	450	450
OVERTIME	0	0	400	400	400
TOTAL	42,020	42,241	44,140	44,473	44,473
01191-COMPUTER OPERATIONS					
HARDWARE/SOFTWARE MAINTENANCE	101,000	107,000	107,000	120,944	125,000
MANAGED SERVICE PROVIDER	0	0	0	0	25,000
COMPUTER TRAINING	475	475	475	475	475
MUNIS TRAINING	4,750	4,750	1,040	6,000	6,000
MINOR EQUIPMENT	475	475	475	475	475
SUPPLIES	475	475	475	475	475
TOTAL	107,175	113,175	109,465	128,369	157,425
01191-COMPUTER-CAPITAL					
ARCHIVING E-MAIL PROJECT	0	0	0	9,648	0
NEW PC'S/LAPTOPS/DOCKING STATION TOWN HALL	7,000	5,500	5,500	5,500	5,500
ASSESSOR SERVER	0	0	10,000	0	0
WINDOWS 10 UPGRADE	0	0	0	11,890	0
VIRTUAL SERVER PROJECT	0	0	0	34,136	0
MOVE DATA RACK	7,500	0	0	0	0
WEB PAGE UPGRADE	2,500	2,500	0	0	0
PHONE SYSTEM UPGRADE	10,000	0	0	0	0
2-48 PORT POE NW SWITCHES	7,000	0	0	0	0
ASSESSOR SOFTWARE UPGRADE	0	1,500	0	0	0
TOTAL	34,000	9,500	15,500	61,174	5,500
01192 - TOWN HALL SALARIES					
SECRETARY OF INSPECTIONAL SERVICES	41,990	41,990	41,204	41,521	42,396
BUILDING & GROUNDS SUPERVISOR	61,100	55,000	56,500	58,447	59,729
CUSTODIAL SALARIES	67,815	69,810	70,640	71,183	81,688
OVERTIME	13,500	11,500	12,500	11,500	11,730
PART TIME SALARIES	114,119	110,000	113,500	116,000	123,522
LONGEVITY	2,200	1,590	2,200	2,200	150
TOTAL	300,724	289,890	296,544	300,851	319,215

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01192 - TOWN HALL OPERATIONS					
MAINTENANCE ACTIVITIES	40,500	68,000	57,525	44,651	46,885
OLD LIBRARY MAINTENANCE	1,100	1,100	1,155	1,213	0
VEHICLE MAINTENANCE	3,300	3,300	3,465	3,638	3,800
OFFICE EQUIPMENT REPLACE	550	550	550	578	580
CONTRACTS/AGREEMENT	63,225	63,225	63,225	66,386	64,366
POSTAGE METER	3,800	3,800	3,000	3,150	3,150
ELECTRICITY	65,000	65,000	65,000	74,000	75,000
FUEL	30,000	30,000	30,000	27,250	26,000
TELEPHONE	30,000	30,000	37,000	43,696	44,000
CODIFICATION UPDATES	3,000	3,000	3,000	3,150	3,150
POSTAGE	29,000	29,000	29,000	30,450	33,450
PRINTING & BINDING	2,500	2,500	500	525	525
GROUND CONTRACTED SERVICES	40,000	40,000	40,000	42,000	40,760
GROUNDS SUPPLIES	2,500	2,500	2,500	2,625	2,625
MINOR EQUIPMENT	1,500	1,500	1,500	1,575	1,575
COPIER SUPPLIES	7,000	7,000	7,000	7,350	7,350
STATIONERY SUPPLIES	3,000	3,000	3,000	3,150	3,150
MAINTENANCE SUPPLIES	8,000	8,000	8,400	8,820	8,820
TOTAL	333,975	361,475	355,820	364,207	365,186
01192 - TOWN HALL CAPITAL					
GARAGE IMPROVEMENT	0	0	15,000	0	0
FEASIBILITY STUDY OF MUNICIPAL BUIDINGS	0	0	50,000	0	0
TOWN HALL WATER HEATER	0	0	0	7,000	0
MAINTENANCE TRUCK	35,000	0	0	0	0
HANDI-CAP ACCESSIBILITY	1,500	1,500	0	1,500	0
CARPET REPLACEMENT PROGRAM	8,000	5,000	0	0	0
COPIER/PRINTER/SCANNER	0	15,000	0	0	0
NEW TABLES FOR TOWN HALL	2,600	2,600	0	0	0
FURNITURE REPLACEMENT	0	500	0	1,000	0
TOTAL	47,100	24,600	65,000	9,500	0
01195-ANNUAL TOWN REPORT					
TOWN REPORT/FIN COM HANDBOOK	4,400	4,400	4,400	4,400	4,400
TOTAL	4,400	4,400	4,400	4,400	4,400
TOTAL GENERAL GOVERNMENT	2,082,131	1,939,347	2,098,329	2,222,492	2,390,400

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01210 - POLICE SALARIES					
POLICE CHIEF	101,245	104,593	101,000	106,270	109,041
SECRETARY	46,695	47,595	48,393	48,765	49,550
FULL TIME OFFICERS	1,077,780	1,090,310	1,144,697	1,183,452	1,183,452
PART TIME RECORDS CLERK	15,450	15,395	15,796	16,133	16,393
OVERTIME	123,000	123,948	135,000	142,500	122,400
RECREATIONAL PATROL	9,000	9,000	5,000	5,000	5,000
RESERVE TRAINING	14,000	14,000	14,000	23,448	47,448
COMMUNITY POLICING	3,900	3,900	3,900	9,452	9,452
HOLIDAY STRAIGHT TIME	14,200	14,200	14,626	16,000	16,750
HOLIDAY PAY	40,000	55,445	43,200	50,000	65,750
COURT	13,500	13,500	13,500	13,500	13,500
RESERVES	33,990	33,990	33,990	33,990	33,990
CROSSING GUARDS	3,750	6,750	6,350	6,459	6,588
LONGEVITY	7,321	7,442	7,442	7,742	6,661
INCENTIVE	130,665	132,000	126,692	115,000	119,000
TOTAL	1,634,496	1,672,068	1,713,586	1,777,711	1,804,975
01210 - POLICE OPERATIONS					
CONTRACTS	26,950	26,950	28,000	44,752	46,094
DUES	2,900	3,300	3,800	3,990	4,110
CHIEF DEVELOPMENT TRAINING	1,000	1,500	2,500	5,000	5,150
SCHOOL EXPENSE	17,100	22,000	31,000	23,000	24,000
TASER AMMUNITION	2,400	2,800	2,800	2,800	0
ACTIVE SHOOTER TRAINING PROGRAM AND SIMULATION	1,300	1,300	1,300	1,300	1,300
DIVE EQUIPMENT SERVICE AND MAINTENANCE	1,000	1,000	1,000	2,500	1,000
CITIZEN POLICE ACADEMY SUPPLIES	2,000	2,000	2,500	2,500	2,500
UNIFORMS	19,700	27,850	28,900	28,890	29,766
CONFERENCE & TRAVEL	950	1,250	1,500	1,750	1,802
R.A.D. TRAINING	0	2,500	2,500	2,000	2,000
BOAT	1,200	1,200	1,200	1,200	1,236
CRUISER MAINTENANCE	24,500	20,500	20,500	21,115	27,748
MINOR EQUIPMENT	1,550	1,550	1,550	2,000	2,060
OFFICE SUPPLIES	7,000	7,000	7,000	7,000	7,210
COMPUTER SUPPLIES	5,000	5,000	5,000	5,500	5,665
CRIME SUPPLIES	7,250	7,250	7,250	7,250	7,467
MEDICAL SUPPLIES	7,700	8,700	8,700	8,700	7,700
AMMUNITION/FIREARMS	6,000	7,000	7,000	9,800	18,800
K-9 SUPPLIES/TRAINING	1,800	1,800	1,800	1,800	1,000
SECURITY/COMMUNICATONS SYSTEM	1,250	1,250	1,250	1,250	1,250
MEDICAL REQUIREMENTS	750	750	8,670	8,670	8,670
HARBORMASTER EXPENSE	1,350	1,350	1,350	1,350	1,350
PETTY CASH	1,170	1,170	500	500	515
WEAPONS MAINTENANCE & RECONDITIONING	0	0	0	5,000	3,000
DIVE & RECOVERY	1,500	1,500	1,500	1,500	1,500
TOTAL	143,320	158,470	179,070	201,117	212,893

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01210 - POLICE CAPITAL					
TWO CRUISERS	30,500	63,000	64,250	100,985	97,105
PORTABLE RADIO	6,000	9,760	9,760	9,700	10,000
COMPUTER EQUIPMENT	10,000	10,000	10,000	11,000	11,330
ELECTRONIC CONTROL WEAPON/TASER	0	1,600	1,800	0	0
1 SERGEANT DESK	0	0	0	1,700	0
INSTALL DEPARTMENT WIDE WI/FI	0	0	0	14,806	0
RADAR UNIT FOR POLICE CRUISER	0	2,700	1,900	1,900	1,957
DIVE AND RECOVERY EQUIPMENT	1,000	0	0	0	0
DEFIBRILLATORS	4,000	4,000	2,000	4,507	0
DIVE EQUIPMENT REPLACEMENT	2,000	0	0	0	0
SCHOOL SAFETY SOFTWARE	2,200	2,200	2,200	0	0
TOTAL	55,700	93,260	91,910	144,598	120,392
01215 - DISPATCHER SALARIES					
FULL TIME SALARIES	165,510	170,010	174,906	176,232	176,232
OVERTIME	23,400	23,168	21,500	36,500	36,930
HOLIDAY STRAIGHT TIME	3,140	3,140	3,140	3,140	3,140
HOLIDAY	6,600	6,600	6,600	6,600	6,600
PART TIME	37,180	41,080	30,068	43,530	27,571
LONGEVITY	2,109	2,100	2,199	2,250	2,400
SHIFT OVERLAP	7,500	7,500	7,500	7,500	7,500
TRAINING	3,000	3,000	3,500	4,000	4,120
TOTAL	248,439	256,598	249,413	279,752	264,493
01215-DISPATCH OPERATIONS					
UNIFORM ALLOWANCE	3,300	3,300	3,300	3,500	3,605
CONFERENCE AND TRAVEL	95	395	500	650	1,000
TRAINING	900	900	1,000	1,500	2,000
MINOR EQUIPMENT	1,790	1,790	1,900	2,000	2,060
MEDICAL REQUIREMENTS	300	300	300	300	300
TOTAL	6,385	6,685	7,000	7,950	8,965
01217 - CONSTABLES SALARIES					
SALARIES	100	100	100	100	100
TOTAL	100	100	100	100	100
01220 - FIRE SALARIES					
FIRE CHIEF SALARY	90,350	92,000	94,080	97,565	100,109
CLERICAL SALARY	28,878	29,680	0	0	0
FIRE INSPECTION OFFICER	0	0	20,000	0	0
MANDATED AWAY TRAINING	1,200	1,200	1,200	1,200	1,200
VOLUNTEER STIPENDS	75,500	75,000	85,000	85,000	85,000
PART TIME CLERICAL	3,605	3,605	3,605	3,605	10,000
LONGEVITY	303	150	150	150	150
TOTAL	199,836	201,635	204,035	187,520	196,459

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01220 - FIRE OPERATIONS					
RADIO MAINTENANCE SUPPLY	2,138	2,300	2,300	4,000	10,000
INSPECTIONS & REPAIRS	41,225	54,000	34,000	35,000	35,000
CONTRACTS & AGREEMENTS	28,842	21,500	14,100	15,000	15,000
VERIZON WIRELESS ACCOUNT	4,800	4,800	4,800	4,800	4,800
DUES	1,500	1,500	1,500	2,000	2,500
EDUCATION & TRAINING	13,775	13,775	13,775	13,775	13,775
MEDICAL REQUIREMENT	855	1,000	1,000	1,000	1,000
FOOD EXPENSE	428	500	1,000	800	800
CLOTHING ALLOTMENT	4,750	4,700	4,700	4,700	4,700
CONFERENCE AND TRAVEL	1,200	1,200	1,200	4,000	5,000
HOSE INSPECTION	3,000	3,300	4,300	4,300	4,300
MINOR EQUIPMENT	9,500	11,000	16,000	16,000	16,000
SUPPLIES	3,420	9,000	7,000	7,000	8,000
OXYGEN & EXTINGUISHER REFILLS	1,140	1,200	1,200	700	500
INVESTIGATIONS	641	500	500	500	500
ASSOCIATION BUILDING MAINTENANCE	100	100	0	0	0
TURN-OUT GEAR	9,638	13,500	21,300	21,300	21,300
COMMUNITY OUTREACH	2,000	2,000	2,000	3,000	3,000
CAREER CLOTHING	3,900	4,800	4,800	7,200	7,200
COMPUTER SUPPORT	0	0	2,000	2,000	3,000
FIRE APPARATUS STUDY	5,000	0	0	0	0
TOTAL	137,852	150,675	137,475	147,075	156,375
01220 - FIRE CAPITAL					
SCBA 6 UNITS	4,571	46,571	0	0	0
ELECTRIC FAN	0	3,800	0	0	0
BLITZ NOZZLE	0	3,800	0	0	0
TURN OUT GEAR	20,000	0	0	0	0
HOSE	0	0	7,000	7,000	0
RADIO EQUIPMENT	6,000	6,000	0	10,000	0
COMPUTERS	2,000	2,000	0	0	0
SECURITY AND FACILITY UPGRADE	0	0	10,000	5,000	0
TIRES	23,500	0	0	0	0
GEAR DRYER	0	0	0	0	10,000
NOZZLES/GATES/HOSE	0	0	0	0	5,000
TOTAL	56,071	62,171	17,000	22,000	15,000
01230-PUBLIC SAFTY BUILDINGS-OPERATION					
MAINTENANCE ACTIVITIES	38,850	53,850	48,850	42,000	42,000
CONTRACTS & AGREEMENTS	55,000	55,000	57,750	60,638	60,638
ELECTRICITY	82,000	82,000	82,000	86,100	86,100
FUEL	37,000	37,000	37,000	38,850	38,850
TELEPHONE	24,000	24,000	25,000	37,866	43,500
MAINTENANCE SUPPLIES	5,985	5,985	5,985	6,300	6,300
MINOR EQUIPMENT	1,710	1,710	1,710	1,796	1,796
TOTAL	244,545	259,545	258,295	273,550	279,184

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01230-PUBLIC SAFTY BUILDINGS-CAPITAL					
NEW PHONE SYSTEM FOR POLICE/FIRE	0	0	0	13,772	0
POLICE DEPARTMENT HEATING CONTROLS	0	7,500	0	0	0
FIRE STATION HEATING CONTROLS	0	8,000	0	0	0
FIRE AC REPAIR-HEAT	0	0	13,000	0	0
TOTAL	0	15,500	13,000	13,772	0
01241 - BUILDING INSPECT SALARIES					
BUILDING INSPECTOR SALARY	61,240	62,850	65,000	68,524	70,270
WEIGHTS & MEASURES STIPEND	4,000	4,000	4,000	4,000	5,000
OVERTIME	300	300	300	300	300
LONGEVITY	0	0	0	150	150
TOTAL	65,540	67,150	69,300	72,974	75,720
01241 - BUILDING INSPECT OPERATIONS					
VEHICLE MAINTENANCE	1,000	4,600	1,800	1,500	1,500
CELL PHONE	0	0	0	615	615
DUES	385	585	600	600	650
UNIFORM ALLOWANCE	0	0	0	0	300
CONFERENCE & TRAVEL	800	800	800	1,000	1,000
BUILDING/ELECT/PLUMBING SUPPLIES	1,950	1,950	1,950	1,950	1,950
OUTREACH PROGRAM	1,500	1,500	1,000	1,000	700
NEW CODE BOOKS	500	500	500	500	500
SEALER SUPPLIES	0	0	0	0	50
TOTAL	6,135	9,935	6,650	7,165	7,265
01241 - BUILDING INSPECT CAPITAL					
EPERMITTING SYSTEM	30,000	1,680	0	0	0
I PLAN TABLE E-PERMIT PROGRAM	0	0	0	7,500	0
TIRES	800	0	0	0	0
TOTAL	30,800	1,680	0	7,500	0
01291 - EMERGENCY MANAGEMENT SALARIES					
ASSISTANT DIRECTOR SALARY	1,700	1,700	1,700	1,700	1,734
DIRECTOR SALARY	11,284	11,514	11,741	11,741	11,975
AUXILIARY STIPEND	450	450	450	450	450
TOTAL	13,434	13,664	13,891	13,891	14,159
01291 - EMERGENCY MANAGEMENT OPERATIONS					
VEHICLE MAINTENANCE	4,275	4,275	4,488	4,500	4,725
INTERNET	684	684	718	718	720
CELL PHONE SERVICE	713	713	748	748	750
EDUCATION	1,800	1,800	1,890	1,890	1,900
INSURANCE & DUES	214	214	225	225	200
UNIFORMS	1,500	1,500	1,575	1,575	1,575
CONFERENCE & TRAVEL	190	190	200	400	400
RADIO MAINTENANCE	285	285	300	400	450
MINOR EQUIPMENT	760	760	800	800	800
AMMO SUPPLIES	350	350	400	400	425
TOTAL	10,771	10,771	11,344	11,656	11,945

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01291 - EMERGENCY MANAGEMENT CAPITAL					
SAFETY EQUIPMENT	1,500	1,500	0	0	0
RADIO	0	2,000	4,000	0	0
TOTAL	1,500	3,500	4,000	0	0
01292 - ANIMAL CONTROL SALARIES					
ANIMAL CONTROL OFFICER	29,000	28,750	28,750	27,750	20,199
ANIMAL INSPECTOR STIPEND	1,200	1,200	1,200	1,200	1,200
PART TIME HELP	19,800	19,700	19,700	19,700	19,700
LONGEVITY	181	240	240	240	240
ASSISTANT ANIMAL CONTROL OFFICER	0	0	6,700	4,060	11,611
ASSISTANT FEES	3,655	3,655	2,000	2,000	2,000
TOTAL	53,836	53,545	58,590	54,950	54,950
01292 - ANIMAL CONTROL OPERATIONS					
REPAIR & MAINTENANCE	2,200	2,200	2,200	2,310	2,400
NEW BUILDING OPERATIONS	500	500	500	500	500
VEHICLE MAINTENANCE	665	665	665	665	1,510
UNIFORM ALLOWANCE	570	570	570	750	1,500
DOG DISPOSAL	665	665	665	665	700
RABIES TESTING	0	750	750	750	2,000
MINOR EQUIPMENT	760	760	760	760	1,160
OFFICE SUPPLIES	1,425	1,425	1,425	1,496	1,539
MAINTENANCE SUPPLIES	1,425	1,425	1,425	1,496	1,500
CONFERENCE/TRAVEL/EDUCATION	570	570	570	570	570
CLEANING SUPPLIES	2,600	2,600	2,600	2,600	2,600
CONTRACTS AND AGREEMENTS	750	750	750	750	773
TOTAL	12,130	12,880	12,880	13,312	16,752
01292 - ANIMAL CONTROL CAPITAL					
SCANNER/PRINTER AND LAPTOP	0	0	0	1,800	0
PD BAND RADIO FOR CRUISER	1,300	0	0	0	0
VEHICLE CONVERSION	0	0	5,000	0	0
VARIOCAGE FOR VEHICLE	0	0	1,200	0	0
COMMERCIAL WASHER/DRYER	0	0	0	2,000	0
REFRIGERATOR	0	0	0	0	1,000
TOTAL	1,300	0	6,200	3,800	1,000
01297-LAKE MANAGEMENT SALARY					
PART TIME SECRETARY/CLERK	3,750	3,750	3,951	4,000	4,081
TOTAL	3,750	3,750	3,951	4,000	4,081
01297-LAKE MANAGEMENT OPERATIONS					
ELECTRICITY	1,150	1,150	1,150	1,200	1,200
TELEPHONES	1,625	1,700	1,700	2,700	2,700
WATER	84	84	84	84	95
SUPPLIES	450	450	475	500	600
SECURITY	475	475	500	1,000	1,000
TOTAL	3,784	3,859	3,909	5,484	5,595

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01297-LAKE MANAGEMENT CAPITAL					
BUOYS & MOORINGS	2,100	2,000	2,000	2,000	0
LAKE LEVEL/RAINFALL/TEMP DATALOGGER	2,000	900	1,000	1,000	1,000
REPLACE SECURITY CAMERAS	600	0	1,000	1,000	0
SECURITY CAMERA & WIRELESS CONNECTIVITY AT CANAL BROOK	0	0	4,000	0	0
TOTAL	4,700	2,900	8,000	4,000	1,000
01299 - LAKE RESTORATION OPERATIONS					
LAKE WEED CONTROL	9,000	9,000	9,000	11,000	11,000
CONSULTANT FOR LAKE ASSESSMENT & PERMITTING	15,000	15,000	15,000	15,000	10,000
WATER SAMPLE TESTING	6,500	6,500	6,500	6,500	6,500
CANAL BROOK BEAVER DAM & LOG REMOVAL	0	0	0	0	5,000
TOTAL	30,500	30,500	30,500	32,500	32,500
TOTAL PUBLIC SAFETY					
	2,964,924	3,090,841	3,100,099	3,286,377	3,283,803
01420 - GAS & OIL					
GAS & OIL	130,000	101,000	115,000	130,000	110,000
TOTAL	130,000	101,000	115,000	130,000	110,000
01422 - DPW - HIGHWAY DIVISION SALARIES					
DPW DIRECTOR SALARY	42,053	44,303	45,963	47,255	48,695
DPW SUPERVISOR SALARY	23,500	24,385	23,614	23,851	24,348
FULL TIME SALARY	183,631	174,631	181,560	183,631	183,631
DPW ASSISTANT	18,575	18,877	19,253	19,400	19,713
OVERTIME	8,500	13,110	8,500	8,500	8,820
LABORERS	9,500	9,500	9,500	11,000	11,135
LONGEVITY	2,992	2,980	2,990	2,990	2,670
TOTAL	288,751	287,786	291,380	296,627	299,012
01422 - DPW - HIGHWAY DIVISION OPERATIONS					
DUES	500	500	500	500	500
GARAGE REPAIRS AND MAINTENANCE	20,000	20,000	20,000	20,000	20,000
CONTRACTS AND AGREEMENTS	16,100	16,100	16,100	16,100	16,100
UTILITIES	47,000	47,000	47,000	50,880	50,000
STREET SWEEPING	35,000	35,000	35,000	35,000	45,000
PAVEMENT MARKING	40,000	40,000	45,000	45,000	45,000
ANNUAL WORK ORDER SYSTEM FEE	2,400	0	0	0	0
FOOD EXPENSE	1,000	1,000	1,000	1,000	1,000
CONFERENCE/TRAVEL/EDUCATION	2,500	4,500	4,500	6,000	6,000
FORESTRY	15,000	15,000	25,000	25,000	25,000
MINOR EQUIPMENT	500	500	500	500	500
SUPPLIES	5,000	5,000	5,000	5,000	5,000
DRAINAGE SUPPLIES/PROJECT	12,000	12,000	12,000	12,000	12,000
SIGNS/GUARD RAILS	9,000	9,000	9,000	9,000	9,000
HAND TOOLS & EQUIPMENT	2,000	2,000	2,000	2,000	2,000
TRAP ROCK DUST	2,450	2,450	2,450	2,450	2,450
HOT/COLD PATCHING	15,300	15,300	20,000	20,000	20,000
MAINTENANCE SUPPLIES	5,000	5,000	5,000	5,000	5,000
LIGHT AND SIGNAL MAINTENANCE	5,000	5,000	6,000	6,000	6,000
HERBICIDE	0	0	6,000	6,000	6,000
MAINTENANCE MATERIALS FOR GRAVEL ROADS	3,000	3,000	3,000	3,000	3,000
TOTAL	238,750	238,350	265,050	270,430	279,550

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01422 - DPW - HIGHWAY DIVISION CAPITAL					
REPLACE OVERHEAD DOOR	0	2,600	0	0	0
PAVING PROJECTS	50,000	310,000	200,000	50,000	50,000
CONSTRUCTION	47,500	47,500	47,500	47,500	47,500
IMPROVEMENT	30,800	30,800	30,800	30,800	30,800
ENGINEERING FOR ROOF DESIGN	15,000	0	0	0	0
CULVERT REPLACEMENTS-1 BRIDGE	300,000	0	0	0	0
GRANVILLE RD CULVERT REPLACEMENT	0	422,085	0	0	0
DEPOT STREET SIDEWALK	0	10,000	0	0	0
TOTAL	443,300	822,985	278,300	128,300	128,300
01423 - DPW - HWY WINTER ROAD SALARIES					
DPW DIRECTOR SALARY	13,147	13,147	13,147	13,147	13,147
DPW SUPERVISOR SALARY	7,012	7,012	7,012	7,012	7,012
FULL TIME	56,815	56,815	56,815	56,815	56,815
OVERTIME	68,458	68,000	70,000	30,000	30,000
TOTAL	145,432	144,974	146,974	106,974	106,974
01423 - DPW - HWY WINTER ROAD OPERATIONS					
HIRED EQUIPMENT	145,939	144,000	152,000	40,000	40,000
SALT	176,203	208,000	106,000	60,000	60,000
SAND	16,000	16,000	6,000	6,000	6,000
CALCIUM CHLORIDE	5,500	5,500	7,500	5,500	5,500
TOTAL	343,642	373,500	271,500	111,500	111,500
01424 - ST LIGHTING					
STREET LIGHTING	62,000	62,000	66,700	70,000	70,000
TOTAL	62,000	62,000	66,700	70,000	70,000
01425 - DPW - ROAD MACHINERY OPERATIONS					
REPAIRS/INSPECTION	40,000	40,000	40,000	40,000	40,000
PHYSICALS	800	800	800	800	800
UNIFORMS	3,500	3,500	3,900	4,300	4,400
GARAGE SUPPLIES	7,000	7,000	7,000	7,000	7,000
PARTS	8,500	8,500	8,500	8,500	8,500
TIRES	8,500	23,000	8,500	8,500	8,500
SNOW PLOW/BLADES	4,000	4,000	4,000	4,000	4,000
STREET/ROAD NAME SIGNS	7,000	7,000	7,000	7,000	7,000
SAND BLAST & PAINT HIGHWAY TRUCK BODIES	6,000	6,000	6,000	6,000	6,000
TOTAL	85,300	99,800	85,700	86,100	86,200
01425 - DPW - ROAD MACHINERY CAPITAL					
ONE TON PICK-UP TRUCK	0	0	85,000	0	0
BACKHOE(SHARED COST WITH DPW,WATER AND SEWER)	0	55,000	0	0	0
TOTAL	0	55,000	85,000	0	0
01428-DPW ENGINEERING DIVISION SALARY					
STORMWATER TECHNICIAN/SUMMER HELP	0	0	0	20,000	25,000
TOTAL	0	0	0	20,000	25,000

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01428-DPW ENGINEERING DIVISION OPERATIONS					
STORMWATER PERMIT COMPLIANCE	0	0	0	77,200	0
DATA PLANS	950	950	950	1,100	1,100
TRAFFIC STUDIES	865	865	865	1,400	1,400
OFFICE SUPPLIES	1,700	1,700	1,700	465	2,500
STORMWATER MAPPING HOSTING/ADMIN/TROUBLESHOOTING	0	0	0	2,800	2,800
SOFTWARE	950	950	950	1,500	3,000
TESTING AND SAMPLING	0	0	0	0	24,000
DUES	0	0	0	0	3,200
TOTAL	4,465	4,465	4,465	84,465	38,000
01428-DPW ENGINEERING DIVISION CAPITAL					
NDPES STORMWATER PERMIT COMPLIANCE	25,000	0	0	0	0
TOTAL	25,000	0	0	0	0
01429 - DPW - HWY CH 90 DIVISION					
CH 90 TOWN SHARE	20,000	20,000	20,000	20,000	20,000
TOTAL	20,000	20,000	20,000	20,000	20,000
01433 - DPW - SOLID WASTE SALARIES					
FULL TIME SALARY	144,715	144,715	151,438	152,918	154,056
OVERTIME	24,000	26,000	18,000	18,000	18,000
LABORERS	2,500	2,500	2,571	3,000	3,000
TOTAL	171,215	173,215	172,009	173,918	175,056
01433 - DPW - SOLID WASTE OPERATIONS					
VEHICLE REPAIR	4,000	4,000	4,000	5,000	8,000
COMPACTOR REPAIR	4,000	4,000	4,000	5,000	5,000
ELECTRICITY	7,500	7,500	8,018	8,000	8,000
TELEPHONE	2,000	2,000	2,000	1,500	1,500
UNIFORMS	2,200	2,200	2,500	2,700	2,800
REFUSE FEES	210,000	236,000	236,000	236,000	305,000
HAUL TIRES	100	100	100	0	0
SUPPLIES	3,000	3,000	3,000	5,000	5,000
COMPOSTING	3,500	3,500	3,500	1,000	1,000
DEP MANDATED INSPECTIONS	1,550	1,550	1,550	600	1,600
TRAILER	0	0	0	8,000	4,000
TOTAL	237,850	263,850	264,668	272,800	341,900
01433 - DPW - SOLID WASTE CAPITAL					
NEW TRANSFER STATION BOX	6,000	6,000	6,000	0	0
40 YARD TRASH BOX	0	0	0	0	6,500
SITE IMPROVEMENT STORAGE BUILDING	0	0	0	23,000	0
	6,000	6,000	6,000	23,000	6,500
TOTAL PUBLIC WORKS	2,201,705	2,652,925	2,072,746	1,794,114	1,797,992
01439 - SEWER IMPLEMENTATION COMMITTEE					
SECRETARIAL SALARY	2,500	2,564	2,564	2,863	1,899
TOTAL	2,500	2,564	2,564	2,863	1,899

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01439 - SEWER IMPLEMENTATION OPERATIONS					
MISC OPERATIONS	384	384	384	384	384
TOTAL	384	384	384	384	384
TOTAL OTHER ENVIRONMENTAL	2,884	2,948	2,948	3,247	2,283
01491 - CEMETERY SALARIES					
SEXTON STIPEND	16,232	16,561	16,555	16,886	17,224
PART TIME AND SEASONAL	21,450	21,450	25,450	23,445	30,000
TOTAL	37,682	38,011	42,005	40,331	47,224
01491 - CEMETERY OPERATIONS					
GRAVE OPENING	300	300	400	450	450
REPAIRS/MAINTENANCE	1,425	9,425	11,300	31,300	31,300
ELECTRICITY	600	600	600	600	700
COMMISSIONERS EXPENSES	600	600	600	600	600
MINOR EQUIPMENT	200	200	300	500	500
OFFICE SUPPLIES	150	150	150	850	850
GROUND SUPPLIES	630	630	630	800	1,500
IMPROVEMENT	6,800	6,800	6,800	16,100	16,100
TOTAL	10,705	18,705	20,780	51,200	52,000
01491 - CEMETERY CAPITAL					
MOWER REPLACEMENT	0	2,700	0	2,700	0
TOTAL	0	2,700	0	2,700	0
01510 - BOARD OF HEALTH SALARIES					
HEALTH INSPECTOR SALARY	45,110	47,843	49,903	50,227	61,134
NURSE SALARY	2,000	2,000	1,000	2,000	1,000
CLERICAL SALARY	2,225	2,300	3,400	3,638	3,714
LONGEVITY	314	416	416	416	416
TOTAL	49,649	52,559	54,719	56,281	66,264
01510 - BOARD OF HEALTH OPERATIONS					
EDUCATION/CONFERENCE/TRAVEL	2,130	2,130	2,130	2,130	3,130
IMMUNIZATION CLINICS	556	556	556	556	556
CONSULTANT	1,325	1,325	1,325	1,800	1,800
MINOR EQUIPMENT	400	400	400	225	225
SUPPLIES	922	922	922	922	922
TOTAL	5,333	5,333	5,333	5,633	6,633
01541 - COUNCIL ON AGING SALARIES					
DIRECTOR SALARY	40,155	43,152	45,459	47,381	47,381
SHINE COUNSELOR	6,630	6,630	6,630	6,630	6,630
CLERICAL PART TIME	41,255	41,500	41,860	46,179	46,938
LONGEVITY	402	580	785	700	700
TOTAL	88,442	91,862	94,734	100,890	101,649

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01541 - COUNCIL ON AGING OPERATIONS					
DUES	250	250	250	250	250
EDUCATION CLASSES	7,300	7,300	7,300	7,500	7,500
CLINICS	300	300	300	300	300
CONFERENCE & TRAVEL	238	238	288	288	288
MINOR EQUIPMENT	150	150	100	100	150
SUPPLIES	542	542	542	542	542
SOFTWARE MAINTENANCE	0	0	825	825	825
TOTAL	8,780	8,780	9,605	9,805	9,855
01541 - COUNCIL ON AGING CAPITAL					
ELECTRIC DOOR OPENER	7,500	0	0	0	0
TOTAL	7,500	0	0	0	0
01543 - VETERANS					
VETERANS CASH	80,000	80,000	80,900	87,000	87,000
BENEFITS	13,000	4,000	4,000	4,000	4,000
TOTAL	93,000	84,000	84,900	91,000	91,000
TOTAL HUMAN SERVICES	301,091	301,950	312,076	357,840	374,625
01610 - LIBRARY SALARIES					
LIBRARIAN SALARY	61,338	63,518	65,825	68,523	67,258
ASSISTANT LIBRARIAN SALARY	48,700	49,490	50,477	50,865	46,076
PART TIME SALARIES	135,000	135,500	143,700	148,729	167,375
LONGEVITY	1,265	1,260	1,260	1,260	1,260
TOTAL	246,303	249,768	261,262	269,377	281,969
01610 - LIBRARY OPERATIONS					
LIBRARY MAINTENANCE	10,530	10,530	10,530	21,557	11,057
MAINTENANCE CONTRACTS	1,190	1,190	1,190	1,190	1,190
COMPUTER LINE SUPPORT	7,927	8,167	8,361	8,619	8,619
ELECTRICITY	30,000	30,000	33,250	33,000	33,000
FUEL	8,400	8,400	8,400	8,400	8,400
TELEPHONE	4,000	4,000	4,000	4,000	4,000
DUES	367	564	640	640	640
BINDERY	100	100	100	125	125
CONFERENCE & TRAVEL	769	572	769	800	800
MINOR EQUIPMENT	0	0	0	350	350
SUPPLIES	4,750	4,750	5,250	5,500	5,500
PROGRAMS	2,250	2,250	2,500	2,750	2,750
INFORMATIONAL MATERIAL	81,950	81,710	85,820	86,820	86,820
TOTAL	152,233	152,233	160,810	173,751	163,251
01610 - LIBRARY CAPITAL					
WALL REPAIR & PAINTING INTERIOR OF LIBRARY	0	18,000	0	0	0
CARPET REPLACEMENT PROGRAM & PAINTING	7,000	25,000	10,000	0	0
TOTAL	7,000	43,000	10,000	0	0

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01630 - PARK & REC SALARIES					
2 PART TIME MAINTENANCE (MARCH-OCTOBER)	0	19,200	19,200	19,200	19,200
PROGRAM COORDINATOR /CLERICAL SALARIES	20,100	22,180	22,397	22,297	22,742
RAILS TO TRAILS SALARY	5,700	5,700	5,700	5,700	5,700
BEACH SALARIES	13,000	13,000	13,000	14,400	18,276
TOTAL	38,800	60,080	60,297	61,597	65,918
01630 - PARK & REC OPERATIONS					
PARK MAINTENANCE	3,000	3,000	3,000	3,000	3,000
MOWER REPAIR	3,200	0	0	0	0
FIREWORKS	1,800	0	0	0	0
BEACH CONTRACTS/AGREEMENTS	2,635	2,635	2,635	2,635	2,635
MINOR EQUIPMENT	847	847	847	847	847
SUPPLIES	400	400	400	400	400
VARIOUS PROGRAMS	8,850	8,850	8,850	8,850	8,850
BEACH EXPENSES	4,900	4,900	4,900	4,900	4,900
OLD BEACH EXPENSES	850	850	850	850	850
OLD BEACH SPRING MAINT	0	500	500	500	500
TOWN BEACH WINTERIZE BUILDING	0	800	800	800	800
INFORMATIONAL MATERIALS	100	100	100	100	100
RAILS TO TRAILS VANDALISM	2,000	2,000	2,000	2,000	2,000
RAILS TO TRAILS EXPENSES	4,460	5,460	5,460	5,460	5,460
WHALLEY PARK BATHROOM	3,000	0	0	0	0
WHALLEY PARK WINTERIZE RESTROOMS	0	1,250	1,250	1,250	1,250
WHALLEY PARK MISC PARK MAINTENANCE	0	3,000	3,000	5,000	5,000
WHALLEY PARK SPRINKLER MAINTENANCE	0	2,000	2,000	2,600	2,600
WHALLEY PARK SUPPLIES	0	400	400	600	600
WHALLEY PARK WATER	5,000	5,800	5,800	3,000	3,000
TOTAL	41,042	42,792	42,792	42,792	42,792
01630 - PARK & REC CAPITAL					
ADA PICNIC TABLES	2,000	0	0	0	0
MOWER	0	0	9,281	0	0
SCAG 61" GRASS COLLECTION SYSTEM	0	0	3,000	0	0
STIHL BACKPACK BLOWER	0	0	440	0	0
TREE REMOVAL, RAIL TRAIL	0	0	0	4,903	0
REPAIR RAIL TRAIL ROOT DAMAGE	0	0	0	8,000	0
TOTAL	2,000	0	12,721	12,903	0
01690-CULTURAL COUNCIL OPERATIONS					
CULTURAL PROJECTS	1,800	2,400	2,400	2,520	2,520
TOTAL	1,800	2,400	2,400	2,520	2,520
01691 - HISTORICAL OPERATIONS					
MEMBERSHIPS	100	100	100	100	100
CONFERENCE & TRAVEL	200	200	200	200	200
SUPPLIES	185	185	185	185	185
VETERANS' MARKERS	800	800	1,000	1,000	1,000
COMMUNITY OUTREACH	725	725	525	525	525
TOTAL	2,010	2,010	2,010	2,010	2,010

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01692 - CHANNEL 15 - SALARIES					
STIPEND	0	6,000	6,000	6,000	6,000
TOTAL	0	6,000	6,000	6,000	6,000
01692 - CHANNEL 15 - OPERATIONS					
CONTRACTS AND AGREEMENTS	0	8,000	8,000	8,000	8,000
TOWN CRIER	0	1,500	1,500	1,500	1,500
HARDWARE AND SOFTWARE SERVICES	0	0	2,500	1,000	1,000
SUPPLIES	0	1,000	1,000	2,500	2,500
REMOTE MEETING PARTICIPATION ACTIVITIES	0	0	0	0	15,000
TOTAL	0	10,500	13,000	13,000	28,000
01692 - CHANNEL 15 - CAPITAL					
BROADCAST INFRASTRUCTURE FOR TOWN HALL	0	0	0	13,500	25,000
EQUIPMENT AND EQUIPMENT UPGRADES	0	13,500	10,000	0	0
TOTAL	0	13,500	10,000	13,500	25,000
AGRICULTURAL COMMITTEE-OPERATIONS					
SUPPLIES	0	0	0	0	500
TOTAL	0	0	0	0	500
TOTAL CULTURE & RECREATION	491,188	582,283	581,292	597,450	617,960
01710 - PRINCIPLE					
DPW DUMP TRUCK 2018	0	28,000	26,000	28,000	31,200
TANKER	50,000	50,000	50,000	50,000	0
DPW SITE & GARAGE	50,000	50,000	50,000	50,000	50,000
MUNICIPAL PROJECTS	148,859	148,859	128,520	0	0
POLICE STATION RENOVATION	49,335	49,335	51,480	0	0
AMBULANCE	46,000	46,000	46,000	46,000	46,000
TOWN HALL HEATING SYSTEM	20,000	20,000	20,000	15,000	15,000
SOUTH LONGYARD CULVERT	90,000	90,000	90,000	90,000	0
BOND ANTICIPATION	10,000	2,100	0	127,000	10,000
BAN FOR TRUCK AND LIBRARY HVAC & INSULATION	83,000	83,000	69,863	0	0
ABOVE GROUND FUEL TANKS	23,200	34,560	21,750	22,500	22,500
FIRE TRUCKS-LADDER & PUMPER-2019	0	0	0	100,000	90,000
DPW DUMP TRUCK 2019	0	0	0	35,000	35,000
ROAD WORK	0	0	0	90,000	175,000
NORTH POND LAND ACQUISITION-CITIZEN PETITION - 15 YEARS	0	0	0	80,000	60,000
FIRESTATION ROOF/MASONRY DESIGN	0	0	0	0	50,000
FIRESTATION ROOF/MASONRY REPLACEMENT	0	0	0	0	55,000
ROAD WORK 2021	0	0	0	0	100,000
TOTAL	570,394	601,854	553,613	733,500	739,700

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	FINAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01751 - INTEREST					
DPW DUMP TRUCK 2018	0	950	4,550	4,030	1,852
ANTICIPATION	15,000	3,000	7,356	15,000	15,000
REAL ESTATE REFUND	500	500	500	500	500
MOTOR VEHICLE REFUND	500	500	500	500	500
1998 MUNICIPAL PROJECTS	13,170	7,780	2,507	0	0
BOND ANTICIPATION/LOCAL SHARE	30,000	1,000	33,796	56,983	30,000
POLICE STATION RENOVATION	4,771	2,946	1,004	0	0
AMBULANCE	6,325	6,325	4,575	4,008	1,626
TANKER	4,375	3,313	2,125	750	0
TOWN HALL HEATING SYSTEM	2,050	1,625	1,150	675	225
SOUTH LONGYARD CULVERT	7,875	5,963	3,825	1,350	0
DPW SITE & GARAGE	20,584	19,521	18,333	16,959	15,459
BAN FOR TRUCK AND LIBRARY HVAC & INSULATION	8,300	9,000	1,223	0	0
ABOVE GROUND FUEL TANKS	3,000	3,000	3,263	2,447	1,059
FIRE TRUCKS-LADDER & PUMPER-2019	0	0	0	48,189	44,800
DPW DUMP TRUCK 2019	0	0	0	10,033	9,875
ROAD WORK	0	0	0	10,000	79,925
NORTH POND LAND ACQUISITION-CITIZEN PETITION - 15 YEARS	0	0	0	56,000	42,150
FIRESTATION ROOF/MASONRY DESIGN	0	0	0	0	3,561
FIRESTATION ROOF/MASONRY REPLACEMENT	0	0	0	0	22,550
ROAD WORK 2021	0	0	0	0	15,000
TOTAL	116,450	65,423	84,707	227,424	284,082
01914-01916 - EMPLOYEE BENEFITS					
MEDICARE	70,400	72,727	81,000	80,600	84,000
LIFE	16,000	16,000	10,000	16,000	16,000
HEALTH/DENTAL/RETIREMENT/UNEMPLOYMENT	575,000	607,900	550,001	670,027	707,020
DISABILITY BENEFITS	250	250	250	250	250
TOTAL	661,650	696,877	641,251	766,877	807,270
01945 - CASUALTY INSURANCE					
WORKERS COMP	67,000	73,000	73,025	72,000	76,000
PROPERTY & CASUALTY	155,000	160,000	130,975	170,000	176,000
POLICE ACCIDENT	62,000	64,000	68,000	67,352	70,000
FIRE ACCIDENT	15,000	16,000	20,000	21,600	24,000
BONDS	3,400	2,500	3,000	3,240	3,500
POLICE INDEMNITY	23,500	24,200	25,000	25,000	26,000
P.D. MARINE & RADIO	700	600	800	864	864
TOWN OFFICERS LIAB	24,696	25,000	25,000	25,000	26,000
TOTAL	351,296	365,300	345,800	385,056	402,364
TOTAL DEBT, INTEREST AND INSURANCE	1,699,790	1,729,454	1,625,371	2,112,857	2,233,416
GRAND TOTAL GENERAL GOVERNMENT	9,743,713	10,299,748	9,792,861	10,374,377	10,700,479

WATER					
FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY 21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450-ELECTED SALARIES					
ELECTED SALARIES	1,500	1,500	1,500	1,500	1,500
TOTAL	1,500	1,500	1,500	1,500	1,500
61450-SALARIES					
DIRECTOR SALARY	27,500	28,390	28,391	30,292	31,014
CLERICAL SALARY	39,965	41,015	42,234	44,635	44,635
FULL TIME SALARIES	172,315	164,905	167,490	176,065	176,065
SUPERVISOR SALARY	14,776	15,026	15,013	15,431	15,680
DPW ASSISTANT SALARY	18,585	18,557	18,883	19,408	19,721
INSPECTOR SALARY	3,500	3,500	3,500	0	0
OVERTIME	11,000	19,500	12,964	11,000	11,550
PART TIME LABORERS	5,300	5,300	5,300	6,000	6,000
CLERICAL PART TIME	9,031	9,010	8,910	8,910	8,910
LONGEVITY	1,506	1,500	1,500	1,500	1,500
TOTAL	303,478	306,703	304,185	313,241	315,075
61450-OPERATIONS					
ADVERTISEMENT	750	750	1,000	1,000	1,050
TRUCK & GEN REPAIR	6,000	6,000	6,000	6,000	6,000
CONTRACTED EQUIP	35,000	35,000	35,000	35,000	35,000
PUMP STATION	90,000	90,000	90,000	90,000	90,000
GAS & OIL	15,000	15,000	15,000	15,000	15,000
OFFICE TELEPHONE & CELL PHONE	1,200	1,200	3,168	3,168	3,192
DUES	1,000	1,000	1,000	1,000	1,000
CONSULTANT	2,000	2,000	2,000	2,000	2,000
TESTING OF WATER	15,000	15,000	15,000	15,000	15,000
FOOD EXPENSE	300	300	300	300	300
POSTAGE	10,000	10,000	10,000	10,000	10,000
UNIFORM ALLOWANCE	2,800	2,800	3,100	3,300	3,400
CONFERENCE/TRAVEL/EDUCATION	2,500	2,500	2,500	2,500	2,500
D.E.P. PERMIT FEES	3,000	3,000	3,000	3,000	3,000
CITY OF SPRINGFIELD	30,000	30,000	30,000	30,000	38,000
OFFICE SUPPLIES	5,000	5,000	5,000	5,000	5,000
STOCK SUPPLIES	40,000	40,000	40,000	40,000	40,000
SURFACE MATERIAL	15,000	15,000	8,000	8,000	6,000
TOOLS & EQUIPMENT	2,000	2,000	2,000	2,000	2,000
WTR EQUIP SURGE PROTECTOR	8,000	8,000	0	0	0
DIG SAFE MEMBERSHIP	1,000	1,000	1,000	1,000	1,000
DISINFECTION PRODUCT	8,000	8,000	8,000	8,000	8,000
PRINTING BILLS	3,000	3,000	3,000	3,000	3,000
PHYSICALS	500	500	500	500	500
HEALTH INSURANCE	36,000	37,000	53,500	54,000	54,000
BACKFLOW INSPECTION	0	0	5,000	5,000	6,000
WATER METER AMI SYSTEM	0	0	25,000	25,000	25,000
ADMIN EXP TO TOWN	77,890	95,000	95,000	95,000	95,000
TOTAL	410,940	429,050	463,068	463,768	470,942

WATER					
FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY 21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
61450-CAPITAL					
WATER TANK INSPECTION	5,000	0	0	0	10,000
LEAK DETECTION	10,000	10,000	10,000	10,000	0
HYDRANT REPLACEMENTS	20,000	20,000	20,000	20,000	20,000
WELL 1 CHLORINATION	0	0	30,000	0	0
SCADA IMPROVEMENTS	0	0	20,000	15,000	15,000
IMPROVEMENTS	0	0	10,000	10,000	10,000
ONE TON PICK-UP TRUCK	60,000	0	0	0	0
WELL #2 REHABILITATION	0	20,000	0	0	0
BACKHOE (COST SPLIT BETWEEN WATER, SEWER AND HIGHWAY)	0	74,500	0	0	0
WATER LINE EASEMENT	0	30,000	0	0	0
TOTAL	95,000	154,500	90,000	55,000	55,000
61450-DEBT					
PUMP STATION	35,000	35,000	35,000	35,000	35,000
WATER LINE REPLACE-CONGAMOND ROAD	65,000	65,000	65,000	0	0
DPW SITE & GARAGE	25,000	25,000	25,000	25,000	25,000
WATER TANK 2012	9,038	9,332	9,635	9,948	10,272
NEW WELL	35,000	35,000	35,000	35,000	35,000
NEW WATER STORAGE TANK 2015	25,053	25,053	25,053	25,053	25,053
WATER METERS	140,000	140,000	120,000	120,000	120,000
ABOVE GROUND FUEL TANK	0	8,640	7,250	7,500	7,500
PUMP STATION UPGRADES	0	40,000	40,000	85,000	80,000
COLLEGE HIGHWAY WATER MAIN REPLACEMENT	0	165,000	165,000	165,000	155,000
TOTAL	334,091	548,025	526,938	507,501	492,825
61450-INTEREST					
PUMP STATION	16,144	15,400	14,569	13,607	12,557
WATER LINE REPLACE-CONGAMOND ROAD	6,175	3,770	1,268	0	0
NEW WELL	7,000	5,600	4,200	2,800	1,400
DPW SITE & GARAGE	10,292	9,761	9,167	8,479	7,729
WATER TANK 2012	18,643	18,349	18,046	17,733	17,409
NEW WATER STORAGE TANK 2015	24,990	24,333	23,675	23,018	22,360
WATER METERS	56,000	56,000	56,000	35,117	39,000
ABOVE GROUND FUEL TANK	0	500	1,088	816	353
PUMP STATION UPGRADES	0	10,000	10,000	63,715	55,932
COLLEGE HWY WATER MAIN REPLACEMENT	0	146,700	146,700	122,343	107,500
TOTAL	139,244	290,413	284,713	287,628	264,240
61450-SALARY RESERVE					
SALARY RESERVE	orig \$2,800	original \$5,200	original \$2800		
TOTAL	1,891	0	0	2,800	7,500
61450-EMPLOYEE BENEFITS					
MEDICARE	4,400	4,450	4,450	4,600	4,600
TOTAL	4,400	4,450	4,450	4,600	4,600
GRAND TOTAL WATER DIVISION	1,290,544	1,734,641	1,674,854	1,636,038	1,611,682

SEWER					
FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
60440-SALARIES					
DPW ASSISTANT SALARY	18,585	18,874	19,255	19,400	19,713
MAINTENANCE STAFF SALARIES	65,980	66,880	69,371	71,660	71,386
OVERTIME	19,700	19,700	19,700	19,700	19,700
CLERICAL PART-TIME	5,600	5,550	5,600	5,550	5,550
LONGEVITY	452	450	612	600	600
SEWER SUPERVISOR SALARY	14,776	14,875	15,314	15,431	15,680
TOTAL	125,093	126,329	129,852	132,341	132,629
60440-OPERATIONS					
SEWAGE FLOW FEES	260,000	275,000	280,000	300,000	300,000
IMA-CITY OF WESTFIELD / LOCAL SHARE	245,663	246,428	250,079	245,587	239,685
STOCK SUPPLIES	9,500	9,500	11,000	11,000	11,000
TELEPHONE MONITORING	3,000	3,000	3,000	3,000	3,000
TESTING AND SAMPLING	950	950	950	950	950
PUMP STATIONS	27,000	27,000	27,000	28,500	31,000
UNIFORMS	800	800	900	970	1,000
CONTRACTED EQUIPMENT/SERVICES	17,100	17,100	19,500	19,500	19,500
OFFICE SUPPLIES / SERVICES	190	190	190	190	190
CONFERENCE EDUCATION	1,425	1,425	1,425	1,425	1,425
SEWER MISC. EQUIPMENT REPLACEMENT	950	950	950	950	950
ODOR CONTROL PRODUCT	12,500	12,500	16,000	16,000	16,000
VEHICLE REPAIR	1,900	1,900	1,900	1,900	2,500
PHYSICALS	200	200	200	200	200
HEALTH INSURANCE	10,500	11,200	11,900	11,900	11,900
TOTAL	591,678	608,143	624,994	642,072	639,300
60440-CAPITAL					
GRINDER PUMP MAINTENANCE EQUIPMENT	40,000	40,000	40,000	40,000	30,000
SEWER FLOW METER	0	0	0	18,000	0
SECURITY IMPROVEMENTS	4,000	4,000	0	0	0
FLOW MONITORING AND INFILTRATION/INFLOW ANALYSIS	20,000	0	0	0	0
BACKHOE(COST SPLIT BETWEEN WATER, SEWER AND HIGHWAY)	0	35,500	0	0	0
SCADA UPGRADES	0	20,000	20,000	15,000	10,000
INFILTRATION AND INFLOW REMOVAL	0	0	0	0	10,000
TOTAL	64,000	99,500	60,000	73,000	50,000
60440-SALARY RESERVE					
SALARY RESERVE	orig \$2,000	original \$2,450	original \$2,450		
	1,162	1,083	647	2,450	3,600
TOTAL	1,162	1,083	647	2,450	3,600
60440- PRINCIPLE					
SEWER DEBT	218,897	225,763	232,956	240,949	248,392
SEWER INTERCEPTOR PROJECT	24,785	25,470	26,174	26,898	27,642
TOTAL	243,682	251,233	259,130	267,847	276,034
60440-INTEREST					
SEWER INTEREST	336,143	326,278	316,084	305,546	294,649
SEWER INTERCEPTOR PROJECT	45,081	44,396	43,691	42,968	42,224
BOND ANTICIPATION	15,000	15,000	15,000	5,000	5,000
TOTAL	396,224	385,674	374,775	353,514	341,873
GRAND TOTAL SEWER DIVISION	1,421,839	1,471,962	1,449,398	1,471,224	1,443,436

EMS

FY2021 BUDGET REQUEST	TOTAL	TOTAL	TOTAL	TOTAL	FIN COMM
ACCOUNT NAME	FY 17	FY 18	FY 19	FY 20	FY 21
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
01225-EMS SALARIES					
CLERICAL SALARY	14,442	14,440	0	0	0
DAYTIME EMT/FF	269,804	270,000	351,000	446,792	476,967
DISPATCHER TRAINING	0	0	0	2,000	2,500
OVERTIME	10,200	32,938	43,438	38,000	43,000
HOLIDAY PAY	20,500	15,000	15,000	15,000	17,000
VOLUNTEER STIPENDS	70,900	96,500	123,905	160,000	160,000
LONGEVITY	302	450	450	450	450
OFFICER IN CHARGE	3,420	4,380	4,380	4,380	4,380
TOTAL	389,568	433,708	538,173	666,622	704,297
01225-EMS OPERATIONS					
RADIO MAINTENANCE SUPPLIES	4,000	4,000	5,000	5,000	6,000
INSPECTIONS & REPAIRS	8,027	9,000	8,000	8,000	10,000
CONTRACTS & AGREEMENTS	0	0	12,820	15,500	15,500
RECERTIFICATIONS/SUBSCRIPTIONS	2,500	2,500	2,500	2,500	2,500
EDUCATION & TRAINING	21,875	40,500	35,000	35,000	35,000
MEDICAL REQUIREMENT	855	2,000	2,000	0	0
AMBULANCE BILLING	15,000	18,000	18,000	18,000	19,000
CONFERENCE AND TRAVEL	1,200	1,200	1,800	2,000	2,000
MINOR EQUIPMENT	5,000	8,500	8,500	8,500	9,500
SUPPLIES	3,000	10,000	10,000	12,000	12,000
OXYGEN & EXTINGUISHER REFILLS	4,000	3,000	2,500	2,500	2,000
INSURANCE PREMIUM	11,400	11,400	12,000	12,000	12,000
MEDICAL SUPPLIES	20,000	18,000	18,000	16,000	17,000
PERSONAL PROTECTIVE EQUIPMENT	7,000	8,000	8,000	8,500	8,500
TOTAL	103,857	136,100	144,120	145,500	151,000
01225-EMS CAPITAL					
CHIEF VEHICLE	0	45,000	0	0	0
ALS EQUIPMENT/STOCK FOR AMBULANCE	50,000	15,000	0	0	28,000
RADIO REPLACEMENT	6,000	0	0	0	0
TOTAL	56,000	60,000	0	0	28,000
01225-SALARY RESERVE					
SALARY RESERVE	orig \$3,905	orig 7,100	orig 3905		
	0	0	0	3,905	30,000
TOTAL	0	0	0	3,905	30,000
GRAND TOTAL EMS BUDGET	549,425	629,808	682,293	816,027	913,297